



SONOMA COUNTY  
**HOMELESS  
COALITION**

**Sonoma County Homeless Coalition Board  
Agenda Report**

**Item No:** 1 (Consent Calendar)

**Subject:** May 27, 2026, Sonoma County Homeless Coalition Board Meeting Agenda

**Meeting Date:**

**Staff Contact:** Araceli Rivera, [Araceli.Rivera@Sonoma-County.org](mailto:Araceli.Rivera@Sonoma-County.org)

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**SUMMARY**

This staff report presents the May 27, 2026, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

**RECOMMENDED ACTION(S)**

Approve May 27, 2026, agenda.



**Sonoma County Homeless Coalition**

**Board Meeting Agenda**

**DRAFT May 27, 2026**

**1:00pm-3:05pm Pacific Time**

**Public Zoom Link:**

<https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8CIAWgPrJ8wYLeBgp.1>

**Phone: +16694449171 Webinar ID: 927 5974 7120 Passcode: 589476**

|    | <b>Agenda Item</b>  | <b>Packet Item</b>                   | <b>Presenter</b> | <b>Time</b> |
|----|---|--------------------------------------|------------------|-------------|
|    | Welcome, Roll Call and Introductions  |                                      | Board Chair      | 1:00pm      |
|    | <b><i>Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.</i></b>   | N/A                                  |                  |             |
| 1. | 5/27/2026 Agenda<br>(Consent Calendar)  | Draft Agenda                         | Staff            | 1:15pm      |
| 2. | Minutes from 04/22/2026<br>(Consent Calendar)   | Draft Minutes                        | Staff            |             |
| 3. | Summary of Follow-ups from the Previous Meeting(s)<br>(Consent Calendar) <ul style="list-style-type: none"> <li>Update on Homeless Coalition Board In-Person Meetings</li> </ul>  | Summary of Follow-ups                | Staff            |             |
| 4. | Reports for Standing Committee Updates<br>(Consent Calendar) <ul style="list-style-type: none"> <li>CEA Committee</li> <li>Lived Experience Advisory &amp; Planning Board (LEAP)</li> <li>HMIS Data Committee</li> </ul> <b>ACTION ITEM</b> | Staff Report for Standing Committees | Staff            |             |

|     |   |                               |                  |        |
|-----|---|-------------------------------|------------------|--------|
| 5.  | Reports from Lead Agency Staff <ul style="list-style-type: none"> <li>• Department of Health Services (DHS) Director updates             <ul style="list-style-type: none"> <li>○ MRG Update</li> <li>○ Deputy Health Services Division Director – Homelessness Position Update</li> </ul> </li> <li>• FY 26-27 Final Local Notice of Funding Availability (NOFA) Amounts Update</li> </ul> Potential ACTION ITEM | Staff Report                  | Staff            | 1:25pm |
| 6.  | Continuum of Care (CoC) Competition Renewal Project Scoring<br><br>ACTION ITEM  | Staff Report                  |                  | 1:40pm |
| 7.  | 10-minute break   |                               |                  | 2:10pm |
| 8.  | Word from the LEAP Board<br><br>Potential ACTION ITEM   |                               | LEAP Board Chair | 2:20pm |
| 9.  | Federal HR1 Impacts Presentation<br><br>Potential ACTION ITEM   | Staff Report                  | Board Chair      | 2:30pm |
| 10. | Review Agenda for June/Future Coalition Board Meetings <ul style="list-style-type: none"> <li>• Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) Update</li> <li>• Project Priority Planning for 2026 Continuum of Care (CoC) Competition</li> <li>• Point in Time (PIT) Count Preliminary Report</li> <li>• BHSA Integrated Plan Presentation</li> </ul> ACTION ITEM                                 | Staff Report for DRAFT Agenda | Board Chair      | 2:50pm |
| 11. | Board Member Questions & Comments<br><br>Potential ACTION ITEM  |                               | Board Chair      | 2:55pm |
| 12. | Public Comment on Items not on the Agenda   |                               | Board Chair      | 3:00pm |

**PUBLIC COMMENT:**

*Public Comment may be made via email or during the live zoom meeting.*

*To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at [Homeless Coalition Board Comment Form >>](#). Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.*

*Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at [jynessa.lazzaroni@sonomacounty.gov](mailto:jynessa.lazzaroni@sonomacounty.gov)*



**Sonoma County Homeless Coalition  
Minutes Staff Report**

**Item No:** 2 (Consent Calendar)

**Subject:** Meeting Minutes: 4/22/26

**Meeting Date:** 5/27/26

**Staff Contact:** Kim Holden, Senior Office Assistant, [Kim.Holden@sonoma-county.org](mailto:Kim.Holden@sonoma-county.org)

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**SUMMARY**

This staff report briefly summarizes the April 22, 2026, Sonoma County Homelessness Coalition Meeting Minutes. The attached meeting minutes contain all items discussed by the Sonoma County Homeless Coalition Board at the April 2026 Sonoma County Homelessness Coalition Meeting.

**RECOMMENDED ACTION(S)**

Approve Sonoma County Homeless Coalition Minutes from the 4/22/26 Sonoma County Homeless Coalition Board Meeting.

# Sonoma County Homeless Coalition Board

## Homeless Coalition Board Meeting Minutes

Wednesday, April 22, 2026

1:00 – 3:00 PM, Pacific Time – Meeting held via Zoom

Zoom Recording:

[https://sonomacounty.zoom.us/rec/share/PDwGIBP2yKq9WkKUq9n17lk2OrQuH6UaT\\_03r8lfGG58YW16zxFxy3O3RMBdUJAY.rvIE3gByerjbBKhz?startTime=1776887912000](https://sonomacounty.zoom.us/rec/share/PDwGIBP2yKq9WkKUq9n17lk2OrQuH6UaT_03r8lfGG58YW16zxFxy3O3RMBdUJAY.rvIE3gByerjbBKhz?startTime=1776887912000)

Passcode: 3DM0=+\*!

### Welcome and Roll Call Introductions (00:03:35– 00:06:50)

Chair Jennielynn Holmes called the meeting to order at 1:02 PM and explained the Zoom rules regarding public comment and the Brown Act guidelines.

**Present:** Jennielynn Holmes, Catholic Charities | Kelli Kuykendall, proxy for Caroline Bañuelos, City of Santa Rosa | Sean Hamlin, proxy for Chris Coursey, Sonoma County Board of Supervisors | Martha Cheever, Community Development Commission | Stephen Zollman, City of Sebastopol | Sylvia Lemus, Cities of Cotati/Rohnert Park | Dannielle Danforth, West County Community Services | Margaret Sluyk, Reach For Home | Chris Cabral, Committee on the Shelterless (COTS) | Akash Kalia, At-large Seat | Angelica Smith, Tribal Seat | Rosie Traversi, Licensed Healthcare Organization Seat | Jessica Wolfe, Lived Experience Seat | Maria Rico, BIPOC Led/Serving Organization Seat

**Absent:** Caroline Bañuelos, City of Santa Rosa (sent proxy) | Karen Nau, City of Petaluma | Chris Coursey, Sonoma County Board of Supervisors (sent proxy) | Chessy Etheridge, Adult Lived Experience Seat | Ron Wellander, City of Sonoma | Ash Culver, Transitional-aged Youth Seat

A quorum was present.

