



SONOMA COUNTY  
**HOMELESS  
COALITION**

**Sonoma County Homeless Coalition Board  
Agenda Report**

**Item No:** 1  
**Subject:** Sonoma County Homeless Coalition Board Meeting Agenda  
**Meeting Date:** February 25, 2026  
**Staff Contact:** Araceli Rivera, [Araceli.Rivera@Sonomacounty.gov](mailto:Araceli.Rivera@Sonomacounty.gov)

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**SUMMARY**

This staff report presents the February 25, 2026, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

**RECOMMENDED ACTION(S)**

Approve February 25, 2026, agenda.



**Sonoma County Homeless Coalition**

**Board Meeting Agenda**  
***DRAFT* February 25, 2026**  
**1:00pm-3:00pm Pacific Time**

**Public Zoom Link:**

<https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8CIAWgPrJ8wYLeBgp.1>

**Phone: +16694449171 Webinar ID: 927 5974 7120 Passcode: 589476**

	<b>Agenda Item</b>	<b>Packet Item</b>	<b>Presenter</b>	<b>Time</b>
	Welcome, Roll Call and Introductions		Board Chair	1:00pm
	<b><i>Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.</i></b>	N/A		
1.	2/25/2026 Agenda (Consent Calendar)	Draft Agenda	Staff	
2.	Minutes from 01/28/2026 (Consent Calendar)	Draft Minutes	Staff	
3.	Summary of Follow-ups from the Previous Meeting(s) (Consent Calendar) <ul style="list-style-type: none"> <li>Homeless Coalition Governance Ad Hoc Charter Committee Update</li> </ul>	Summary of Follow-ups	Staff	

4.	<p>Reports for Standing Committee Updates (<i>Consent Calendar</i>)</p> <ul style="list-style-type: none"> <li>• CEA Committee</li> <li>• Lived Experience Advisory &amp; Planning Board (LEAP)</li> </ul> <p>Potential ACTION ITEM</p>	Staff Report for Standing Committees	Staff	
5.	<p>Reports from Lead Agency Staff</p> <ul style="list-style-type: none"> <li>• Department of Health Services (DHS) Director updates- <ul style="list-style-type: none"> <li>○ Elected officials Check in/Governance Models to Support Efficient Homeless Coalition Board Operations</li> <li>○ Measure O Notice of Funding Availability (NOFA) Update</li> <li>○ Department of Health Services (DHS) Homelessness Division Director Position Update</li> </ul> </li> <li>• Coordinated Entry Advisory Committee Open Applications &amp; Selection Membership Ad Hoc Committee formation</li> </ul> <p>Potential ACTION ITEM</p>	Staff Report	Staff	1:15pm
6.	<p>Lead Agency Eval Ad hoc Update</p> <p>Potential ACTION ITEM</p>	Staff Report	Chair	1:30pm
7.	<p>Rapid Rehousing (RRH) Hub and Spoke Consideration</p> <p>ACTION ITEM</p>	Staff Report	Staff	1:35pm
8.	<p>2026 Homeless Point in Time (PIT) Count Recap</p> <p>Potential Action Item</p>	Staff Report	Staff	1:55pm
9.	<p>10-minute break</p>			2:00pm
10.	<p>Word from the LEAP Board</p> <p>Potential ACTION ITEM</p>		LEAP Board Chair	2:10pm
11.	<p>Permanent Support Housing (PSH) Development Data</p> <p>Potential ACTION ITEM</p>	Staff Report	Staff	2:15pm
12.	<p>Exploring In-Person Board Meeting Options</p> <p>ACTION ITEM</p>	Staff Report	Staff	2:20pm
13.	<p>2026 Continuum of Care (CoC) Program Evaluation Workgroup Selection</p>	Staff Report	Staff	2:40pm

	ACTION ITEM			
14.	Review Agenda for March/future Coalition Board Meeting <ul style="list-style-type: none"> <li>• MRG Homeless Services Report</li> <li>• Homeless Coalition Governance Charter Ad Hoc Update</li> <li>• April Homeless Coalition Quarterly Membership Meeting</li> <li>• Coordinated Entry Advisory Committee Member Approval</li> </ul> Potential ACTION ITEM	Staff Report for DRAFT Agenda	Board Chair	2:50pm
15.	Board Member Questions & Comments Potential ACTION ITEM		Board Chair	2:55pm
16.	Public Comment on Items not on the Agenda		Board Chair	3:00pm

**PUBLIC COMMENT:**

*Public Comment may be made via email or during the live zoom meeting.*

*To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at [Homeless Coalition Board Comment Form >>](#). Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.*

*Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at [jynessa.lazzaroni@sonomacounty.gov](mailto:jynessa.lazzaroni@sonomacounty.gov)*



**Sonoma County Homeless Coalition  
Minutes Staff Report**

**Item No:**2 (Consent Calendar)

**Subject:** Meeting Minutes 1/28/26

**Meeting Date:**2/25/26

**Staff Contact:** Kim Holden, Senior Office Assistant, [Kim.Holden@sonomacounty.gov](mailto:Kim.Holden@sonomacounty.gov)

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**SUMMARY**

This staff report briefly summarizes the January 28, 2026, Sonoma County Homelessness Coalition Meeting Minutes. The attached meeting minutes contain all items discussed by the Sonoma County Homeless Coalition Board at the January 28, 2026, Sonoma County Homelessness Coalition Meeting.

