**Sonoma County Homeless Coalition Board**
**Agenda Report**

**Item No**: 1 (Consent Calendar)

**Subject:** October 28, 2026, Sonoma County Homeless Coalition Board Meeting Agenda

**Meeting Date**: October 28, 2026

**Staff Contact**: Araceli Rivera, Araceli.Rivera@Sonomacounty.gov

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## SUMMARY

This staff report presents the October 28, 2026, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

## RECOMMENDED ACTION(S)

Approve October 28, 2026, agenda.

**Sonoma County Homeless Coalition**

# In Person Board Meeting Agenda

## ***DRAFT*** October 28, 2026

## 1:00pm-3:00pm Pacific Time

**Public Zoom Link:**
https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8ClAWgPrJ8wYLeBgp.1

**Phone:** +16694449171 **Webinar ID**: 927 5974 7120 **Passcode:** 589476

| | Agenda Item | Packet Item | Presenter | Time |
|---|---|---|---|---|
| | Welcome, Roll Call and Introductions | | Board Chair | 1:00pm |
| | ***Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.*** | N/A | | |
| 1. | 10/28/2026 Agenda<br>*(Consent Calendar)* | Draft Agenda | Staff | |
| 2. | Minutes from 09/23/2026<br>*(Consent Calendar)* | Draft Minutes | Staff | |
| 3. | Summary of Follow-ups from the Previous Meeting(s)<br>*(Consent Calendar)*<br>• *Public Forum-Shelter Vs. Permanent Supportive Housing (PSH) Vs. Housing*<br>• Homeless Coalition Governance Charter Ad Hoc Committee | Summary of Follow-ups | Staff | |

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|---|---|---|---|---|
| 4. | Reports for Standing Committee Updates<br>*(Consent Calendar)*<br><br>• Coordinated Entry Advisory (CEA) Committee<br>• Lived Experience Advisory & Planning Board (LEAP)<br>• Homeless Management Information System (HMIS) Data Committee | Staff Report for Standing Committees | Staff | |
| 5. | Reports from Lead Agency Staff<br>1. Department of Health Services (DHS) Director and Deputy Director Updates<br>• THREADS Conference<br>• Contractors Conference<br><br>2. Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) Competition Update<br><br>3. Homeless Coalition Board Meetings Update - November and December<br><br>Potential ACTION ITEM | Staff Report | Staff | 1:10pm |
| 6. | Word from the LEAP Board<br><br>Potential ACTION ITEM | | Lived Experience Seat Rep | 1:30pm |
| 7. | Permanent Supportive Housing (PSH) Standards for Property Management<br><br>ACTION ITEM | Staff Report | Staff | 1:40pm |
| 8. | 10-minute break | | | 2:10pm |
| 9. | Warming Center Process and Standards<br><br>Potential ACTION ITEM | Staff Report | Staff | 2:20pm |
| 10. | Review Agenda for November/Future Coalition Board Meetings<br>• Medically Vulnerable Populations<br>• Lead Agency Evaluation<br>• Local Notice of Funding Availability (NOFA) Scoring<br>• By Names List Standards<br><br>Potential ACTION ITEM | Staff report | Board Chair | 2:45pm |
| 11. | Board Member Questions & Comments<br><br>Potential ACTION ITEM | | Board Chair | 2:50pm |

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|---|---|---|---|---|
| 12. | Public Comment on Items not on the Agenda | | Board Chair | 2:55pm |

*PUBLIC COMMENT:*

*Public Comment may be made via email or during the live zoom meeting.*

*To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at **Homeless Coalition Board Comment Form >>**. Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.*

*Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at jynessa.lazzaroni@sonomacounty.gov*

**Sonoma County Homeless Coalition**
**Minutes Staff Report**

**Item No**: 2 (Consent Calendar)

**Subject:** Meeting Minutes: 9/23/26

**Meeting Date**: **10/28/26**

**Staff Contact**: Kim Holden, Senior Office Assistant, Kim.Holden@sonoma-county.org

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**SUMMARY**

This staff report briefly summarizes the September 23, 2026, Sonoma County Homelessness Coalition Meeting Minutes. The attached meeting minutes contain all items discussed by the Sonoma County Homeless Coalition Board at the September 2026 Sonoma County Homelessness Coalition Meeting.

**RECOMMENDED ACTION(S)**

Approve Sonoma County Homeless Coalition Minutes from the 9/23/26 Sonoma County Homeless Coalition Board Meeting.

# Sonoma County Homeless Coalition Board

## Homeless Coalition Board Meeting Minutes

Wednesday, September 23, 2026
1:00 – 4:30 PM Pacific Time

In Person Meeting: Finley Community Center, 2060 W. College Ave., Santa Rosa
Virtual Meeting: The meeting was also live streamed to the public via Zoom

Zoom Recording:
https://sonomacounty.zoom.us/rec/play/OfhJ_fvFB2gG3ej96rkSP5TbN7ImaTFjCpIBUBMU7WAunxM9t-lI4Rc6bZQajwwUFWRfFN10fbPxYKkX.8IowE7pocGE4J4nW?

**Passcode: zxb2!i7t**

**Welcome and Roll Call Introductions (00:03:37 – 00:06:41)**

The meeting was held in-person at Finley Community Center in Santa Rosa and was also live streamed via Zoom for members of the public not attending in person. Public comment was solicited from members of the public attending in-person as well as those attending via Zoom.

Chair Jennielynn Holmes called the meeting to order at 1:03 PM, explained the Zoom rules regarding public comment and the Brown Act guidelines, and also explained that an emergency item not reflected on the agenda will be added to the latter part of the meeting.

**Present:** Jennielynn Holmes, Catholic Charities | Caroline Bañuelos, City of Santa Rosa | Karen Nau, City of Petaluma **|** Sean Hamlin, proxy for Chris Coursey, Sonoma County Board of Supervisors | Martha Cheever, Community Development Commission | Stephen Zollman, City of Sebastopol | Sylvia Lemus, Cities of Cotati/Rohnert Park (virtual) | Dannielle Danforth, West County Community Services | Margaret Sluyk, Reach For Home | Chris Cabral, Committee on the Shelterless (COTS)| Akash Kalia, At-large Seat | Angelica Smith, Tribal Seat | Rosie Traversi, Licensed Healthcare Organization Seat | Jessica Wolfe, Lived Experience Seat | Ash Culver, Transitional-aged Youth Seat Led/Serving | Maria Rico, BIPOC Organization Seat

**Absent:** Chris Coursey, Sonoma County Board of Supervisors (sent proxy) |Chessy Etheridge, Adult Lived Experience Seat | Ron Wellander, City of Sonoma

A quorum was present.