### 1 - 3. Approval of Consent Calendar (00:06:52– 00:08:35)

- Chair Holmes presented the following consent calendar items for approval and explained that the consent calendar may be expanded at times due to the recent decision to attempt to reduce the overall length of the monthly Homeless Coalition Board meetings.
  1. 5/27/26 Meeting Agenda
  2. 4/22/26 Meeting Minutes
  3. Reports for Standing Committee Updates & the LEAP Board

**Public Comment:** None.

**Motion:** Councilmember Zollman moves to approve the Consent Calendar.

**Second:** Chris Cabral seconds the motion.

**Abstentions or Objections:** None.

**Motion passes.** The consent calendar is approved.

#### **4. Reports from Lead Agency Staff (00:08:36 – 00:26:04)**

- Department of Health Services (DHS) Director Updates:

DHS Director Nolan Sullivan was unavailable due to his required attendance at a meeting of the Sonoma County Board of Supervisors. Interim Homelessness Services Division Director Desiree Ohlstrom provided a brief update on his behalf.

- Hunter Scott, Vice President of HomeFirst Sonoma County, will join the Department of Health Services (DHS) on May 12, 2026, to fill the new position of Deputy Health Services Division Director – Homelessness, and will be guiding the transition of the Homelessness Services Division to become the Housing Support and Services Section of the Behavioral Health Division.
- Desiree Ohlstrom, Interim Homelessness Services Division Director, will return to her original role as Health Program Manager with the DHS Behavioral Health Division.

Councilmember Zollman requests a future agenda item to provide a thorough overview of the progress and timeline for the Homelessness Services transition to Behavioral Health, as well as a review of the job description for the new Deputy Division Director position.

**Public Comment:** Matthew Verscheure

**Informational item only; no action taken.**

#### **5. Lead Agency Evaluation Ad Hoc Update (00:26:07 – 00:34:46)**

- Chair Holmes reported that the ad hoc committee has made progress on developing a survey focused on evaluation of the Lead Agency, and it is expected to be distributed soon. The survey will be divided into two components: one intended for the general public, and a second, more technical, version for those more closely acquainted with Continuums of Care and homelessness issues.

Each survey contains ten questions, developed with technical assistance from the U.S. Department of Housing and Urban Development (HUD). The surveys are anonymous and the version intended for the general public will be available in Spanish.

The Lead Agency will distribute the surveys through their listservs. The ad hoc committee also anticipates convening two public input sessions in June 2026 to solicit additional feedback from the survey responses.

**Public Comment:** None.

Additional information for Item #5 is within the packet of meeting materials, pg. 15.

**Informational item only; no action taken.**

## **6. Fiscal Year 2026-2027 Local Homelessness Contracts (00:34:37) – (00:48:42)**

- Recusals were made for Margaret Sluyk, Jennielynn Holmes, Chris Cabral, and Dannielle Danforth. Councilmember Karen Nau was also subject to recusal but was absent.

Councilmember Zollman volunteered to preside over Item #6 upon the recusal of Chair Holmes.

At the March 2026 meeting, the HC Board was notified that all local homelessness projects would face reductions of nearly 15% in FY 2026-2027. Michael Gause reported today that the imminent 15% reduction in funding is now anticipated to be lowered to 10.5%, as additional savings have since been identified.

The minimum funding threshold for homelessness projects has been set by longstanding Lead Agency policy as \$30,000. With funding reductions in 2026-2027, two projects will drop below that threshold:

- Committee on the Shelterless (COTS) – Kids First Family Shelter: \$27,824
- HomeFirst – Labath Landing: \$24,800.

The staff recommendation is to approve the elimination of these two projects, which would result in an increase in available funding for all other projects.

**Public Comment:** None.

**Motion:** Councilmember Lemus moves to approve staff's recommendation to eliminate two projects.

**Second:** Maria Rico seconds the motion.

**Roll Call Vote:** Yes - 9, No - 0.

**Motion passes.**

Councilmember Zollman requests a report be provided at a future meeting to delineate projected savings that might be realized by identifying attainable reductions to County projects.

Recused HC Board members were returned to the meeting, and Chair Holmes resumed facilitation over the remaining proceedings.

Additional materials for Item #6 are included in the meeting packet, pgs. 16-17.

**7. 10-Minute Break (00:48:44) – (00:49:12)**

- In the interest of time, staff opted to omit the 10-minute break.

**8. Word from the LEAP Board**

- Chair Holmes had been informed that the LEAP Board would not have an update today.

**9. Continuum of Care (CoC) Competition Overview (00:49:14 – 1:14:57)**

- Karissa White presented an in-depth overview of the current CoC Competition Renewal Project Evaluation process and specifics of HUD grant requirements. The presentation was particularly geared to acquaint new HC Board members with these funding processes.

A summary of this overview, along with the timeline for project evaluations, a list of renewal projects, the delineation of project budgets, and the renewal project scoring tool description of system performance measures, are available in the staff report for Item #9, pgs. 18-30, in the packet of meeting materials.

**Public Comment:** None.

**Informational item only; no action taken.**

**10. Review Agenda for May Coalition Board Meeting (01:14:59 – 01: 20:03)**

- Chair Holmes presented the draft agenda for the May 27, 2026, HC Board meeting.
- Clarification was made regarding Councilmember Zollman’s agenda request during discussion for item #4 of this meeting.
  - The desired agenda item would include updates regarding the DHS Homelessness Services Division merger to the DHS Behavioral Health Division and the associated next steps suggested in a previous report from the consulting firm, MRG.
  - The agenda item should also include a brief overview of the specific job duties and responsibilities intended for the newly created position of Deputy Health Services Division Director – Homelessness.

- Desiree Ohlstrom requests a postponement of a merger update until the June 2026 HC Board meeting to allow sufficient time for merger details and activities to be solidified and for the preparation of a presentation. Councilmember Zollman suggests that an informal verbal update would suffice for the May 2026 meeting in lieu of a full slide presentation.
  - Staff will check with DHS Director Sullivan regarding the timeline for providing a merger update.

The draft agenda for the May 27, 2026, meeting of the Homeless Coalition Board is included in the meeting packet of materials, pgs. 32-33.

**Informational item only; no action taken.**

**11. Board Member Questions & Comments (01:20:04 – 01: 20:28)**

- None.
- **Public Comment:** None.

**12. Public Comment on Items not on the Agenda (01:20:30 – 01:20:46)**

- None.