**RECOMMENDED ACTION(S)**

Approve Sonoma County Homeless Coalition Minutes from the 1/28/2026 Sonoma County Homeless Coalition Board Meeting.

## Sonoma County Homeless Coalition Follow-ups Staff Report

**Item No:** 3 (Consent Calendar)

**Subject:** Summary of Follow-ups from the Previous Meeting(s)

**Meeting Date:** February 25, 2026

**Staff Contact:** Michael Gause, [Michael.Gause@sonomacounty.gov](mailto:Michael.Gause@sonomacounty.gov)

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### Summary

At the previous meeting, Coalition Board members and others asked for the Lead Agency staff to follow up on specific items. Staff summarized responses to present at the June Sonoma County Homeless Coalition Board meeting.

### Recommended Action(s)

Receive and file.

### Discussion

At the previous meeting, Coalition Board members and others asked for the Lead Agency staff to follow up on the following questions or comments:

- 1. Homeless Coalition Governance Charter Ad Hoc Committee Update:** The 2025 Homeless Coalition Governance Charter Ad Hoc Committee has been on hold pending final approval and execution of the Homeless Coalition's Memorandum of Understanding (MOU) for the Lead Agency and the Collaborative Applicant. With these documents now formally approved by the Sonoma County Board of Supervisors, the committee will reconvene for what is expected to be its final meeting. The committee will review and approve its final recommendations, including one remaining item regarding the annual election process for the Chair and Vice Chair, as directed by the Board at its January 2026 meeting.

Any future revisions to the Governance Charter will be addressed by a newly appointed ad hoc committee, as these committees are time-limited by design. While Jackie Elward is no longer on the Board, the current committee membership of Ron Wellander, Martha Cheever, and Jennielynn Holmes will continue. Given the significant work already completed, adding new members at this stage would effectively require restarting the process, which should instead be handled by a future ad hoc committee.

The ad hoc committee is scheduled to hold its final meeting on Wednesday, March 11, 2026, at 9:00 a.m.



## Sonoma County Homeless Coalition Board Committees Staff Report

**Item No:** 4 (Consent Calendar)  
**Subject:** Reports from the Coalition's Standing Committees and the LEAP Board  
**Meeting Date:** February 25, 2026  
**Staff Contact:** Michael Gause, [Michael.Gause@sonomacounty.gov](mailto:Michael.Gause@sonomacounty.gov)

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### Summary

This agenda item contains summaries of Standing Committees' work in the recent month, as well as information from the Lived Experience Advisory Planning Board (LEAP). Committee Chairs were asked to prepare brief summaries for their respective Committee.

### Recommended Action(s)

- Approve changes to Coordinated Entry policies and procedures.

### Discussion

#### 1. Coordinated Entry Advisory (CEA) Committee:

CEA considered a clarification to Coordinated Entry prioritization policy to address how households should be ranked across population groups, including Seniors, Individuals, Families, and Transitional Aged Youth, when considering transfers and enhanced assessments. While the current policy clearly defines prioritization within each population group, it does not specify how to prioritize across groups when transfer or enhanced assessment or program transfer statuses are involved.

The Committee approved a motion to prioritize Emergency Transfers first, followed by Program Transfers, and then Enhanced Assessments across all population groups. In cases where multiple households share the same transfer or enhanced prioritization status, the established population order will be used to determine ranking, with the transfer request submission date used as a tie breaker. This clarification promotes consistency and transparency in referral decisions.

#### 2. Lived Experience Advisory & Planning (LEAP) Board:

- Hosted a presentation by DHS lead staff about the current infrastructure of Eliza's Village
- Finalizing review of staff shelter standards surveys
- Collaborating with the Sonoma County Office of Equity in development of solutions to improve standards at local shelters
- Shared a presentation about how to navigate homelessness during the DHS Homeless Services Division's Public Forum webinar on January 27, 2026, at 5:30pm
- Finished screening LEAP Board applications for interviews. The LEAP Board election meeting will be held in late February 2026. There are 11 available seats up for election. Applications for membership are ongoing. Contact [Andrew.Akufo@Sonoma-county.org](mailto:Andrew.Akufo@Sonoma-county.org) for application
- The Sonoma County LEAP Board may be contacted at the following public email: [sonomacountyleap@gmail.com](mailto:sonomacountyleap@gmail.com)



**Sonoma County Homeless Coalition Board  
Report From Lead Agency Staff**

**Item No:** 5  
**Subject:** Reports from the Lead Agency (Action item)  
**Meeting Date:** February 25, 2026  
**Staff Contacts:** Michael Gause, [Michael.Gause@sonomacounty.gov](mailto:Michael.Gause@sonomacounty.gov)

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**1. Department of Health Services (DHS) Director Update:**

This item was established as a standing agenda item at the request of the Board. The Director of the Department of Health Services (DHS) will provide a verbal update on several critical initiatives. These updates are intended to keep the Homeless Coalition Board informed of key activities and emerging issues.