**1 – 4. Approval of Consent Calendar (00:06:42 – 00:10:00)**

- Chair Holmes presented the following consent calendar items for approval.

    1. 9/23/26 Meeting Agenda
    2. 8/26/26 Meeting Minutes
    3. Summary of Follow-ups from the Previous Meeting(s)
    4. Reports for Standing Committee Updates

    Andrew Akufo commented that the reference to referrals being paused in Item #1 of the Coordinated Entry Advisory (CEA)Standing Committee report may be omitted, as the CEA Committee plans to conduct further review of the topic.

- **Public Comment**: None.
- **Motion:** Margaret Sluyk moved to approve Consent Calendar, with the omission of the CEA Committee reference to pausing referrals.

    **Second:** Maria Rico seconded the motion.

    **Abstentions or Objections:** None.

    **Motion passes.** The consent calendar is approved.

**5. Emergency Housing Voucher (EHV) Update (00:10:01 – 00:14:57)**

- Kelli Kuykendahl, Executive Director for the City of Santa Rosa Housing Authority, addressed the Homeless Coalition (HC) Board to provide an update regarding the status of emergency housing vouchers. EHVs that were scheduled to be discontinued as of December 31, 2026, may now be replaced with tenant protection vouchers (TPVs), due to a resolution passed by the federal government this month.

    This development, if confirmed, will eliminate the need for the City of Santa Rosa to use Coordinated Entry to find alternate housing options for 95 families with EHVs within the City of Santa Rosa Housing Authority. TPVs would allow tenants with EHVs to maintain their current housing.

    No details on TPV regulations or timing of the transition from EHVs to TPVs are available as of yet. The City of Santa Rosa Housing Authority will keep HC Board members apprised of any further information as it becomes available from the U.S. Department of Housing and Urban Development (HUD).

    **Public Comment:** Adrienne Lauby (Online)

    **Informational item only; no action taken.**

**6. Reports from Lead Agency Staff (00:14:59 – 00:49:45)**

- **DHS Director and Deputy Director Updates:**

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- **By-Name List (BNL) Manual:** Hunter Scott, Deputy Division Director informed the HC Board that the BNL) Manual that has been in progress may be presented to the HC Board for review at the November 2026 meeting.

- **Notice of Funding Availability (NOFA) Tool**: A scoring tool to assist with making decisions for NOFA awards is also on track for presentation to the HC Board at either the October 2026 or November 2026 meeting.

- **Eliza's Village and Mickey Zane Place shelters:** The county is endeavoring to bring their shelters in alignment with Homeless Coalition standards. To that end, new policies have been imposed for time limits in shelters. The implementation of new time limits for shelter stays is resulting in a number of clients being due to exit Mickey Zane Place around the same period of time. Extensions have recently been offered to those who are actively working on becoming housed. While specifying that no special treatment is desired, the county does welcome opportunities to trade or utilize openings within the inventory of partner housing providers to accommodate some who will be exiting the county shelters. The current basic time limit for county shelters is six months, with ninety-day extensions possible after that, if needed.

  Hunter Scott collected policies from partner shelters that act under extensions and time limits standards and found a lack of uniformity. He suggests that the Board explore creating a more cohesive approach across the Homeless Coalition to become better aligned around exit timelines, perhaps in the next year or so.

  In response to comments regarding the public's perception of homelessness, Michael Gause suggested that a future Public Forum be presented with an educational focus on the differences between housing and shelter. The next forum will be held in November or December (2026). The community will be invited, and the meeting will also be recorded and placed on the DHS website for public access.

  A new intake process for all county homeless services is being conceptualized and is anticipated to be implemented in February 2027. As a consequence, Mickey Zane Place will be repurposed to resume its original function as an emergency shelter, rather than long-term housing for the medically fragile.

  DHS Director Nolan Sullivan commented that, as funding to house the aging and medically vulnerable decreases and shelter beds disappear, it may fall to elected officials in Sonoma County to begin a conversation about developing alternative

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housing solutions for those populations, with a lens toward identifying individual needs and appropriate assignments for shared environments.

Jennielynn Holmes suggests that the Coordinated Entry Advisory (CEA) Committee begin a discussion to address the needs of the aging and medical vulnerable populations with regard to referrals, policies, and shelter standards, possibly providing for an assessment of Activities of Daily Living (ADLs) and for consideration of the needs for higher levels of care. Deputy Director Scott stated that the CEA Committee may have notes from similar discussions some time ago and indicated that it would be appropriate for the CEA Committee to resume these efforts.

Jennielynn Holmes offered to engage with board members offline regarding Catholic Charities' units that had originally been saved to offset the effects of losing the City of Santa Rosa EHVs. Since that voucher situation has been resolved with the emergence of the TPV option, perhaps those units could instead be used to house some of the medically vulnerable. Discussion continued with suggestions from board members for potential housing opportunities for that population.

- **Public Comment:** Gregory Fearon (in-person), Amy Appleton (online), Adrienne Lauby (online)
- Jennielynn Holmes suggested next steps for the October 2026 HC Board meeting:
    - Review past notes from the CEA Committee pertaining to their discussions in prior meetings about creating policies for assessing ADLs.
    - Some members to connect separately to assess the availability of units that had been saved for EHV purposes to instead house the medically vulnerable**.**

**Informational item only; no action taken.**

**7. Dry Creek Rancheria (DCR) Tribal HUD-VASH and Grants Awarded (00:49:47 – 01:05:10)**

- Maria Rico shared slides and announced that Dry Creek Rancheria was awarded the Tribal Housing and Urban Development – VA Supportive Housing (HUD-VASH) grant to help tribal veterans with long-term housing and connection to community services. The tribe will be working with the Veteran's Administration and combining various grants to provide a long-term solution for homeless tribal veterans. HUD will provide rental assistance and dedicated clinical case management. Dry Creek Rancheria will manage the funds and referrals.

  The requirements for qualifying for the HUD-VASH voucher include being Native American and being enrolled in a tribe, as well as being homeless, or at-risk of becoming

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homeless. There are income limits to qualify, and recipients must be willing to participate in clinical case management with the Veterans Administration (VA).