**Adjournment: 2:19 pm (1:20:48 – 01:21:25)**

## Sonoma County Homeless Coalition Follow-ups Staff Report

**Item No:** 3 (Consent Calendar)  
**Subject:** Summary of Follow-ups from the Previous Meeting(s)  
**Meeting Date:** May 27, 2026  
**Staff Contact:** Michael Gause, [Michael.Gause@sonomacounty.gov](mailto:Michael.Gause@sonomacounty.gov)

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### Summary

At the previous meeting, Coalition Board members and others asked for the Lead Agency staff to follow up on specific items. Staff summarized responses to present at the June Sonoma County Homeless Coalition Board meeting.

### Recommended Action(s)

Receive and file.

### Discussion

At the previous meeting, Coalition Board members and others asked for the Lead Agency staff to follow up on the following questions or comments:

1. **Update on Homeless Coalition Board In-Person Meetings:** Per the request of this board, staff were instructed to look into a venue that could hold two meetings of the Homeless Coalition Board per year. As recommended by the Homeless Coalition Governance Charter Ad Hoc Committee and approved by the Board, in-person meetings will be held annually in March and September. The March meeting will include Chair and Vice Chair elections, while the September meeting was selected to align with the return of most members following summer vacations. A virtual streaming option will be available for community members who are unable to attend in person; however, hybrid participation will not be available for Board members.

The City of Santa Rosa has reserved a room for the Board to meet at the Finely Center. Araceli Rivera and Karissa White from Department of Health Services, along with Sasha Brown with the City of Santa Rosa, viewed and confirmed the venue. The room selected is the smaller room as staff are not sure how many people will be attending. If a larger setup is needed, we can work with the City of Santa Rosa to reserve the larger room. The larger room would require additional resources from the City to set up as there would not be enough microphones for the Board members on site. It was decided to

choose the smaller room and upgrade if needed due to the staff time and costs associated with the larger room.

Our first in person meeting of the board shall take place on **September 23, 2026**, at 1 PM at the Finely Center in Santa Rosa. We would like to express our appreciation for the City of Santa Rosa's Housing and Community Services Manager, Kelli Kuykendall, and all other city staff that helped make this happen!

Sonoma County Homeless Coalition Board  
Committees Staff Report

**Item No:** 4 (Consent Calendar)  
**Subject:** Reports from the Coalition’s Standing Committees and the LEAP Board  
**Meeting Date:** May 27, 2026  
**Staff Contact:** Michael Gause, [Michael.Gause@sonomacounty.gov](mailto:Michael.Gause@sonomacounty.gov)

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**Summary**

This agenda item contains summaries of Standing Committees’ work in the recent month, as well as information from the Lived Experience Advisory Planning Board (LEAP). Committee Chairs were asked to prepare brief summaries for their respective Committee.

**Recommended Action(s)**

**Discussion**

**1. Coordinated Entry Advisory (CEA) Committee:**

**Summary:** The CEA Committee met during its regular monthly meeting on Wednesday, May 6, 2026, and approved two different policy changes to the Coordinated Entry system to be forwarded for final approval by the Homeless Coalition Board. The three different CEA committee-approved policy changes and updates are listed below:

**Discussion:**

**Policy Change #1 - Confirm Program Transfer Procedure in HMIS:** The Coordinated Entry System (CES) has seen more Emergency Transfers recently and housing providers have expected referrals through the Homeless Management Information System (HMIS) as the CES policies and procedures do not clarify that an HMIS referral is unable to be sent for an emergency transfer. There will be no HMIS referral sent for emergency transfers. The new Housing Provider will enroll the participant into their HMIS project and offer de-identified enrollment.

**Recommended Action(s):** Approve the proposed policy language which reads *“For confidentiality purposes, emergency transfers are sent via phone call only. HMIS referrals are not utilized nor is the referral documented in HMIS. Email communication must not*

*include the participant's name or personally identifiable information. This procedure is per "VAWA" regulation"*

**Former Policy Language:** There is currently no HMIS procedure outlined in the Coordinated Entry system (CES) manual.

**Policy Change #2 - Program Transfer Policy Language Change Update:** The Coordinated Entry System (CES) has seen a large uptick in requests for program transfers. Several program transfers have been approved to the point that participants at the top of the priority list are waiting months to receive referrals to their preferred projects. Additionally, there is a concern that participants who are not prioritized are accepting shared housing project referrals, only to come back and request a program transfer to enter the project of their choice. This has created a "backdoor" for participants not currently prioritized for referrals. Program Transfers must meet an "if not but for" the transfer, the household is likely to be evicted.

**Recommended Action(s):** Approve the proposed policy language which reads *"If the reason for transfer is due to participant request or case management circumstances, the Housing Provider shall present the case at the next CES Case conference in which there are openings that meet the participant's eligibility. The community present at that CES Case Conference shall vote to approve or deny the transfer, and if approved, the referral shall be prioritized above any other referral within the intervention type. To qualify for a case management Program Transfer, there must be a likelihood that the household will become homeless if not but for the Program Transfer. Case Conference discussion will include speaking to the likelihood of becoming homeless and what steps have been taken to mitigate challenges and keep the participant housed."*

**Former Policy Language:** "If the reason for transfer is due to participant request or case management circumstances, the Housing Provider shall present the case at the next CES Case conference in which there are openings that meet the participant's eligibility. The community present at that CES Case Conference shall vote to approve or deny the transfer, and if approved, the referral shall be prioritized above any other referral within the intervention type."

**Policy Change #3 - Update to Case Conference decision making:** The Coordinated Entry System (CES) has both large and very small organizations as partners. Currently, anyone other than HomeFirst staff can vote in decisions such as approving enhanced assessments and program transfers. Many partner organizations send one representative to CES case conferences. There has been a concern that it is unfair to our smaller partners for the larger

partner organizations to send multiple representatives and may then be able to sway a vote one way or the other. Each individual agency present at Case Conference receives one vote when deciding on program transfers and Enhanced Assessments.

**Recommended Action(s):** Approve the proposed policy language which reads *“Each organization present at case conference receives one vote for decision making as voting on program transfers and enhanced assessments. Any individual present may still bring up concerns at any time.”*

**Former Policy Language:**

**\*Voting is referred to in multiple places in the CES Policies and Procedures. This change will impact several mentions.**

*“The community present at CES Case Conference shall vote on approval with simple majority of those attending required to approve the Enhanced Prioritization. The Operator shall not have a vote.”* (38 and 39)

*“Consensus shall be attempted to be reached; if consensus is not possible, the rejection request will be voted on by all parties present at CES case conference with a simple majority needed to approve or deny the rejection request.”* (48)

*“The community present at CES Case Conference shall vote on approval with simple majority of those attending required to approve the Enhanced Prioritization. The Operator shall not have a vote.”* (63)

*“The housing provider shall present the case, including the form and information gathered, at CES Case Conference. The community present at that CES Case Conference shall vote to approve or deny the transfer.”* (64)

*“The community present will vote with a simple majority vote to approve.”* (92)

**2. Lived Experience Advisory & Planning (LEAP) Board:**

- Drafted a universal grievance form in response to identified key shelter issues through the shelter standards survey
- Currently working to draft a universal grievance policy template with reasonable lived experience input which can be implemented at local shelters
- Hosted a presentation by Angela Conte and Steve Schneider of Homes 4 the Homeless about a potential emergency stabilization sleeping pod pilot initiative