- Elected Officials Check in/Governance Models to Support Efficient Homeless Coalition Board Operations
- Measure O Notice of Funding Availability (NOFA) Update
- Department of Health Services (DHS) Homelessness Division Director Position Update

**2. Coordinated Entry Advisory Committee Open Applications & Selection Membership Ad Hoc Committee formation**

Applications for the Coordinated Entry Advisory Committee (CEA), the only active standing committee at this time, opened on February 9<sup>th</sup>, 2026. Applications will remain open until March 2<sup>nd</sup>, 2026, allowing the minimum 3 weeks for members of the public to apply and be seated to any of the Three (3) vacancies on the committee. Members of the Homeless Coalition Board are invited to submit applications if interested in becoming a voting member of the CEA Committee.

**Coordinated Entry Advisory Committee (CEA) – Three (3) Vacancies**

**Homeless Management Information Systems (HMIS) Committee – Not accepting applications currently. Committee is inactive.**

At this time, Staff are also requesting volunteers for the Selection Membership Ad Hoc Committee. This ad hoc committee is responsible reviewing and selecting new members for the CEA Committee to be approved by the Board.

**Action Item:** Approve the members of the 2026 Selection Membership Ad Hoc Committee to recommend candidates to fill CEA Committee vacancies.





**Sonoma County Continuum of Care Board  
Staff Report**

**Item No:** 6

**Subject:** Lead Agency Evaluation Update

**Meeting Date:** February 25, 2026

**Staff Contact:** Michael Gause, [Michael.Gause@sonomacounty.gov](mailto:Michael.Gause@sonomacounty.gov)

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**SUMMARY:**

Informational Update: Lead Agency Evaluation Ad Hoc Committee

As recommended by the Governance Charter Ad Hoc Committee, the Homeless Coalition Board approved an evaluation tool in April 2025 to assess the performance of the Lead Agency/Collaborative Applicant for the Continuum of Care. Although the tool was adopted, no start date was initially set.

In December 2024, the Board tasked the Governance Charter Ad Hoc Committee with creating an evaluation plan. The process includes:

- **Tool:** A checklist based on a previously available HUD resource.
- **Frequency:** Every two years.
- **Process:** Led by a Board-appointed ad hoc committee.
- **Accountability:** Committee may develop an action plan if needed.
- **Authority:** Final decisions rest with the HC Board.

On June 25, 2025, the Board approved forming a new ad hoc committee (up to 7 members) to carry out the evaluation over a six-month period. The committee will report monthly to the Board and hold two public meetings.

This item includes a verbal update from the Homeless Coalition Board Chair and Vice Chair on the formation and progress of the ad hoc committee.

Informational only.



**SONOMA COUNTY  
HOMELESS  
COALITION**

**Sonoma County Homeless Coalition Board  
Agenda Report**

**Item No:** 7  
**Subject:** Rapid Rehousing (RRH) hub and spoke consideration  
**Meeting Date:** February 25, 2026  
**Staff Contact:** Thai Hilton [Thai.Hilton@sonomacounty.gov](mailto:Thai.Hilton@sonomacounty.gov)

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### **Summary**

At the December 17 Homeless Coalition Board meeting, the Board directed staff to prepare an analysis of the hub and spoke model as it relates to Rapid Rehousing (RRH). This report provides an overview of the current RRH system, funding and performance data, and an analysis of the hub and spoke model, along with alternative options for consideration.

### **Current System**

There are currently eight RRH programs operating within the system of care. Five are funded through the Homeless Coalition and three are funded through Measure O, with a total of six providers administering these programs across the two funding streams. Additional RRH programs operate through other funding sources administered by cities and other entities.

### **Program Models and Target Populations**

RRH programs in the community operate under two primary models. Approximately half utilize a tenant-based model, which provides rental subsidies and supportive services to assist households in securing housing in the private rental market. The remaining programs operate under a master leased or project-based model, in which units are master leased by the provider and subleased to program participants. In both models, providers offer supportive services and work with participants to increase income and housing stability so that households can assume full rent responsibility at program exit.

Direct comparison of the two models is challenging, as several providers utilize a hybrid approach. For example, some master leased programs offer tenant-based assistance if a participant declines a master leased unit. Similarly, tenant-based providers may utilize master leased units operated by other agencies when participants are unable to secure housing in the private market due to low income or landlord barriers.

Several RRH projects serve specific subpopulations. There is one family focused program and two programs serving transitional aged youth. One program is geographically limited to individuals experiencing homelessness in Sonoma Valley. All other programs serve the general homeless population.

## **Funding**

For Fiscal Year 2025/2026, the Homeless Coalition Notice of Funding Availability (NOFA) allocated \$955,780 to RRH programs. The Measure O NOFA allocated \$762,105. In total, \$1,717,885 in Department of Health Services funding is allocated to RRH this fiscal year. Additional funding for RRH is provided by cities and other entities.

## **Program Data**

Staff analyzed program data for all Coalition and Measure O funded RRH programs for the period of July 1, 2025, through January 31, 2026. This timeframe was selected because several projects are new and historical data is limited.

During this period, 211 individuals were served, including 127 adults and 84 minors. The average length of time from enrollment to housing placement was approximately 180 days. This suggests ongoing challenges in identifying units in the private rental market.

## **Hub and Spoke Model**

The hub and spoke model involves funding a single lead agency to administer a program and subcontract with providers in different regions of the county. This model can reduce administrative burden for subcontractors, as they submit reimbursement requests and reporting to the lead agency rather than directly to the funder. This model is currently used for the County's homelessness prevention program.