The award amount is a one-time yearly award of $308,600, but is auto renewable, and should be sufficient for roughly eight units. Dry Creek staff are currently working on policies and procedures and should be able to open applications within the next month.

Slides also provided information about the history of tribal members volunteering in wars to support the United States, even when their own tribe was not officially recognized or designated basic rights. Tribal veterans have also contributed greatly to establishing the legal sovereignty and development of Dry Creek Rancheria.

Maria Rico also announced that she has been promoted to Community Violence Prevention Program Manager and Katrina Phillips will be the lead tribal wraparound care coordinator. Their department also has a new acting director, from Lake County.

**Public Comment:** Gregory Fearon (In-Person)

**Informational item only; no action taken.**

**8. Lead Agency Evaluation (01:05:16 – 01:28:28)**

- Chair Holmes thanked Chris Cabral, Martha Chever, Margaret Sluyk, and Councilmember Zollman for serving with her on the Lead Agency Evaluation Ad hoc Committee.

  The evaluation process was built from the ground up by the committee over a two-year period, as virtually no other Continuums of Care conduct evaluations, which would have provided a model to follow. A survey was created for board members' input, and, in conjunction with the 2026 assessment from Municipal Resource Group (MRG), a consultant firm contracted by Sonoma County, the Ad hoc Committee was able to develop an evaluation report.

  The report revealed that the Lead Agency generally meets or exceeds expectations in the areas that were evaluated, with recent improvements in leadership highlighted.

  Opportunities for improvement in other areas, such as transparency, performance measurement, and system coordination, among others, were also identified. Priority recommendations for 2026-2027 include:

  - Launching a public performance dashboard with regular outcome reporting;
  - Advancing regional system redesign through a "One System of Care" framework;
  - Expanding participation and data sharing through HMIS and Coordinated Entry;

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- Moving toward a more performance-based approach to funding and resource allocations;

- Developing implementation plans with measurable milestones for Strategic Plan priorities.

Chair Holmes stated that the questions before the Board today are whether to receive the report, to agree with or amend the recommendations, and also to discuss whether to continue the same process for the lead agency evaluation in future years.

Sean Hamlin, proxy for Supervisor Chris Coursey, lauded lead agency staff and expressed appreciation for their incredibly hard, consistently good work as dedicated public servants under frequently difficult circumstances throughout the years.

Comments were received indicating agreement that the template created by the Ad hoc Committee for this evaluation would be useful to replicate for future lead agency evaluations.

Michael Gause clarified that the MRG report's specification to enhance the utilization of HMIS software was not specific to a particular vendor but refers to enhanced implementation for software from any selected vendor.

Sean Hamlin suggested developing a step-by-step memo detailing the new evaluation process for use in future years and also commented that the current every-two-year evaluation schedule is sufficient.

**Recommended Action;** The Ad hoc Committee's recommendation is to receive and file the Sonoma County Homeless Coalition Lead Agency Evaluation Report and approve the identified priority recommendations for implementation during 2026-2027, including improvements related to transparency, performance measurement, system coordination, HMIS and Coordinated Entry participation, and strategic p[lan implementation

- **Public Comment:** Gregory Fearon (In-person)

Jennielynn Holmes suggests an agenda item at a future HC Board meeting to identify the priority areas for implementation from the recommendations.

**Motion:** Akash Kalia moved to accept the Lead Agency evaluation report and recommendations.

**Second:** Councilmember Zollman seconded the motion.

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**Abstentions or Objections**: None.

**Motion is approved unanimously.**

The full text of the Ad hoc Committee survey results and Lead Agency evaluation report is included in the packet of meeting materials, Item #8, pgs. 28-89.

9. **10-Minute Break** (2:28 – 2:40 pm) **(01:28:32 – 01:42:20)**
10. **Word from the LEAP Board (01:42:23 – 02:06:20)**

- Jessica Wolfe explained that the LEAP Board has been discussing the upcoming cold, rainy weather this winter and advocates for planning ahead to ensure warming centers are ready to be activated when the need arises. Each county jurisdiction is responsible for assembling warming/cooling centers in their area. The county also operates centers in unincorporated areas in coordination with the Sonoma County Department of Emergency Management (DEM).

  Michael Gause offered that funding for the centers that had been available in previous years has subsequently dwindled.

  Hunter Scott explained that county warming centers situated in unincorporated areas are typically not well attended, presumably due to trust issues and poor notification, and suggested that county funding would be better utilized by standing up centers with trusted partners within jurisdictions.

  Common problems associated with warming/cooling centers were identified: the lack of timely notice to residents that a center is opening, the ongoing need for funding to enable existing partners' sites to expand, and obstacles in navigating transportation to reach a warming/cooling site. Also, service providers may be called on the spur of the moment to open a warming shelter but do not have staff on hand immediately to run the site, particularly at night.

  Suggestions were offered, including utilizing outreach teams to deliver bus passes to known existing homeless sites, and improving communication to inform encampments of upcoming storms ahead of time.

  Sonoma Valley maintains a warming center at The Haven and also contracts with FS Global to provide transportation to the warming center for anyone in Sonoma County.

  North County has an emergency shelter referral process that provides for a night or two of shelter year-round, not just for winter warming or summer cooling.

  West County's shelter has also expanded from winter shelter to year-round, but is lacking funding this year, and now has limited capacity to admit the community at large during

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floods and other emergencies, since space is already occupied by year-round frequenters of the site.

Details and locations of Sonoma County winter weather warming centers can be found on the county website.

Sean Hamlin, District Director for Supervisor Chris Coursey, will facilitate a discussion, and perhaps a roundtable, with Sonoma County Department of Emergency Management to explore coordination with warming centers for the expected El Niño weather conditions expected for this winter.

**Public Comment:** Adrienne Lauby (Online), Sasha Brown (In-person)

**Informational item only; no action taken.**

**11. Master Contract Model Rapid Rehousing (02:36:09 – 02:44:57)**

- Chris Cabral and Dannielle Danforth were recused for this item and stepped off the panel to join the audience for the proceedings.

Michael Gause presented slides depicting a new pilot idea proposed for a Master Contract Model for Rapid Rehousing that can be adjusted over time, rather than going out to bid each year for a new contract. This model could speed up future contract negotiations and reduce "red tape." The proposed contracts could cover a five-year period, rather than the current one-year model. This would be advantageous in particular for Rapid Rehousing contracts, as they provide two-year interventions. This manner of contracting is already in place with some county vendors. The Master Contract Model would be utilized via a Request for Proposals (RFP).