- Hosted a forum with DHS Behavioral Health lead staff and members of the Whole Person Care (WPC) team
- Currently assisting in the facilitation of public workgroup meetings with community partners in support of services for transitional age youth in Sonoma County
- Appointed a new Minute Taker of the board
- Revisited and updated LEAP Board priorities and goals
- Application for LEAP Board membership is ongoing. Sonoma County community members with lived experience of homelessness are welcomed to apply online at: <https://www.surveymonkey.com/r/8SMWDY2>
- The LEAP Board may be reached via email at: [sonomacountyleap@gmail.com](mailto:sonomacountyleap@gmail.com)

3. **Homeless Management Information System (HMIS) Data System:** The HMIS Data Committee was placed on hold due to staffing shortages after one HMIS staff member left the Department of Health Services in October 2025, reducing the team from two full-time HMIS Lead staff members to one. At this time, the Department is unable to fill the vacant position. Given competing priorities and required federal HUD reporting deadlines, staff informed the Board that Committee meetings would be suspended and convened only on an as-needed basis until further notice, with the minimum pause extending through the conclusion of the federal HMIS reporting season in the spring of 2026.

While staffing capacity challenges continue, the HMIS Data Committee will resume in July 2026 and will meet every other month until capacity issues are resolved. To help support ongoing Committee operations and reduce the workload on the remaining HMIS staff member, Araceli (Chelli) Rivera with the department has volunteered to assist with staffing the Committee.



**Sonoma County Homeless Coalition Board  
Report From Lead Agency Staff**

**Item No:** 5  
**Subject:** Reports from the Lead Agency  
**Meeting Date:** May 27, 2026  
**Staff Contacts:** Michael Gause, [Michael.Gause@sonomacounty.gov](mailto:Michael.Gause@sonomacounty.gov)

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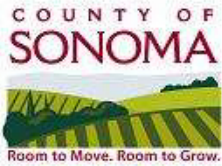
**1. Department of Health Services (DHS) Director Update:**

This item was established as a standing agenda item at the request of the Board. The Director of the Department of Health Services (DHS) will provide a verbal update on several critical initiatives. These updates are intended to keep the Homeless Coalition Board informed of key activities and emerging issues.

- MRG Update
- Deputy Health Services Division Director – Homelessness Position Update

**2. FY 26-27 Final Local NOFA Amounts Update:**

The Coalition Board approved the final NOFA recommendations at the April Coalition Board meeting. Staff noted in that meeting that the final amounts presented to the Board were slightly off and had been revised. The final reduction was 13% for all projects, and two projects were eliminated.



**County of Sonoma (CA)  
DEPUTY HEALTH SERVICES DIVISION DIRECTOR -  
HOMELESSNESS**

|                        |                  |                         |  |
|------------------------|------------------|-------------------------|--|
| <b>CLASS CODE</b>      | 2543             | <b>SALARY</b>           | \$76.84 - \$93.40 Hourly<br>\$6,168.24 - \$7,497.58 Biweekly<br>\$13,364.53 - \$16,244.75 Monthly<br>\$160,374.30 - \$194,937.01<br>Annually |
| <b>BARGAINING UNIT</b> | SCAMC-50         | <b>ESTABLISHED DATE</b> | January 13, 2026   |
| <b>REVISION DATE</b>   | January 14, 2026 |                         |  |

**Definition**

Under general direction, manages, plans, advises, and coordinates many of the County's homelessness services and related programs; ensures collaboration and coordination of services with County and external programs and partnerships; leads and supervises professional, technical, and/or support staff in the accomplishment of the Homelessness Services' section objectives and In ensuring a positive work culture; and performs related work as required.

Distinguishing Characteristics

Incumbents in this single-position classification perform the full range of administrative management functions for the Homelessness Services section of the Behavioral Health Division in the Department of Health Services through subordinate managers and staff. The incumbent is in a position of trust and confidence, has delegated authority, and is held accountable for the operations, performance, and work environment of the section.

Reporting to the Behavioral Health Division's Health Services Division Director, the incumbent in this position performs administrative and management activities related to directing and coordinating the work of the section through subordinate manager staff. The incumbent provides technical advice to the Behavioral Health Division's Health Services Division Director and other staff; recommends policies, procedures, and enhancements; and prepares, monitors, and administers the Homelessness Services section's budget.

**Typical Duties**

*Duties include, but are not limited to, the following:*

Plans, coordinates, and directs the operations of the section; prepares, recommends, and establishes policies, procedures, and program improvements; confers with staff in the identification of problems and development of solutions; determines priorities within the section and assists in setting goals and work plans; ensures success metrics are developed and analyzed and reports on the effectiveness of programs.

Oversees the preparation, justification, and administration of the section's budget, grants, homeless and housing finance sources, and contracts; interprets, monitors, and ensures compliance with contract and grant terms and conditions and other legislative requirements.

Either directly or through subordinate staff, develops and implements program and process improvements and practices in the section; evaluates and submits recommendations concerning the effectiveness of program operations; attends management staff meetings to advise on the progress of projects, programs, and studies; proposes program modifications to meet changing needs and simplify procedures.

Selects, trains, evaluates, and supervises section staff, directly and through subordinate managers and supervisors; meets with employees and employee organizations to discuss and resolve grievances and problems within the limits of their authority; confers with professional staff to resolve complex issues.

Collaborates with business partners and stakeholders within the Health Services Department and other County departments, cities, government agencies, nonprofits, and service providers to align resources and develop a sustainable and responsive supportive system to improve client experiences.

Supports regional, state, and federal policies that reduce homelessness and improve the supportive housing system.

Reviews legislative proposals for content and appropriateness; provides recommendations on necessary changes and approaches to County advocacy positions; analyzes and interprets legislative or legal changes and regulations from federal, state, and local agencies which affect assigned programs; consults with legal counsel as needed.

May represent the department and the County before individuals, private groups, the Board of Supervisors, the Continuum of Care, and other public groups or agencies; conducts and participates in public hearings in order to present the department's position, provide information and clarification, and receive input from interested parties.

Develops procedures and ensures preparedness for emergency and disaster response and support services for homeless population; ensures staff are trained and prepared for disaster assignments.

Provides general and programmatic oversight of county shelter and housing facilities, contractors and associated programming.

Performs related duties as assigned.

### **Knowledge, Skills, and Abilities**

**Thorough knowledge of:** the principles of public policy, planning, and homelessness and related services; federal, state, and local statutes, regulations, and legislative considerations governing non-profits, state, and/or federally-assisted housing and homelessness services programs and funding sources; the general principles of land use planning and zoning related to housing assistance; social, economic, and health-related community issues that contribute to homelessness; the principles and practices of providing community services; policy and procedural development and the analysis and evaluation of programs; grant administration, housing finance, and budgeting; fluency in racial justice and social equity concepts; effective supervision and management, including

work planning and organization, and the selection and performance management of employees.