Staff met with a small group of stakeholders to assess the feasibility of applying this model to RRH. Feedback indicated that the model may not yield administrative efficiencies due to the regulatory requirements associated with RRH. RRH programs require significant monitoring, documentation review, and compliance oversight. Under a hub and spoke structure, the funder would be responsible for monitoring subcontractors' files, policies, and financial documentation to ensure compliance with funding requirements and fidelity to the RRH model. New RRH projects also require intensive coaching and technical assistance in their initial years of operation.

Stakeholders expressed that, unlike homelessness prevention programs, RRH does not have reduced reporting or regulatory requirements that would result in meaningful administrative savings under a hub and spoke structure. Staff does not anticipate that this model would generate cost savings.

## **Alternative Option: Single Operator**

An alternative approach would be to release a Request for Proposals (RFP) for one or two operators to administer all RRH funding for a defined multi-year period. A single operator structure could create efficiencies by establishing one primary point of contact for contract monitoring, reimbursement, and technical assistance. Over time, monitoring needs may decrease as the operator becomes proficient. A single operator could standardize one RRH model or operate clearly defined programs for both tenant based and master leased approaches. This would allow for greater consistency in service delivery and evaluation. The Board could also direct the operator to serve the general homeless population or a defined subpopulation, such as transitional aged youth, families, or seniors.

A single operator could also centralize landlord outreach and engagement. Currently, multiple agencies conduct landlord outreach independently, often competing for the same units using inconsistent messaging.

Transitioning to a single operator would require a phased wind down of existing programs and decisions regarding model design and target population. There is also a potential risk of losing landlord relationships currently held by individual providers. However, a standardized and coordinated approach may strengthen long term landlord engagement.

### **Vulnerability and Prioritization**

The Board previously directed that the new Coordinated Entry assessment and prioritization system “minimally overlap” with the vulnerability range typically associated with Permanent Supportive Housing. Through this analysis, staff heard concerns from several RRH providers that current referrals may include households with vulnerability levels more appropriate for Permanent Supportive Housing. Providers report that some referred households face significant physical and behavioral health barriers that may limit their ability to sustain housing without long term support once RRH assistance ends.

### **Conclusion**

Based on the analysis conducted, staff does not believe that a hub and spoke model would achieve administrative efficiencies for RRH. A single operator model may offer greater potential for streamlining oversight, improving consistency, and strengthening landlord engagement.

Additional opportunities for improvement include clarifying RRH models, aligning target populations, and further examining vulnerability thresholds to ensure appropriate placement within the system of care.

It is important to clarify the primary objective of this analysis. Potential goals may include streamlining program models, reducing administrative costs, serving fewer households with reduced funding, or serving a smaller number of more vulnerable households with existing funding levels. Staff recommends that the Board clarify the intended goal and consider convening a small working group to further evaluate program structure, operator models, and appropriate vulnerability levels for RRH.

### **Recommended Actions**

Clarify the primary goal of further analysis and direction to a working group. Potential areas of focus include:

- Streamlining and aligning RRH program models.
- Exploring the feasibility, costs, and benefits of funding a single RRH operator and returning with a recommendation.
- Evaluating vulnerability thresholds and returning with a recommendation regarding the appropriate level of need for RRH participation.



**SONOMA COUNTY  
HOMELESS  
COALITION**

**Sonoma County Continuum of Care Board  
Staff Report**

**Item No:** 7

**Subject:** Point In Time (PIT) Count Recap

**Meeting Date:** February 25, 2026

**Staff Contact:** Michael Gause, Ending Homelessness Manager.  
[Michael.Gause@sonomacounty.gov](mailto:Michael.Gause@sonomacounty.gov)

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**SUMMARY:**

In this item, staff provide a short recap of the Point in Time (PIT) Count that took place on Friday, January 30, 2026.

**RECOMMENDED ACTION(S):**

None.

**DISCUSSION:**

The Lead Agency for the Sonoma County Homeless Coalition conducts the Point in Time (PIT) Count on an annual basis in the last 10 days of January as required by the Department of Housing and Urban Development. The 2026 PIT Count took place on January 30, 2026, from 5am -10am at locations across Sonoma County, including 6 deployment sites in Santa Rosa, Guerneville, Rohnert Park, Petaluma, Healdsburg, and the City of Sonoma. A separate youth count to enumerate the number of Transition Age Youth (TAY) ages 18-24 took place from 2:30-7pm on January 30<sup>th</sup> and was led by TAY with lived experience of homelessness and other volunteers.

This year, close to 150 individuals participated in the County, including volunteers, paid guides, and stakeholders from across the community. The count went smoothly with no issues reported. Though it was reported in the media that there could be an increase this year, that has not been confirmed and the By Names List data was not up to date on the day of the Count. Preliminary results are expected in May 2026 when initial results have to be submitted to HUD. The full report will be available later in the summer.



**SONOMA COUNTY  
HOMELESS  
COALITION**

**Sonoma County Homeless Coalition Board  
Agenda Report**

**Item No:** 11  
**Subject:** Permanent Support Housing (PSH) Development Data  
**Meeting Date:** February 25, 2026  
**Staff Contact:** Thai Hilton [Thai.Hilton@sonomacounty.gov](mailto:Thai.Hilton@sonomacounty.gov)

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### **SUMMARY**

Staff received a request for a discussion regarding data used by developers to inform their decisions to develop Permanent Supportive Housing (PSH). Staff reached out to a non-profit affordable housing developer to better understand how development decisions related to PSH are made.