The presentation identified rapid rehousing as permanent housing, intended to quickly house individuals who are experiencing homelessness while providing case management and financial assistance for up to two years, after which a steady source of income is required to maintain housing.

Michael Gause outlined the benefits of utilizing the proposed model and also provided a timeline for the development of an RFP for release in coordination with the DHS Procurement Unit. Development could begin in October 2026, with finalization expected in May 2027 for a July 2027 contract start date. Staff would provide at least two updates during Fiscal Year 2027-2028 on outcomes in each component of rapid rehousing.

The HC Board engaged in discussion of the proposal, with Michael Gause and Hunter Scott leading a lengthy question and answer session.

**Public Comment**: None.

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**Staff Recommendation:** The staff recommendation is to review the Master Contract Model for Rapid Rehousing and provide direction to staff to release an RFP seeking qualified providers for the three components of rapid rehousing: housing search and location, case management services, and financial assistance.

**Motion**: Councilmember Zollman moved to approve the staff recommendation.

**Second:** Sean Hamlin (proxy for Supervisor Corsey) seconded the motion.

**Abstentions:** Martha Cheever and Margaret Sluyk

**Objections:** None.

**Motion passes.**

Recused board members returned to the panel.

An in-depth summary of item #11 can be found in the staff report, pgs. 90-92, in the packet of meeting materials

**12. Review Agenda for October / Future Coalition Board Meeting(s) (02:45:00 – 02:46:30)**

- Chair Holmes shared the agenda for the October 28, 2026, HC Board meeting, which will be held via Zoom, not in-person.

Items for agenda or follow-up consideration specified earlier in this meeting include:

Item #6 - review notes from past CEA Committee meetings regarding policies for addressing ADLs, and members to hold an offline review of Catholic Charities' units that may be available for aging or medically vulnerable individuals,

Item # 8 - identify the priority areas for implementation from the recommendations of the Lead Agency Evaluation Ad hoc Committee,

Araceli Rivera confirmed that staff follow-ups for the next meeting would include any forthcoming information from the Department of Emergency Management (DEM) with regard to winter warming centers.

**Public Comment**: None.

**Informational item only; no action taken.**

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***Added Emergency Item**

- **Continuum of Care Competition Final Ranking (2:46:35 – 3:13:46)**

  Chair Holmes, Martha Cheever, Akash Kalia, Chris Cabral, Margaret Sluyk, and Dannielle Danforth were recused from the forthcoming proceedings and moved from the panel to the audience.

  Due to the recusal of Chair Holmes, Vice Chair Caroline Bañuelos facilitated the meeting for this emergency issue.

  Karissa White explained that this last-minute addition to the meeting was necessitated by the 1ST Circuit Court of Appeals decision on September 16th to restore the FY 2026 CoC Notice of Funding Opportunity (NOFO) that had previously been vacated, creating an imposing deadline of today, September 23rd, for project applications to be approved and noticed. The original NOFO has not be changed with this new issuance, and staff are moving forward with recommendations that had previously been evaluated for the NOFO by the Continuum of Care (COC) Competition Evaluation Workgroup. This information is available in the addendum packet included in the meeting materials.

  The HC Board previously approved an approach to disallow renewal projects to be placed in Tier 2 this year. No projects will be placed in Tier 2, with the exception of the Domestic Violence Rapid Rehousing Project appeal. This Catholic Charities project had an extension with a contract end date of 2026, which staff is currently appealing, and which has received HUD approval to be submitted with the CoC priority listing in the system. If the appeal is subsequently denied, HUD will remove the application from their system.

  Information detailing the projects recommended for funding, as well as a listing of those not recommended for funding, is available in the addendum packet included in the meeting materials.

  **Staff Recommendation:**

  - Approve the Final Priority Listing project ranking as recommended by the CoC Competition Evaluation Workgroup.

  - If our CoC is given the option to recommend these projects or auto-renew, the CoC will not award any new project submitted for approval today but would instead auto-renew all of the current Permanent Supportive Housing (PSH) projects to prevent the loss of many PSH housing units.

  **Motion:** Councilmember Zollman moved to approve the staff recommendation.

  **Second:** Rosie Traversi provided the second to the motion.

  **Public Comment:** Adrienne Lauby (Online)

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**Abstentions/Objections:** None.

**Motion passes.**

Recused board members returned to the panel.

**Note:**

**Due to technical difficulties, items #13 and #14 below are not reflected in the meeting recording. Additionally, PowerPoint slide presentations referenced throughout the proceedings are not visible in the meeting recording, due to the camera location for the in-person meeting.**

**13. Board Member Questions & Comments**

- **Public Comment**: None.

**Informational item only; no action taken.**

**14. Public Comment on Items not on the Agenda**

- Gregory Fearon.

**Adjournment: 4:17 pm**

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# Sonoma County Homeless Coalition
# Follow-ups Staff Report

**Item No**: 3 (Consent Calendar)

**Subject:** Summary of Follow-ups from the Previous Meeting(s)

**Meeting Date**: October 28, 2026

**Staff Contact**: Michael Gause, Michael.Gause@sonomacounty.gov

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**Summary**

At the previous meeting, Coalition Board members and others asked for the Lead Agency staff to follow up on specific items. Staff summarized responses to present at the September Sonoma County Homeless Coalition Board meeting.

1. **Public Forum:** The Sonoma County Department of Health Services will host Public Forum on Homelessness #9, titled "Differentiating Shelters from Housing" on Tuesday, December 8, 2026 from 5:30 – 6:30pm to share a presentation about the differences between housing and shelters. The online Zoom webinar, which begins at 5:30 p.m., will include a presentation by Michael Gause, Ending Homelessness Program Manager, Sonoma County Department of Health Services.

2. **Homeless Coalition Governance Charter Ad Hoc Committee:** This meeting has been rescheduled to November 3, 2026, at 12pm. Notice will be sent through the Homeless Coalition Listserv with an invite to include any members of the public who would like to attend.

**Recommended Action(s)**

Receive and file.