**Ability to:** effectively supervise and direct the work of professional, technical, and operations support staff; develop and maintain effective working relationships; successfully manage complex assignments; manage, plan, and organize various aspects of work relating to administration, budget, grant management, and general management matters; understand and interpret policies, data, and technical and legal documents; understand and accept differences in human behavior; effectively interact with all populations, such as individuals from diverse racial, ethnic, cultural, educational, generational, and/or socio-economic backgrounds; communicate effectively orally and in writing; develop and support strategic objectives; provide effective leadership, motivate employees and foster an inclusive, equitable, and positive work culture; be decisive, and work independently.

### **Minimum Qualifications**

#### **Experience and Education:**

Any combination of experience, training, and education that would provide an opportunity to acquire the knowledge and abilities listed herein. A typical way to qualify is:

Four years of full-time professional management experience working with federally assisted housing and/or homelessness services programs in a non-profit or government agency, which included supervising subordinate managers, supervisors, and employees.

AND

Significant academic coursework and/or training in business or public administration, the Social Sciences, or a related field of study.

**License:** Possession of a valid driver's license at the appropriate level including special endorsements, as required by the State of California, may be required depending upon assignment to perform the essential job functions of the position.



**SONOMA COUNTY  
HOMELESS  
COALITION**

**Sonoma County Continuum of Care Board  
Staff Report**

**Item No:** 6

**Subject:** Continuum of Care (CoC) Competition Renewal Project Scoring

**Meeting Date:** May 27, 2026

**Staff Contact:** Karissa White, CoC Coordinator, [Karissa.white@sonomacounty.gov](mailto:Karissa.white@sonomacounty.gov)

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**SUMMARY:**

As a requirement of the Continuum of Care Program, individual projects must be evaluated, scored and ranked against each other annually for HUD's CoC Competition. First, projects that already have been awarded funding are scored and then once HUD releases the Notice of Funding Opportunity (NOFO), new projects are evaluated and scored against renewing projects. The following item is the scoring for the renewing projects as recommended by the CoC Competition Evaluation (CCE) Workgroup. No projects scored this year were placed on a Corrective Action Plan.

An overview of the CoC Competition and the local CoC process was presented during the last Homeless Coalition Board meeting to streamline this agenda item in light of the Board's shorter meeting format. If you are interested in reviewing the item presented again, please feel free to access the information on our website using the following link: <https://sonomacounty.gov/homeless-coalition-board-meeting-april-22-2026>

This year the workgroup recommended using two years of Annual Performance Report (APR) data to score projects. Six out of eight projects reviewed used the two years of APR data, and two out of eight projects had one year of review. Details are included in the discussion portion of this report.

**RECOMMENDED ACTION(S):**

Approve the scoring of renewal projects for the 2026 CoC Competition as recommended by the Sonoma County CCE Workgroup– Renewal Projects.

**DISCUSSION:**

Projects awarded through this process are all contracted directly with HUD. The final ranking of renewals will not be completed until the CoC NOFO period opens and renewals are ranked with new project applications (date to be determined upon release of NOFO).

The CCE Workgroup had an in-depth project evaluation meeting on April 20<sup>th</sup> to review project application materials for the Sonoma County CoC's 2026 Continuum of Care (CoC) Program renewal projects. Virtual Interviews for Continuum of Care Program renewing providers were conducted from April 27<sup>th</sup> through May 1<sup>st</sup>, with six separate agencies for eight projects for one hour. Sonoma County Department of Health Services, Homelessness Services Division, Continuum of Care Coordinator Karissa White, Community Development Program Specialist Jynessa Lazzaroni, and select CCE Workgroup members met with renewing agencies to discuss initial scoring. During the site visits, providers were given the opportunity to dispute any scoring discrepancies or provide additional information for the workgroup to consider when finalizing scoring during the meeting on May 4, 2026.

On May 4<sup>th</sup>, the CCE Workgroup members met to review information collected during site visits, to determine if any adjustments to the scoring of projects should be made. The CCE Workgroup reviewed the additional information provided by the Renewal Applicants and discussed virtual interviews. The CCE Workgroup approved scoring presented in this agenda item report.

The following information is being provided on special considerations of scoring.

**Serving Chronic Homeless Scoring Adjustment:**

The way this score has been calculated in the past is no longer equitable because programs have changed and more projects are now serving households with children. In addition, the transfer process between PSH projects has become much more robust and is now used more often than in previous years, which is why this issue was not seen as frequently before.

Reviewing the Annual Report for scoring does not show if a participant was previously chronically homeless when they transfer between PSH projects, including DV transfers, unless staff complete a detailed manual review. These transfers are allowed and help prevent evictions and are in place for the safety and wellbeing of residents as a protection/requirement of VAWA.

Family projects were also being unfairly scored lower because other household members were included in the calculation, even if the qualifying household member met the definition.

To make scoring fair this year, staff manually reviewed HMIS records for each household that appeared to not meet the chronic homeless requirement to determine whether the participant was an approved transfer or if certain household members should be excluded from the calculation. Although this process took additional time, the Workgroup agreed it was the fairest approach and helped ensure providers were not penalized for actions that

are allowed under program rules. Staff plan to remove this scoring measure for next year due to these concerns.

**Community Support Network (CSN), Sponsor Based Rental Assistance (SBRA):**

The project had two APRs that were completed in the reporting system that could be used for scoring. However, CSN did not take over the grant until 2024. The 2023–2024 APR reflects the period of transition and instability when Social Advocates for Youth (SAY) abruptly shut down, including partial occupancy (8 of 16 units filled) and data quality issues that CSN did not create. Since assuming full responsibility, CSN has worked with HMIS staff to correct historical data and improve system accuracy. The 2024–2025 APR reflects the program fully under CSN management, with stabilized operations. As such, when considering this information, the CCE Workgroup determined to exclude the APR from 2023-2024 from scoring as the performance within the report does not reflect the project’s performance with CSN operating it. There is a sheet on the scoring rubric for CSN SBRA’s project with the full two years (including the data migrated from SAY) and one year of performance (only including the data with CSN in full operation of the project). The scoring differences between these are significant. SBRA Score for 2024-2025 is 78 and the score that includes both SAY and CSN performance for 2023-2024 and 2024-2025 is 67.5. Highlighting the increased performance since CSN took over the award.

**West County Community Services, Elderberry Commons:**

This project is a newly funded project of the Continuum of Care Program and has only had one year of Annual Performance Report (APR) data to review. This means the project does not have a full year of comparable data due to lease-up and ramp-up during the reporting period, with participants moving in at different times; no participant was housed for the full year reviewed. Annual assessment-based measures, such as income-related outcomes, are not reflected in the scoring due to the project’s early stage. As with all new projects, time is needed to stabilize operations, complete leasing, and fully implement services. The second year of reporting for any PSH projects funded through this Program is where the outcomes and performance of the project begin to show.