There is not a single, standardized dataset that non-profit affordable housing developers rely upon when determining whether to pursue PSH development. Instead, development decisions are primarily driven by the availability, and requirements of funding sources. Affordable housing developers typically assemble multiple funding streams to make projects financially feasible. Low Income Housing Tax Credits alone are generally insufficient to fully finance a project, requiring developers to pursue additional local, state, and federal funding opportunities.

In many cases, State level funding opportunities include specific programmatic requirements that influence the type of units developed. For example, under the No Place Like Home program, the State made funding available specifically to create units serving individuals with serious mental illness. Non-profit developers seeking access to that funding incorporated PSH units targeted to that population to meet program requirements and secure financing.

As a result, for nonprofit affordable housing developers' decisions about whether to include PSH units in a project are largely shaped by funding availability and associated regulatory requirements, rather than by a single, centralized dataset regarding local need.

It is important to note that this development process operates independently of the Coordinated Entry system until units are ready for referral. Coordinated Entry becomes involved once completed units are available and referrals are made in accordance with program eligibility criteria and funding requirements.

### **RECOMMENDED ACTION(S)**

None. Information only



**Sonoma County Continuum of Care Board  
Staff Report**

**Item No:** 12

**Subject:** Exploring In Person Board Meetings

**Meeting Date:** February 25, 2026

**Staff Contact:** Michael Gause, Ending Homelessness Manager.  
[Michael.Gause@sonomacounty.gov](mailto:Michael.Gause@sonomacounty.gov)

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**SUMMARY:**

In this item, staff provide an overview of returning to in person Board meetings on a quarterly basis.

**RECOMMENDED ACTION(S):**

Approve the recommendation for the Homeless Coalition Board to hold two in-person meetings per year and continue monthly meetings in a shortened, two-hour format. Staff will explore venues and schedules for the in-person meetings if the Board directs.

**DISCUSSION:**

The Homeless Coalition Board has met remotely since 2020. Prior to 2020, Board meetings were held in person, most recently at the City of Santa Rosa's Utilities Field Operations office in Santa Rosa at 25 Stony Point Road. This space can accommodate a Board the size of the Coalition (17 members) as well as provide capacity for members of the public. Staff do not yet have confirmation that this space will be available and will either confirm its use or identify alternative meeting locations if the Board directs a return to in-person meetings.

At the January 2026 Coalition Board meeting, members expressed interest in returning to in-person meetings. Staff brought this topic to the agenda-setting meeting with the Chair and Vice Chair. After discussing the preparation required for in-person meetings, it was recommended that the Board meet in person twice per year.

The discussion also addressed the length of Board meetings, with options considered to either hold meetings every other month or shorten them to two hours. Shorter meetings could be achieved by placing more items on the consent calendar, for example.

The Chair and Vice Chair supported the recommendation that, if directed by the Board, staff begin exploring venues and schedules for two in-person meetings per year while maintaining monthly meetings in a shortened, two-hour format.



**Sonoma County Continuum of Care Board  
Staff Report**

**Item No:** 13

**Subject:** 2026 Continuum of Care (CoC) Program Evaluation Workgroup Selection

**Meeting Date:** February 25, 2026

**Staff Contact:** Karissa White, Continuum of Care Coordinator,  
[Karissa.White@sonomacounty.gov](mailto:Karissa.White@sonomacounty.gov)

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**SUMMARY:**

Staff is requesting Board approval to establish a 2026 Continuum of Care (CoC) Program Evaluation Workgroup. Participation will be limited to non-conflicted members, as individuals with a conflict of interest related to the HUD CoC Program are not eligible to serve. Board members interested in participating are invited to volunteer during the upcoming meeting. Staff will also request the appointment of up to two members from the Lived Experience Advisory Board (LEAP) and seek additional participation from community members with prior experience conducting CoC program evaluations, provided they are also non-conflicted.

**RECOMMENDED ACTION(S):**

Approve the formation of a 2026 Continuum of Care Program Evaluation Workgroup, composed of non-conflicted members, to conduct the review and evaluation of renewal and new project applications for the 2026 HUD CoC Program competition and to provide funding recommendations to the Homeless Coalition Board for final approval.

**DISCUSSION:**

The Sonoma County Homeless Coalition's Continuum of Care (CoC) Lead Agency, within the Department of Health Services, will begin the renewal process for projects funded under the U.S. Department of Housing and Urban Development (HUD) CoC Program in the coming months. Consistent with prior funding cycles, CoC staff propose forming a CoC Program Evaluation Workgroup composed of non-conflicted Homeless Coalition Board members, invited representatives from the Lived Experience Advisory Planning (LEAP) Board, and community members with prior experience conducting CoC project evaluations.

Staff are seeking Board approval to establish this Workgroup to evaluate both renewal and new project applications submitted under the 2026 HUD CoC Program Notice of Funding Opportunity (NOFO). The Workgroup will conduct detailed project reviews, beginning with renewal evaluations, and develop funding recommendations with final approval by the Homeless Coalition Board.