**Discussion**

At the previous meeting, Coalition Board members and others asked for the Lead Agency staff to follow up on the following questions or comments:

# Sonoma County Homeless Coalition Board
# Committees Staff Report

**Item No**: 4 (Consent Calendar)

**Subject:** Reports from the Coalition's Standing Committees and the LEAP Board

**Meeting Date**: October 28, 2026

**Staff Contact**: Michael Gause, Michael.Gause@sonomacounty.gov

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**Summary**

This agenda item contains summaries of Standing Committees' work in the recent month, as well as information from the Lived Experience Advisory Planning Board (LEAP). Committee Chairs were asked to prepare brief summaries for their respective Committee.

**Recommended Action(s):**

Coordinated Entry Advisory (CEA) Committee:

A. Approve new policy change and language within the Coordinated Entry System (CES) policies and procedures for releases of information (ROI)s to be signed and collected in person.
B. Approve new policy change and updated language that primary referrals must be prioritized by housing projects over secondary/back up referrals and shared permanent supportive housing (PSH) backups will be considered on a case-by-case basis.
C. Approve the permanent shelter standards (PSH) document draft

**Discussion**

**1. Coordinated Entry Advisory (CEA) Committee:**

The CEA Committee met on October 7, 2026, and approved two policy changes, rescinded a previous motion to pause emergency housing voucher (EHV) referrals, and approved the draft for Permanent Shelter Housing (PSH) Standards.

A. HomeFirst shared a potential policy change about collecting releases of information (ROI)s in person to better confirm a participant's residency in Sonoma County. The Coordinated Entry System (CES) would still allow electronic signatures as a reasonable accommodation when Sonoma County residency is able to be confirmed alternatively for safety and disability-related reasons. The new policy language would state the following:

*"The combined CES/HMIS Release of Information (ROI) must be collected in person upon assessment into the system. The ROI must be resigned and updated every three years, or when the participant indicates the ROI expires on the ROI form. Electronic signatures may be requested if Sonoma County residency can be verified by alternative means."*

The potential policy change was voted upon and approved by the CEA Committee to be forwarded for approval by the Homeless Coalition Board.

B. HomeFirst also shared a potential policy change that back up referrals no longer be sent for permanent supportive housing (PSH) or that primary referrals must be prioritized by housing projects over secondary/back up referrals. The new policy language would state the following:

*"Uniform Referral Procedure*
*"Per each program opening, one (1) primary referral shall be provided and if a new lease up PSH project, one (1) backup referral per opening during case conference."*

*"Referrals to Other Permanent Housing Programs with No Supportive Services*
*"Per each program opening at other Permanent Housing Programs with no supportive services, one (1) primary referral shall be provided during case conference. One (1) backup referral shall also be provided per opening if the program chooses."*

Additional Considerations include the following:

If it is difficult to fill PSH projects, CES could offer backups to these projects - shared housing and Cloverdale projects.

Enforcement: If the housing provider does not honor the primary referral and accepts the backup instead, referrals may be paused for re-training and compliance discussions with the CES operator and lead agency.

The original policy language is listed as follows:

*Uniform Referral Procedure*
*"Per each program opening at CES Case Conference 1 primary referral shall be provided and, if the program chooses 1 backup referral per opening…" (93).*

*Referrals to Other Permanent Housing Programs with No Supportive Services*

*"Per each program opening at Other Permanent Housing Programs with no supportive services, at CES Case Conference 1 primary referral shall be provided, and if the program chooses 2 backup referrals per opening..." (96).*

The potential policy change was voted upon and approved by the CEA Committee with the amendment that shared permanent supportive housing (PSH) backups be considered on a case-by-case basis. The recommendation is to be forwarded to the Homeless Coalition Board for final approval.

C. The CEA Committee created a new sub-committee to review the current CES street and outreach standards and add new language as a result of the recent encampment resolution. Two members from the CEA Committee agreed to participate in the sub-committee.

D. The CEA Committee voted to rescind its previous motion to pause referrals for emergency housing vouchers (EHV)s, following the announcement of new federal legislation about how current EHVs would be handled and funded.

E. DHS staff shared a brief summary about the recently completed work by the PSH standards workgroup surrounding the development of the PSH standards document. A few corrections were recommended, and a suggestion was made for the PSH standards document for service providers to also be updated.

The PSH Standards document draft was voted upon and approved by the CEA Committee with a few corrections. The document is to be forwarded for final approval by the Homeless Coalition Board.

**2. Lived Experience Advisory & Planning (LEAP) Board:**

- Assisting LEAP Board TAY seat member in conducting street outreach surveys
- Hosted a follow-up presentation and provided feedback for the DHS Housing Support & Services direct services restructuring draft plan by Hunter Scott
- 2 members of the LEAP Board will participate in a lived experience panel discussion during the upcoming THREADS Symposium
- 5 members of the LEAP Board attended the 2026 National Lived Experience Conference. 4 LEAP Board members shared a presentation during the conference
- Finalizing plans to share local shelter standards survey results and proposed solutions with the Homeless Coalition Board

- Assisting with the promotions and will host a table during the 2026 Job & Resource Fair
- Application for LEAP Board membership is ongoing. Sonoma County community members with lived experience of homelessness are welcomed to apply online at: https://www.surveymonkey.com/r/8SMWDY2
- The LEAP Board may be reached via email at: sonomacountyleap@gmail.com

### 3. Homeless Management Information System (HMIS) Data Committee:

At the September Homeless Coalition Board meeting, staff reported that the Committee had reviewed the HMIS Lead Agency Evaluation Plan and approved distribution of the HMIS User Satisfaction Survey from September 21 through October 5, 2026. Staff also reported that the Evaluation Plan would be brought back to the Committee in November 2026, with a subcommittee of Committee members assisting with the review of the evaluation and supporting information.

The HMIS User Satisfaction Survey was distributed as planned on September 21, 2026, with an initial closing date of October 5, 2026. On October 5, staff reviewed the survey response rate and found that fewer than 12% of the 304 HMIS users who received the survey had completed it. To obtain a more representative response and support a more accurate evaluation of the HMIS Lead Agency, staff contacted the Committee Chair and recommended extending the survey period. The Chair approved the extension.

The survey will remain open through November 1, 2026, to provide additional time for HMIS users to respond and to support the collection of sufficient information for the HMIS Lead Agency evaluation.