**Final Project Scores Being Recommended for Approval:**

|          | <b>Agency</b>             | <b>Project</b>                  | <b>Final Score</b> |
|----------|---------------------------|---------------------------------|--------------------|
| <b>1</b> | Community Support Network | Sponsor Based Rental Assistance | 78                 |
| <b>2</b> | Catholic Charities        | Permanent Supportive Housing 2  | 77.75              |
| <b>3</b> | COTS                      | Community Based PSH             | 75.5               |

|   |                                  |                                |      |
|---|----------------------------------|--------------------------------|------|
| 4 | Community Development Commission | Rental Assistance HIV/aids     | 74.5 |
| 5 | West County Community Services   | Elderberry Commons             | 73.5 |
| 6 | St Vincent de Paul               | SVDP Commons                   | 71   |
| 7 | Community Support Network        | Stony Point Commons            | 70.5 |
| 8 | West County Community Services   | Mill Street Supportive Housing | 69.5 |

Detailed breakout of each project’s score: <https://share.sonoma-county.org/link/42YDlwNtYIM/>

**Initial Project Scores and Reports (optional review):**

The following information are the staff reports and initial scores provided to each renewing agency prior to their virtual interview. Providers were informed they could bring back additional information for the CCE Workgroup to consider when completing final scores: <https://share.sonoma-county.org/link/nWgrFgbFOMA/>

These scores are final numerical scores being presented on behalf of the 2026 CoC Competition Evaluation Workgroup for Homeless Coalition Board approval. Determinations on Final Priority Listing (projects recommended in tier 1 and tier 2) will not be presented to this Board until the NOFO is released and staff have run the local Request for Proposals process for new project applications.

**Scoring Criteria:**

- System Performance Measure (SPM) 7b. Successful PH Exits: Retention of PH
- SPM 7b. Successful Exits to PH: exiting to a permanent destination
- SPM 4. Increase in Earned Income
- SPM 4. Increase in Non-Employment Income
- SPM 2a. Returns to Homelessness
- Maximizing the use of Mainstream resources
- Chronic Homeless
- Coordinated Entry Participation
- HMIS Data Quality, and Timeliness
- Data-informed program research
- Supportive Service Requirements
- Budget & Spenddown
- Demonstrated Capacity to Manage CoC Reporting
- Demonstrated Capacity to Preform Competitively in the CoC Competition
- Capacity for CoC Awards & Contract Administration
- Disability Access

- Alignment with Local /HUD Priorities
- Persons with Lived Experience
- Availability of Treatment and Recovery Services

### **Reallocation Update:**

In the FY2025 CoC Competition process, this Board approved the reallocation of Buckelew Programs' Sonoma SCIL project after the project was identified for closure and amid significant uncertainty related to delayed HUD funding announcements and potential federal funding reductions. The project was reallocated to support the gap with the Homeless Management Information System (HMIS) Lead funds as well as increase supportive services to COTS Community Based PSH.

Since that time, staff have worked with HUD to submit the documentation necessary to process the reallocation request. However, subsequent congressional action intended to protect existing CoC renewal projects may conflict with the Board-approved reallocation.

Due to litigation and delays associated with the FY2025 CoC Program NOFO, Congress included special renewal protections in the FY2026 appropriations legislation. The legislation established timelines requiring HUD to automatically and non-competitively renew certain expiring CoC grants if funding awards were not announced by specified deadlines.

HUD has already announced Quarter 1 and Quarter 2 renewal awards. However, if HUD does not announce the remaining Quarter 3 and Quarter 4 awards by July 1, 2026, current federal guidance indicates that remaining eligible renewal projects may be automatically renewed for an additional term. As a result, planned reallocations under the FY2025 competition process may not move forward.



SONOMA COUNTY  
**HOMELESS  
COALITION**

**Sonoma County Continuum of Care Board  
Staff Report**

**Item No:** 9

**Subject:** Impacts of HR1 Presentation

**Meeting Date:** May 27, 2026

**Staff Contact:** Michael Gause, [michael.gause@sonomacounty.gov](mailto:michael.gause@sonomacounty.gov)

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**SUMMARY:**

At the last Homeless Coalition Board meeting, the Board requested that a representative from Human Services provide an overview of Federal HR1.

The presentation has been scheduled for the May 27, 2026, Board meeting. This agenda item is intended to provide the Board and community partners with information regarding upcoming changes, anticipated service impacts, and available preparation and response efforts.

**Recommended Action(s)**

Informational Only



SONOMA COUNTY  
**HOMELESS  
COALITION**

**Sonoma County Homeless Coalition Board  
Agenda Report**

**Item No:**

**Subject:** June 24, 2026, Sonoma County Homeless Coalition Board Meeting Agenda

**Meeting Date:** May 27, 2026

**Staff Contact:** Araceli Rivera, [Araceli.Rivera@Sonomacounty.gov](mailto:Araceli.Rivera@Sonomacounty.gov)

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**SUMMARY**

This staff report presents the Draft June 24, 2026, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

**RECOMMENDED ACTION(S)**

Approve Draft June 24, 2026, agenda.



**Sonoma County Homeless Coalition**

**Board Meeting Agenda**

**DRAFT June 24, 2026**

**1:00pm-3:00pm Pacific Time**

**Public Zoom Link:**

<https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8CIAWgPrJ8wYLeBgp.1>

**Phone: +16694449171 Webinar ID: 927 5974 7120 Passcode: 589476**

|    | <b>Agenda Item</b>  | <b>Packet Item</b>                   | <b>Presenter</b> | <b>Time</b> |
|----|---|--------------------------------------|------------------|-------------|
|    | Welcome, Roll Call and Introductions  |                                      | Board Chair      | 1:00pm      |
|    | <b><i>Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.</i></b>   | N/A                                  |                  |             |
| 1. | 06/24/2026 Agenda<br>(Consent Calendar)   | Draft Agenda                         | Staff            |             |
| 2. | Minutes from 05/27/2026<br><br>(Consent Calendar)   | Draft Minutes                        | Staff            |             |
| 3. | Summary of Follow-ups from the Previous Meeting(s)<br>(Consent Calendar)  | Summary of Follow-ups                | Staff            |             |
| 4. | Reports for Standing Committee Updates<br>(Consent Calendar) <ul style="list-style-type: none"> <li>• CEA Committee</li> <li>• Lived Experience Advisory &amp; Planning Board (LEAP)</li> </ul> | Staff Report for Standing Committees | Staff            |             |
| 5. | Reports from Lead Agency Staff  | Staff Report                         | Staff            |             |

|     |  |              |                  |  |
|-----|--|--------------|------------------|--|
|     | <ul style="list-style-type: none"> <li>Department of Health Services (DHS) Director updates</li> </ul> |              |                  |  |
|     | Potential ACTION ITEM  |              |                  |  |
| 6.  | Continuum of Care (CoC) Notice of Funding Opportunity (NOFO)   | Staff Report |                  |  |
|     | Potential ACTION ITEM  |              |                  |  |
| 7.  | 10-minute break  |              |                  |  |
| 8.  | Word from the LEAP Board   |              | LEAP Board Chair |  |
|     | Potential ACTION ITEM  |              |                  |  |
| 9.  | Board Member Questions & Comments  |              | Board Chair      |  |
|     | Potential ACTION ITEM  |              |                  |  |
| 10. | Public Comment on Items not on the Agenda  |              | Board Chair      |  |