Based on information available to date, HUD is expected to release the 2026 CoC NOFO no later than June 2026. To ensure adequate time for a thorough and competitive review process, staff intend to complete renewal project evaluations in advance of the NOFO release, consistent with the standard local practice in prior HUD funding cycles.

The renewal evaluation process will include a comprehensive review of each project, including agency policies and procedures, performance and outcome data, responses to supplemental questionnaires, and in-person site visits to provide opportunities for clarification and additional information. Following the NOFO release, staff will issue a local Request for Proposals (RFP) for any new project funding, aligned with HUD priorities and scoring criteria. New funding is usually limited and provides opportunity to expand the community's Annual Renewal Demand through bonus funding, but a majority of funding typically is granted to renewal projects.

To prepare for the upcoming competition, staff will reference the 2025 CoC NOFO, which was subsequently rescinded, to inform local scoring criteria, as it is highly likely that HUD

Consistent with the FY 2025–2026 Local Homelessness Services NOFA process and County procurement standards, the CoC Program Evaluation Workgroup will serve in an advisory capacity to staff and the Board. Because it is created by staff, includes non-board members, and makes recommendations rather than final decisions, the Workgroup is not a legislative body under the Brown Act (Gov. Code §54952(b)) and is therefore not subject to open meeting requirements. Per County procurement policies, project applications may not be shared outside the Workgroup until after a Notice of Intent to Award is issued. While the Workgroup's meetings will be closed to the public, all recommendations will be presented to the Homeless Coalition Board at a publicly noticed meeting for discussion and final action.

Information on the most recent competition process is available on the Coalition's website:

<https://sonomacounty.gov/health-and-human-services/health-services/divisions/homelessness-services/resources/continuum-of-care-competition/2024-continuum-of-care-competition>



SONOMA COUNTY  
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**Sonoma County Homeless Coalition Board  
Agenda Report**

**Item No:** 14  
**Subject:** March 25, 2026, Sonoma County Homeless Coalition Board Meeting Agenda  
**Meeting Date:** February 25, 2026  
**Staff Contact:** Araceli Rivera, [Araceli.Rivera@Sonomacounty.gov](mailto:Araceli.Rivera@Sonomacounty.gov)

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**SUMMARY**

This staff report presents the Draft March 25, 2026, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

**RECOMMENDED ACTION(S)**

Approve Draft March 25, 2026, agenda.



**Sonoma County Homeless Coalition**

**Board Meeting Agenda**

**DRAFT March 25, 2026**

**1:00pm-3:00pm Pacific Time**

**Public Zoom Link:**

<https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8CIAWgPrJ8wYLeBgp.1>

**Phone: +16694449171 Webinar ID: 927 5974 7120 Passcode: 589476**

	<b>Agenda Item</b>	<b>Packet Item</b>	<b>Presenter</b>	<b>Time</b>
	Welcome, Roll Call and Introductions		Board Chair	1:00pm
	<b><i>Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.</i></b>	N/A		
1.	3/25/2026 Agenda (Consent Calendar)	Draft Agenda	Staff	
2.	Minutes from 02/04/2026 and 02/25/2026 (Consent Calendar)	Draft Minutes	Staff	
3.	Summary of Follow-ups from the Previous Meeting(s) (Consent Calendar)	Summary of Follow-ups	Staff	
4.	Reports for Standing Committee Updates (Consent Calendar) <ul style="list-style-type: none"> <li>• CEA Committee</li> <li>• Lived Experience Advisory &amp; Planning Board (LEAP)</li> </ul>	Staff Report for Standing Committees	Staff	

5.	Reports from Lead Agency Staff <ul style="list-style-type: none"> <li>Department of Health Services (DHS) Director updates</li> </ul> Potential ACTION ITEM	Staff Report	Staff	
6.	MRG Homeless Services Report Potential ACTION ITEM	Staff Report		
7.	10-minute break			
8.	Word from the LEAP Board Potential ACTION ITEM		LEAP Board Chair	
9.	Homeless Coalition Governance Charter Ad Hoc Update Potential ACTION ITEM	Staff Report	Staff	
10.	Coordinated Entry Advisory Committee Member Approval Potential ACTION ITEM	Staff Report	Staff	
11.	April Homeless Coalition Quarterly Membership Meeting ACTION ITEM			
12.	Review Agenda for April Coalition Board Meeting <ul style="list-style-type: none"> <li>Rapid Rehousing (RRH) Concepts and Approval of Updated Standards</li> </ul> Potential ACTION ITEM	Staff Report for DRAFT Agenda	Board Chair	
13.	Board Member Questions & Comments Potential ACTION ITEM		Board Chair	
14.	Public Comment on Items not on the Agenda		Board Chair	

**PUBLIC COMMENT:**

*Public Comment may be made via email or during the live zoom meeting.*

*To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at [Homeless Coalition Board Comment Form >>](#). Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.*

*Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on*

*agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at [jynessa.lazzaroni@sonomacounty.gov](mailto:jynessa.lazzaroni@sonomacounty.gov)*