**Sonoma County Homeless Coalition Board**
**Report From Lead Agency Staff**

**Item No**: 5

**Subject:** Reports from the Lead Agency

**Meeting Date**: October 28, 2026

**Staff Contacts**: Michael Gause, Michael.Gause@sonomacounty.gov

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1. **Department of Health Services (DHS) Director Update:** This standing agenda item provides an opportunity for the Director of the Department of Health Services (DHS) and/or the Deputy Division Director, Homelessness Services to update the Homeless Coalition Board on significant departmental activities, strategic initiatives, and emerging issues. The purpose of these updates is to ensure the Board remains informed of developments that may impact homelessness services, policy, planning, and system coordination.

This month's Director's update will include information on the following topics:

- THREADS Conference
- Contractors Conference

The Director may also provide additional updates on relevant matters as needed.

2. **Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) Competition Update**
3. **Homeless Coalition Board Meetings- November and December**

   Due to the Thanksgiving and Christmas holidays the meeting dates for November and December have been adjusted to better accommodate the schedules of Board members and Staff and avoid any planned vacations. Staff sent out a doodle poll for the preferred meeting date for November and the Board selected November 23rd as the alternate meeting date. The date for the December meeting was determined by staff to ensure that there is enough time to facilitate elections in accordance with the Governance Charter. This meeting will take place on December 18th. Both meetings will be held virtually from 1:00PM-4:30PM. In addition to the rescheduled regular Board meetings, there will be a Special Board meeting on December 7th, 1:00PM-2:30PM for the two (2) Board seats that will turn over for the 2027 Homeless Coalition Board Elections.

SONOMA COUNTY
HOMELESS
COALITION

**Sonoma County Continuum of Care Board**
**Staff Report**

**Item No**: 7

**Subject:** Permanent Supportive Housing Standards for Developers, Property Managers, and Local Communities

**Meeting Date**: October 28, 2026

**Staff Contact**: Chuck Mottern, chuck.mottern@sonomacounty.gov

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**SUMMARY**:

In this item, staff provide an overview draft Permanent Supportive Housing (PSH) Standards for Developers, Property Managers, and Local Communities. These standards are meant as a companion piece to existing PSH Standards for local homelessness providers and include best practices for new and existing PSH developments.

**RECOMMENDED ACTION(S):**

Review and approve local PSH Standards for Developers, and Property Managers

**DISCUSSION:**

The Permanent Supportive Housing Standards were drafted for developers and Property Management and Case Management staff as well as local communities and jurisdictions. For developers these Standards outline and inform the processes that occur prior to the opening of Permanent Supported Housing projects in Sonoma County. The latter part of the document describes how the separation of Property Management and Case Management duties occurs while maintaining alignment in their effort to support project participants to be successful in housing, while approaching their work separate and distinct efforts.

A work group comprised of nonprofit providers, local officials, developers, and community stakeholders provided input to the standards developed by Lead Agency staff. The standards were then reviewed and approved by the Coordinated Entry Advisory Committee.

These standards are distinct from the local PSH Standards for nonprofit providers of PSH services that are required by HUD and State of California regulations. After approval, these

standards can be adopted by local jurisdictions and entities for existing developments and future developments prior to opening of new PSH sites.

PSH Standards

**Sonoma County Continuum of Care Board**
**Staff Report**

**Item No**: 9

**Subject:** Warming Center Process and Standards

**Meeting Date**: 10/28/2026

**Staff Contact**: Hunter Scott

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**SUMMARY**:

At the September Homeless Coalition meeting, there was an ask for staff to bring information back to the Board about winter warming shelters and centers. Staff reached out to city and nonprofit partners who are listed in the below website to collect updated information.

https://socoemergency.org/emergency/warming-centers/

The linked spreadsheet shows the current known non-County warming locations and activation standards around Sonoma County. Staff will present the spreadsheet and solicit feedback on missing information and potential next steps for information sharing. Staff will work internally with DEM to update the information in the warming center website based on the attached spreadsheet and any additional information gained at the board meeting. In addition, Jeff Duval, Director of Emergency Management, will provide information about the history of County-operated warming centers and proposed changes to how and when they are activated.

Sonoma County Warming Center Resources

**RECOMMENDED ACTION(S):**

None, informational only

**DISCUSSION:** none

**Sonoma County Homeless Coalition Board**
**Agenda Report**

**Item No**: 10

**Subject:** November , 2026, Sonoma County Homeless Coalition Board Meeting Agenda

**Meeting Date**: October 28, 2026

**Staff Contact**: Araceli Rivera, Araceli.Rivera@Sonomacounty.gov

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**SUMMARY**

This staff report presents the Draft November, 2026, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

**RECOMMENDED ACTION(S)**

Approve Draft November, 2026, agenda.

**Sonoma County Homeless Coalition**

# In Person Board Meeting Agenda
## ***DRAFT*** November 2026
## 1:00pm-3:00pm Pacific Time

**Public Zoom Link:**
https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8ClAWgPrJ8wYLeBgp.1

**Phone:** +16694449171 **Webinar ID**: 927 5974 7120 **Passcode:** 589476

| | Agenda Item | Packet Item | Presenter | Time |
|---|---|---|---|---|
| | Welcome, Roll Call and Introductions | | Board Chair | 1:00pm |
| | ***Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.*** | N/A | | |
| 1. | 10/28/2026 Agenda<br>*(Consent Calendar)* | Draft Agenda | Staff | |
| 2. | Minutes from 10/28/2026<br>*(Consent Calendar)* | Draft Minutes | Staff | |
| 3. | Summary of Follow-ups from the Previous Meeting(s)<br>*(Consent Calendar)*<br>• | Summary of Follow-ups | Staff | |
| 4. | Reports for Standing Committee Updates<br>*(Consent Calendar)*<br>• Coordinated Entry Advisory (CEA) Committee<br>• Lived Experience Advisory & Planning Board (LEAP)<br>• Homeless Management Information System (HMIS) Data Committee | Staff Report for Standing Committees | Staff | |

| | | | | |
|---|---|---|---|---|
| 5. | Reports from Lead Agency Staff<br>1. Department of Health Services (DHS) Director and Deputy Director Updates<br>•<br><br>Potential ACTION ITEM | Staff Report | Staff | |
| 6. | Local Notice of Funding Availability (NOFA) Scoring<br><br>Potential ACTION ITEM | Staff Report | Staff | |
| 7. | By Names List Standards<br><br>Potential ACTION ITEM | Staff Report | Staff | |
| 8. | 10-minute break | | | |
| 9. | Word from the LEAP Board<br><br>Potential ACTION ITEM | | LEAP Board Chair | |
| 10. | Lead Agency Evaluation<br><br>Potential ACTION ITEM | Staff Report | Staff | |
| 11. | Medically Vulnerable Populations | Staff Report | Staff | |
| 12. | Review Agenda for December/Future Coalition Board Meetings<br><br>Potential ACTION ITEM | | | |
| 13. | Board Member Questions & Comments<br><br>Potential ACTION ITEM | | Board Chair | |
| 14. | Public Comment on Items not on the Agenda | | Board Chair | |