**PUBLIC COMMENT:**

*Public Comment may be made via email or during the live zoom meeting.*

*To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at [Homeless Coalition Board Comment Form >>](#). Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.*

*Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at [jynessa.lazzaroni@sonomacounty.gov](mailto:jynessa.lazzaroni@sonomacounty.gov)*

## ACRONYMS & COMMON TERMS – Updated 11-2-2022

|         |   |       |   |
|---------|---|-------|---|
| AAF     | Annual Adjustment Factor  | CTAC  | Cities and Towns Advisory Committee                               |
| ACC     | Annual Contributions Contract   | DCSS  | Department of Child Services                                      |
| ADA     | Americans with Disabilities Act   | DDA   | Disposition and Development Agreement                             |
| AFFH    | Affirmatively Furthering Fair Housing                                   | DHCS  | Dept of Health Care Services (State dept)                         |
| AHA     | Affordable Housing Agreement  | DHS   | Department of Health Services (County dept)                       |
| AHDA    | Affordable Housing Development Assistance<br>(Santa Rosa)               | DSLCL | Disability Services and Legal Center                              |
| AHP     | Affordable Housing Program (FHLB)                                       | DST   | Downtown Streets Team (Petaluma)                                  |
| AMI     | Area Median Income  | EA    | Environmental Assessment  |
| APE     | Area of Potential Effect  | EIR   | Environmental Impact Report (State)                               |
| ASHC    | Affordable Housing and Sustainable                                      | EIS   | Environmental Impact Statement (Federal)                          |
| BHDC    | Burbank Housing Development Corporation                                 | ELI   | Extremely Low Income  |
| CalHFA  | California Home Finance Agency  | ENA   | Exclusive Negotiating Agreement                                   |
| Cal-ICH | CA Interagency Council on Homelessness                                  | EOP   | End of Participation  |
| CAPIT   | Child Abuse Prevention, Intervention and<br>Treatment Fund              | ERAP  | Emergency Rental Assistance Program                               |
| CAPSC   | Community Action Partnership Sonoma<br>County                           | ESG   | Emergency Solutions Grants (formerly<br>Emergency Shelter Grants) |
| CASp    | Certified Access Specialist   | ESL   | English as a Second Language                                      |
| CBDO    | Community-Based Development Organization                                | FEMA  | Federal Emergency Management Agency                               |
| CCC     | Center for Community Change   | FESG  | Federal Emergency Shelter Grants Program                          |
| CCOC    | Cloverdale Community Outreach Committee                                 | FHA   | Federal Housing Administration                                    |
| CCofSR  | Catholic Charities of Santa Rosa  | FHANC | Fair Housing Advocates of Northern California                     |
| CDBG    | Community Development Block Grant                                       | FHIP  | Fair Housing Initiatives Program                                  |
| CDBG-CV | CDBG for Coronavirus Response   | FHLB  | Federal Home Loan Bank  |
| CDBG-DR | CDBG for Disaster Recovery  | FHP   | Fair Housing Plan   |
| CDC     | Community Development Commission  | FMR   | Fair Market Rent  |
| CE      | Coordinated Entry   | FONSI | Finding of No Significant Impact                                  |
| CEF     | California Equity Fund  | FSS   | Family Self-Sufficiency Program                                   |
| CEQA    | California Environmental Quality Act                                    | FY    | Fiscal Year   |
| CFH     | County Fund for Housing   | FYE   | Fiscal Year End   |
| CFR     | Code of Federal Regulations   | GAO   | Government Accounting Office                                      |
| CHAS    | Comprehensive Housing Affordability Strategy                            | GR    | Gross Rent  |
| CHD     | California Human Development Corporation                                | GSE   | Government-Sponsored Enterprises                                  |
| CHDC    | California Housing Development Corporation                              | HAC   | Housing Assistance Committee                                      |
| CHDO    | Community Housing Development<br>Organization                           | HAP   | Housing Assistance Plan   |
| CHFA    | California Home Finance Agency  | HAS   | Homeless Action Sonoma  |
| CHRB    | Community Housing Resource Board  | HCD   | Housing and Community Development (State<br>of California)        |
| CHRP-O  | California Housing Rehabilitation Program for<br>Owner-Occupied Housing | HCDA  | Housing and Community Development Act                             |
| CHSC    | Community Housing Sonoma County   | HCV   | Housing Choice Voucher  |
| CIF     | Community Investment Funds (FHLB)                                       | HDS   | Housing Discrimination Study                                      |
| CLG     | Centro Laboral de Graton (Graton Labor<br>Center)                       | HEART | Homeless Encampment Access and Resource<br>Team (County)          |
| C of O  | Certificate of Occupancy  | HEAP  | Homeless Emergency Assistance Program                             |
| CoC     | Continuum of Care   | HELP  | Housing Enabled by Local Partnerships<br>(funded by CalHFA)       |
| COOP    | Continuity of Operations  | HERO  | Helping Enrich Resource Opportunity                               |
| COTS    | was "Committee on the Shelterless"                                      | HEROS | HUD Environmental Review Online System                            |
| CPI     | Child Parent Institute  | HHAP  | Homeless Housing, Assistance and Prevention                       |
| CRI     | Community Resources for Independence                                    | HHIP  | Homeless Housing Incentive Program                                |
| CRLP    | Commercial Rehabilitation Loan Program                                  | HHSC  | Health and Human Services Committee                               |
| CSF     | Community Services Fund   | HMDA  | Home Mortgage Disclosure Act                                      |
| CSHHP   | California Self-Help Housing Program                                    | HMIS  | Homeless Management Information System                            |
| CSN     | Community Support Network   | HOME  | Home Investment Partnerships Program                              |
|         |   | HOPWA | Housing Opportunities for People with AIDS                        |
|         |   | HOST  | Homeless Outreach Service Team                                    |