## ACRONYMS & COMMON TERMS – Updated 11-2-2022

AAF	Annual Adjustment Factor	CTAC	Cities and Towns Advisory Committee
ACC	Annual Contributions Contract	DCSS	Department of Child Services
ADA	Americans with Disabilities Act	DDA	Disposition and Development Agreement
AFFH	Affirmatively Furthering Fair Housing	DHCS	Dept of Health Care Services (State dept)
AHA	Affordable Housing Agreement	DHS	Department of Health Services (County dept)
AHDA	Affordable Housing Development Assistance (Santa Rosa)	DSLCL	Disability Services and Legal Center
AHP	Affordable Housing Program (FHLB)	DST	Downtown Streets Team (Petaluma)
AMI	Area Median Income	EA	Environmental Assessment
APE	Area of Potential Effect	EIR	Environmental Impact Report (State)
ASHC	Affordable Housing and Sustainable	EIS	Environmental Impact Statement (Federal)
BHDC	Burbank Housing Development Corporation	ELI	Extremely Low Income
CalHFA	California Home Finance Agency	ENA	Exclusive Negotiating Agreement
Cal-ICH	CA Interagency Council on Homelessness	EOP	End of Participation
CAPIT	Child Abuse Prevention, Intervention and Treatment Fund	ERAP	Emergency Rental Assistance Program
CAPSC	Community Action Partnership Sonoma County	ESG	Emergency Solutions Grants (formerly Emergency Shelter Grants)
CASp	Certified Access Specialist	ESL	English as a Second Language
CBDO	Community-Based Development Organization	FEMA	Federal Emergency Management Agency
CCC	Center for Community Change	FESG	Federal Emergency Shelter Grants Program
CCOC	Cloverdale Community Outreach Committee	FHA	Federal Housing Administration
CCofSR	Catholic Charities of Santa Rosa	FHANC	Fair Housing Advocates of Northern California
CDBG	Community Development Block Grant	FHIP	Fair Housing Initiatives Program
CDBG-CV	CDBG for Coronavirus Response	FHLB	Federal Home Loan Bank
CDBG-DR	CDBG for Disaster Recovery	FHP	Fair Housing Plan
CDC	Community Development Commission	FMR	Fair Market Rent
CE	Coordinated Entry	FONSI	Finding of No Significant Impact
CEF	California Equity Fund	FSS	Family Self-Sufficiency Program
CEQA	California Environmental Quality Act	FY	Fiscal Year
CFH	County Fund for Housing	FYE	Fiscal Year End
CFR	Code of Federal Regulations	GAO	Government Accounting Office
CHAS	Comprehensive Housing Affordability Strategy	GR	Gross Rent
CHD	California Human Development Corporation	GSE	Government-Sponsored Enterprises
CHDC	California Housing Development Corporation	HAC	Housing Assistance Committee
CHDO	Community Housing Development Organization	HAP	Housing Assistance Plan
CHFA	California Home Finance Agency	HAS	Homeless Action Sonoma
CHRB	Community Housing Resource Board	HCD	Housing and Community Development (State of California)
CHRP-O	California Housing Rehabilitation Program for Owner-Occupied Housing	HCDA	Housing and Community Development Act
CHSC	Community Housing Sonoma County	HCV	Housing Choice Voucher
CIF	Community Investment Funds (FHLB)	HDS	Housing Discrimination Study
CLG	Centro Laboral de Graton (Graton Labor Center)	HEART	Homeless Encampment Access and Resource Team (County)
C of O	Certificate of Occupancy	HEAP	Homeless Emergency Assistance Program
CoC	Continuum of Care	HELP	Housing Enabled by Local Partnerships (funded by CalHFA)
COOP	Continuity of Operations	HERO	Helping Enrich Resource Opportunity
COTS	was "Committee on the Shelterless"	HEROS	HUD Environmental Review Online System
CPI	Child Parent Institute	HHAP	Homeless Housing, Assistance and Prevention
CRI	Community Resources for Independence	HHIP	Homeless Housing Incentive Program
CRLP	Commercial Rehabilitation Loan Program	HHSC	Health and Human Services Committee
CSF	Community Services Fund	HMDA	Home Mortgage Disclosure Act
CSHHP	California Self-Help Housing Program	HMIS	Homeless Management Information System
CSN	Community Support Network	HOME	Home Investment Partnerships Program
		HOPWA	Housing Opportunities for People with AIDS
		HOST	Homeless Outreach Service Team