*PUBLIC COMMENT:*

*Public Comment may be made via email or during the live zoom meeting.*

*To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at* ***Homeless Coalition Board Comment Form >>****. Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.*

*Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at jynessa.lazzaroni@sonomacounty.gov*

# ACRONYMS & COMMON TERMS – Updated 11-2-2022

| | |
|---|---|
| AAF | Annual Adjustment Factor |
| ACC | Annual Contributions Contract |
| ADA | Americans with Disabilities Act |
| AFFH | Affirmatively Furthering Fair Housing |
| AHA | Affordable Housing Agreement |
| AHDA | Affordable Housing Development Assistance (Santa Rosa) |
| AHP | Affordable Housing Program (FHLB) |
| AMI | Area Median Income |
| APE | Area of Potential Effect |
| ASHC | Affordable Housing and Sustainable |
| BHDC | Burbank Housing Development Corporation |
| CalHFA | California Home Finance Agency |
| Cal-ICH | CA Interagency Council on Homelessness |
| CAPIT | Child Abuse Prevention, Intervention and Treatment Fund |
| CAPSC | Community Action Partnership Sonoma County |
| CASp | Certified Access Specialist |
| CBDO | Community-Based Development Organization |
| CCC | Center for Community Change |
| CCOC | Cloverdale Community Outreach Committee |
| CCofSR | Catholic Charities of Santa Rosa |
| CDBG | Community Development Block Grant |
| CDBG-CV | CDBG for Coronavirus Response |
| CDBG-DR | CDBG for Disaster Recovery |
| CDC | Community Development Commission |
| CE | Coordinated Entry |
| CEF | California Equity Fund |
| CEQA | California Environmental Quality Act |
| CFH | County Fund for Housing |
| CFR | Code of Federal Regulations |
| CHAS | Comprehensive Housing Affordability Strategy |
| CHD | California Human Development Corporation |
| CHDC | California Housing Development Corporation |
| CHDO | Community Housing Development Organization |
| CHFA | California Home Finance Agency |
| CHRB | Community Housing Resource Board |
| CHRP-O | California Housing Rehabilitation Program for Owner-Occupied Housing |
| CHSC | Community Housing Sonoma County |
| CIF | Community Investment Funds (FHLB) |
| CLG | Centro Laboral de Graton (Graton Labor Center) |
| C of O | Certificate of Occupancy |
| CoC | Continuum of Care |
| COOP | Continuity of Operations |
| COTS | was "Committee on the Shelterless" |
| CPI | Child Parent Institute |
| CRI | Community Resources for Independence |
| CRLP | Commercial Rehabilitation Loan Program |
| CSF | Community Services Fund |
| CSHHP | California Self-Help Housing Program |
| CSN | Community Support Network |
| CTAC | Cities and Towns Advisory Committee |
| DCSS | Department of Child Services |
| DDA | Disposition and Development Agreement |
| DHCS | Dept of Health Care Services (State dept) |
| DHS | Department of Health Services (County dept) |
| DSLC | Disability Services and Legal Center |
| DST | Downtown Streets Team (Petaluma) |
| EA | Environmental Assessment |
| EIR | Environmental Impact Report (State) |
| EIS | Environmental Impact Statement (Federal) |
| ELI | Extremely Low Income |
| ENA | Exclusive Negotiating Agreement |
| EOP | End of Participation |
| ERAP | Emergency Rental Assistance Program |
| ESG | Emergency Solutions Grants (formerly Emergency Shelter Grants) |
| ESL | English as a Second Language |
| FEMA | Federal Emergency Management Agency |
| FESG | Federal Emergency Shelter Grants Program |
| FHA | Federal Housing Administration |
| FHANC | Fair Housing Advocates of Northern California |
| FHIP | Fair Housing Initiatives Program |
| FHLB | Federal Home Loan Bank |
| FHP | Fair Housing Plan |
| FMR | Fair Market Rent |
| FONSI | Finding of No Significant Impact |
| FSS | Family Self-Sufficiency Program |
| FY | Fiscal Year |
| FYE | Fiscal Year End |
| GAO | Government Accounting Office |
| GR | Gross Rent |
| GSE | Government-Sponsored Enterprises |
| HAC | Housing Assistance Committee |
| HAP | Housing Assistance Plan |
| HAS | Homeless Action Sonoma |
| HCD | Housing and Community Development (State of California) |
| HCDA | Housing and Community Development Act |
| HCV | Housing Choice Voucher |
| HDS | Housing Discrimination Study |
| HEART | Homeless Encampment Access and Resource Team (County) |
| HEAP | Homeless Emergency Assistance Program |
| HELP | Housing Enabled by Local Partnerships (funded by CalHFA) |
| HERO | Helping Enrich Resource Opportunity |
| HEROS | HUD Environmental Review Online System |
| HHAP | Homeless Housing, Assistance and Prevention |
| HHIP | Homeless Housing Incentive Program |
| HHSC | Health and Human Services Committee |
| HMDA | Home Mortgage Disclosure Act |
| HMIS | Homeless Management Information System |
| HOME | Home Investment Partnerships Program |
| HOPWA | Housing Opportunities for People with AIDS |
| HOST | Homeless Outreach Service Team |