## ACRONYMS & COMMON TERMS – Updated 11-2-2022

|             |  |          |  |
|-------------|--|----------|--|
| HPRP        | Housing Prevention Rapid Re-Housing Program  | NIMBY    | “Not in My Back Yard”  |
| HQS         | Housing Quality Standards  | NOFA     | Notice of Funding Availability                                     |
| HSD         | Human Services Department (County dept)  | NOFO     | Notice of Funding Opportunity                                      |
| HUD         | US Department of Housing and Urban Development                                       | NOI-RROF | Notice of Intent to Request Release of Funds                       |
| HUD/202/811 | HUD New Construction for Elderly/Handicapped   | NPLH     | No Place Like Home   |
| HUD/236     | HUD Mortgage Insurance & Interest Reduction Payment for Multi-Family Rental Projects | NSCS     | North Sonoma County Services                                       |
| HUD/8       | HUD Section 8 New Construction Program   | NSP      | Neighborhood Stabilization Program                                 |
| IG          | Inspector General  | OMB      | Office of Management and Budget                                    |
| IGR         | Independent Group Residence  | PASS     | Plan for Achieving Self-Support                                    |
| IIG         | Infill and Infrastructure Grant  | PBV      | Project-Based Voucher  |
| IMD         | Institute of Mental Disease  | PCC      | Program Coordination Committee                                     |
| IMDT        | Interdepartmental Multi-Disciplinary Team  | PHA      | Public Housing Authority   |
| InRESPONSE  | Mental Health Response Team (Santa Rosa)   | PHADA    | Public Housing Authorities Directors Association                   |
| IOLERO      | Independent Office of Law Enforcement Review and Outreach (County agency)            | PHC      | Partnership Health Plan California                                 |
| IPA         | Independent Public Accountant  | PHM      | Public Housing Manager   |
| JPA         | Joint Powers Authority   | PHRA     | Public Housing Reform Act of 1998                                  |
| JRT         | Joe Rodota Trail   | PIC      | Public and Indian Housing Information Center                       |
| LASC        | Legal Aid of Sonoma County   | PIH      | Public and Indian Housing  |
| LHA         | Local Housing Authority  | PI       | Public Infrastructure (County department)                          |
| LI          | Low Income   | PII      | Personal Identifiable Information                                  |
| LIA         | Live-In Aide   | PJ       | Participating Jurisdiction   |
| LIHF        | Low Income Housing Fund (San Francisco-based Fund Source)                            | PLHA     | Permanent Local Housing Allocation                                 |
| LISC        | Local Initiatives Support Corporation  | PMSA     | Primary Metropolitan Statistical Area Established by the US Census |
| LMIHAF      | Low and Moderate-Income Housing Asset Fund   | PPSC     | Petaluma People’s Service Center                                   |
| LSA         | Longitudinal Systems Analysis (HMIS)   | PRA      | Public Records Act   |
| MAI         | Member of the Appraisal Institute  | PRMD     | Permit & Resource Management Department (Sonoma County)            |
| MAR         | Monthly Activities Report  | PS       | Payment Standard   |
| Measure O   | ¼ Cent Sales tax for housing/homelessness  | PSA      | Purchase and Sale Agreement  |
| MHP         | Multi-Family Housing Project (HCD)   | PSH      | Permanent Supportive Housing                                       |
| MITCS       | Multi-Family Tenant Characteristics System   | PSIF     | Preliminary Site Information Form (Part of the RECD Process)       |
| MRBP        | Mortgage Revenue Bond Program  | PUD      | Planned Unit Development   |
| MSA         | Metropolitan Statistical Area  | QC       | Quality Control  |
| MSS         | Mobile Supportive Services   | QFHO     | Qualified Fair Housing Organization                                |
| MWBE        | Minority and Women’s Business Enterprises  | QHWRA    | Quality Housing and Work Responsibility Act of 1998                |
| MYFS        | Mendocino Youth & Family Services  | R&R      | Reinvestment and Revitalization Fund                               |
| NAHB        | National Association of Home Builders  | RCAC     | Rural Communities Assistance Corporation                           |
| NAHRO       | National Association of Housing and Redevelopment Officials                          | RCF      | Residential Care Facility  |
| NAMI SC     | National Alliance on Mental Illness Sonoma County                                    | RDIP     | Rental Development Incentive Program                               |
| NAREB       | National Association of Real Estate Brokers  | REAC     | Real Estate Assessment Center (HUD)                                |
| NBOP        | North Bay Organizing Project   | RECDS    | Rural Economic Community Development Service                       |
| NBVR        | North Bay Veterans Resource Center   | REFB     | Redwood Empire Food Bank   |
| NCCLF       | Northern California Community Loan Fund  | RFH      | Reach for Home   |
| NDP         | Neighborhood Development Program   | RFP      | Request for Proposals  |
| NEPA        | National Environmental Policy Act  | RFQ      | Request for Qualifications   |
| NFHA        | National Fair Housing Alliance   | RHCP     | Rental Housing Construction Program (State of California)          |
|             |  | RRH      | Rapid Re-Housing   |
|             |  | RRP      | Rental Rehabilitation Program                                      |
|             |  | RTA      | Request for Tenancy Approval                                       |

## ACRONYMS & COMMON TERMS – Updated 11-2-2022

|          |  |
|----------|--|
| SAHA     | Satellite Affordable Housing Associates                                    |
| SAMHSA   | US Substance Abuse and Mental Health<br>Services Administration            |
| SAVS     | Sonoma Applied Village Services  |
| SAY      | Social Advocates for Youth   |
| SCPEO    | Sonoma County People for Economic<br>Opportunity                           |
| SCFBOP   | Sonoma County Faith-Based Organizing<br>Project                            |
| SCRIMS   | Sonoma County Rental Information and<br>Mediation Services                 |
| SEMAP    | Section 8 Management Assessment Program                                    |
| SHPO     | State Historic Preservation Office   |
| SLE      | Sober Living Environment   |
| SMI      | Severe Mental Illness  |
| SMSA     | Standard Metropolitan Statistical Area                                     |
| SOS      | Sonoma Overnight Support   |
| SPARC    | Site Plan and Architectural Review Committee<br>(Petaluma)                 |
| SPMs     | System Performance Measurements (HMIS)                                     |
| SRO      | Single Room Occupancy  |
| SSA      | Social Security Administration   |
| SSI      | Supplemental Security Income   |
| Stella M | HUD online tool to assist in homelessness<br>response system effectiveness |
| Stella P | HUD program using LSAs to show system<br>performance                       |
| SVDP     | St. Vincent de Paul  |
| TANF     | Temporary Assistance for Needy Families                                    |
| TAT      | Threat Assessment Team   |
| TBA      | Tenant-Based Assistance  |
| TBRA     | Tenant-Based Rental Assistance   |
| TCAC     | Tax Credit Allocation Committee  |
| TLC      | TLC Child and Family Services  |
| TLR      | The Living Room  |
| TOD      | Transit-Oriented Development   |
| TOT      | Transit Occupancy Tax (Advertising Fund)                                   |
| TR       | Tenant Rent  |
| TTP      | Total Tenant Payment   |
| UA       | Utility Allowance  |
| UDAG     | Urban Development Action Grant   |
| URP      | Utility Reimbursement Payment  |
| USDA-RD  | United States Department of Agriculture –<br>Rural Development             |
| VAMA     | Voluntary Affirmative Marketing Agreements                                 |
| VASH     | Veterans Affairs Supportive Housing (voucher)                              |
| VAWA     | Violence Against Women Reauthorization Act<br>of 2005                      |
| VCA      | Voluntary Compliance Agreement   |
| VLI      | Very Low Income  |
| VVC      | Vietnam Veterans of California   |
| WCCS     | West County Community Services   |
| WPC      | Whole Person Care  |
| WRS      | Women's Recovery Service   |
| YIMBY    | Yes in My Backyard   |