## ACRONYMS & COMMON TERMS – Updated 11-2-2022

HPRP	Housing Prevention Rapid Re-Housing Program	NIMBY	“Not in My Back Yard”
HQS	Housing Quality Standards	NOFA	Notice of Funding Availability
HSD	Human Services Department (County dept)	NOFO	Notice of Funding Opportunity
HUD	US Department of Housing and Urban Development	NOI-RROF	Notice of Intent to Request Release of Funds
HUD/202/811	HUD New Construction for Elderly/Handicapped	NPLH	No Place Like Home
HUD/236	HUD Mortgage Insurance & Interest Reduction Payment for Multi-Family Rental Projects	NSCS	North Sonoma County Services
HUD/8	HUD Section 8 New Construction Program	NSP	Neighborhood Stabilization Program
IG	Inspector General	OMB	Office of Management and Budget
IGR	Independent Group Residence	PASS	Plan for Achieving Self-Support
IIG	Infill and Infrastructure Grant	PBV	Project-Based Voucher
IMD	Institute of Mental Disease	PCC	Program Coordination Committee
IMDT	Interdepartmental Multi-Disciplinary Team	PHA	Public Housing Authority
InRESPONSE	Mental Health Response Team (Santa Rosa)	PHADA	Public Housing Authorities Directors Association
IOLERO	Independent Office of Law Enforcement Review and Outreach (County agency)	PHC	Partnership Health Plan California
IPA	Independent Public Accountant	PHM	Public Housing Manager
JPA	Joint Powers Authority	PHRA	Public Housing Reform Act of 1998
JRT	Joe Rodota Trail	PIC	Public and Indian Housing Information Center
LASC	Legal Aid of Sonoma County	PIH	Public and Indian Housing
LHA	Local Housing Authority	PI	Public Infrastructure (County department)
LI	Low Income	PII	Personal Identifiable Information
LIA	Live-In Aide	PJ	Participating Jurisdiction
LIHF	Low Income Housing Fund (San Francisco-based Fund Source)	PLHA	Permanent Local Housing Allocation
LISC	Local Initiatives Support Corporation	PMSA	Primary Metropolitan Statistical Area Established by the US Census
LMIHAF	Low and Moderate-Income Housing Asset Fund	PPSC	Petaluma People’s Service Center
LSA	Longitudinal Systems Analysis (HMIS)	PRA	Public Records Act
MAI	Member of the Appraisal Institute	PRMD	Permit & Resource Management Department (Sonoma County)
MAR	Monthly Activities Report	PS	Payment Standard
Measure O	¼ Cent Sales tax for housing/homelessness	PSA	Purchase and Sale Agreement
MHP	Multi-Family Housing Project (HCD)	PSH	Permanent Supportive Housing
MITCS	Multi-Family Tenant Characteristics System	PSIF	Preliminary Site Information Form (Part of the RECD Process)
MRBP	Mortgage Revenue Bond Program	PUD	Planned Unit Development
MSA	Metropolitan Statistical Area	QC	Quality Control
MSS	Mobile Supportive Services	QFHO	Qualified Fair Housing Organization
MWBE	Minority and Women’s Business Enterprises	QHWRA	Quality Housing and Work Responsibility Act of 1998
MYFS	Mendocino Youth & Family Services	R&R	Reinvestment and Revitalization Fund
NAHB	National Association of Home Builders	RCAC	Rural Communities Assistance Corporation
NAHRO	National Association of Housing and Redevelopment Officials	RCF	Residential Care Facility
NAMI SC	National Alliance on Mental Illness Sonoma County	RDIP	Rental Development Incentive Program
NAREB	National Association of Real Estate Brokers	REAC	Real Estate Assessment Center (HUD)
NBOP	North Bay Organizing Project	RECDS	Rural Economic Community Development Service
NBVR	North Bay Veterans Resource Center	REFB	Redwood Empire Food Bank
NCCLF	Northern California Community Loan Fund	RFH	Reach for Home
NDP	Neighborhood Development Program	RFP	Request for Proposals
NEPA	National Environmental Policy Act	RFQ	Request for Qualifications
NFHA	National Fair Housing Alliance	RHCP	Rental Housing Construction Program (State of California)
		RRH	Rapid Re-Housing
		RRP	Rental Rehabilitation Program
		RTA	Request for Tenancy Approval

## ACRONYMS & COMMON TERMS – Updated 11-2-2022

SAHA	Satellite Affordable Housing Associates
SAMHSA	US Substance Abuse and Mental Health Services Administration
SAVS	Sonoma Applied Village Services
SAY	Social Advocates for Youth
SCPEO	Sonoma County People for Economic Opportunity
SCFBOP	Sonoma County Faith-Based Organizing Project
SCRIMS	Sonoma County Rental Information and Mediation Services
SEMAP	Section 8 Management Assessment Program
SHPO	State Historic Preservation Office
SLE	Sober Living Environment
SMI	Severe Mental Illness
SMSA	Standard Metropolitan Statistical Area
SOS	Sonoma Overnight Support
SPARC	Site Plan and Architectural Review Committee (Petaluma)
SPMs	System Performance Measurements (HMIS)
SRO	Single Room Occupancy
SSA	Social Security Administration
SSI	Supplemental Security Income
Stella M	HUD online tool to assist in homelessness response system effectiveness
Stella P	HUD program using LSAs to show system performance
SVDP	St. Vincent de Paul
TANF	Temporary Assistance for Needy Families
TAT	Threat Assessment Team
TBA	Tenant-Based Assistance
TBRA	Tenant-Based Rental Assistance
TCAC	Tax Credit Allocation Committee
TLC	TLC Child and Family Services
TLR	The Living Room
TOD	Transit-Oriented Development
TOT	Transit Occupancy Tax (Advertising Fund)
TR	Tenant Rent
TTP	Total Tenant Payment
UA	Utility Allowance
UDAG	Urban Development Action Grant
URP	Utility Reimbursement Payment
USDA-RD	United States Department of Agriculture – Rural Development
VAMA	Voluntary Affirmative Marketing Agreements
VASH	Veterans Affairs Supportive Housing (voucher)
VAWA	Violence Against Women Reauthorization Act of 2005
VCA	Voluntary Compliance Agreement
VLI	Very Low Income
VVC	Vietnam Veterans of California
WCCS	West County Community Services
WPC	Whole Person Care
WRS	Women's Recovery Service
YIMBY	Yes in My Backyard