# ACRONYMS & COMMON TERMS – Updated 11-2-2022

| | |
|---|---|
| HPRP | Housing Prevention Rapid Re-Housing Program |
| HQS | Housing Quality Standards |
| HSD | Human Services Department (County dept) |
| HUD | US Department of Housing and Urban Development |
| HUD/202/811 | HUD New Construction for Elderly/ Handicapped |
| HUD/236 | HUD Mortgage Insurance & Interest Reduction Payment for Multi-Family Rental Projects |
| HUD/8 | HUD Section 8 New Construction Program |
| IG | Inspector General |
| IGR | Independent Group Residence |
| IIG | Infill and Infrastructure Grant |
| IMD | Institute of Mental Disease |
| IMDT | Interdepartmental Multi-Disciplinary Team |
| InRESPONSE | Mental Health Response Team (Santa Rosa) |
| IOLERO | Independent Office of Law Enforcement Review and Outreach (County agency) |
| IPA | Independent Public Accountant |
| JPA | Joint Powers Authority |
| JRT | Joe Rodota Trail |
| LASC | Legal Aid of Sonoma County |
| LHA | Local Housing Authority |
| LI | Low Income |
| LIA | Live-In Aide |
| LIHF | Low Income Housing Fund (San Francisco-based Fund Source) |
| LISC | Local Initiatives Support Corporation |
| LMIHAF | Low and Moderate-Income Housing Asset Fund |
| LSA | Longitudinal Systems Analysis (HMIS) |
| MAI | Member of the Appraisal Institute |
| MAR | Monthly Activities Report |
| Measure O | ¼ Cent Sales tax for housing/homelessness |
| MHP | Multi-Family Housing Project (HCD) |
| MITCS | Multi-Family Tenant Characteristics System |
| MRBP | Mortgage Revenue Bond Program |
| MSA | Metropolitan Statistical Area |
| MSS | Mobile Supportive Services |
| MWBE | Minority and Women's Business Enterprises |
| MYFS | Mendocino Youth & Family Services |
| NAHB | National Association of Home Builders |
| NAHRO | National Association of Housing and Redevelopment Officials |
| NAMI SC | National Alliance on Mental Illness Sonoma County |
| NAREB | National Association of Real Estate Brokers |
| NBOP | North Bay Organizing Project |
| NBVRC | North Bay Veterans Resource Center |
| NCCLF | Northern California Community Loan Fund |
| NDP | Neighborhood Development Program |
| NEPA | National Environmental Policy Act |
| NFHA | National Fair Housing Alliance |
| NIMBY | "Not in My Back Yard" |
| NOFA | Notice of Funding Availability |
| NOFO | Notice of Funding Opportunity |
| NOI-RROF | Notice of Intent to Request Release of Funds |
| NPLH | No Place Like Home |
| NSCS | North Sonoma County Services |
| NSP | Neighborhood Stabilization Program |
| OMB | Office of Management and Budget |
| PASS | Plan for Achieving Self-Support |
| PBV | Project-Based Voucher |
| PCC | Program Coordination Committee |
| PHA | Public Housing Authority |
| PHADA | Public Housing Authorities Directors Association |
| PHC | Partnership Health Plan California |
| PHM | Public Housing Manager |
| PHRA | Public Housing Reform Act of 1998 |
| PIC | Public and Indian Housing Information Center |
| PIH | Public and Indian Housing |
| PI | Public Infrastructure (County department) |
| PII | Personal Identifiable Information |
| PJ | Participating Jurisdiction |
| PLHA | Permanent Local Housing Allocation |
| PMSA | Primary Metropolitan Statistical Area Established by the US Census |
| PPSC | Petaluma People's Service Center |
| PRA | Public Records Act |
| PRMD | Permit & Resource Management Department (Sonoma County) |
| PS | Payment Standard |
| PSA | Purchase and Sale Agreement |
| PSH | Permanent Supportive Housing |
| PSIF | Preliminary Site Information Form (Part of the RECD Process) |
| PUD | Planned Unit Development |
| QC | Quality Control |
| QFHO | Qualified Fair Housing Organization |
| QHWRA | Quality Housing and Work Responsibility Act of 1998 |
| R&R | Reinvestment and Revitalization Fund |
| RCAC | Rural Communities Assistance Corporation |
| RCF | Residential Care Facility |
| RDIP | Rental Development Incentive Program |
| REAC | Real Estate Assessment Center (HUD) |
| RECDS | Rural Economic Community Development Service |
| REFB | Redwood Empire Food Bank |
| RFH | Reach for Home |
| RFP | Request for Proposals |
| RFQ | Request for Qualifications |
| RHCP | Rental Housing Construction Program (State of California) |
| RRH | Rapid Re-Housing |
| RRP | Rental Rehabilitation Program |
| RTA | Request for Tenancy Approval |

# ACRONYMS & COMMON TERMS – Updated 11-2-2022

| | |
|---|---|
| SAHA | Satellite Affordable Housing Associates |
| SAMHSA | US Substance Abuse and Mental Health Services Administration |
| SAVS | Sonoma Applied Village Services |
| SAY | Social Advocates for Youth |
| SCPEO | Sonoma County People for Economic Opportunity |
| SCFBOP | Sonoma County Faith-Based Organizing Project |
| SCRIMS | Sonoma County Rental Information and Mediation Services |
| SEMAP | Section 8 Management Assessment Program |
| SHPO | State Historic Preservation Office |
| SLE | Sober Living Environment |
| SMI | Severe Mental Illness |
| SMSA | Standard Metropolitan Statistical Area |
| SOS | Sonoma Overnight Support |
| SPARC | Site Plan and Architectural Review Committee (Petaluma) |
| SPMs | System Performance Measurements (HMIS) |
| SRO | Single Room Occupancy |
| SSA | Social Security Administration |
| SSI | Supplemental Security Income |
| Stella M | HUD online tool to assist in homelessness response system effectiveness |
| Stella P | HUD program using LSAs to show system performance |
| SVDP | St. Vincent de Paul |
| TANF | Temporary Assistance for Needy Families |
| TAT | Threat Assessment Team |
| TBA | Tenant-Based Assistance |
| TBRA | Tenant-Based Rental Assistance |
| TCAC | Tax Credit Allocation Committee |
| TLC | TLC Child and Family Services |
| TLR | The Living Room |
| TOD | Transit-Oriented Development |
| TOT | Transit Occupancy Tax (Advertising Fund) |
| TR | Tenant Rent |
| TTP | Total Tenant Payment |
| UA | Utility Allowance |
| UDAG | Urban Development Action Grant |
| URP | Utility Reimbursement Payment |
| USDA-RD | United States Department of Agriculture – Rural Development |
| VAMA | Voluntary Affirmative Marketing Agreements |
| VASH | Veterans Affairs Supportive Housing (voucher) |
| VAWA | Violence Against Women Reauthorization Act of 2005 |
| VCA | Voluntary Compliance Agreement |
| VLI | Very Low Income |
| VVC | Vietnam Veterans of California |
| WCCS | West County Community Services |
| WPC | Whole Person Care |
| WRS | Women's Recovery Service |
| YIMBY | Yes in My Backyard |