



APPROVED

January 27, 2026

COUNTY OF SONOMA

SUMMARY REPORT

575 ADMINISTRATION
DRIVE, ROOM 102A
SANTA ROSA, CA 95403

THE WITHIN INSTRUMENT IS A
CORRECT COPY OF THE ORIGINAL ON
FILE IN THIS OFFICE

ATTEST: January 27, 2026

M. CHRISTINA RIVERA, Clerk/Secretary
BY *Noelle Francis*

Agenda Date: 1/27/2026

#12

To: Sonoma County Board of Supervisors

Department or Agency Name(s): County Executive's Office

Staff Name and Phone Number: M. Christina Rivera and Christel Querijero, 707-565-2431

Vote Requirement: Majority

Supervisorial District(s): Countywide

	Aye	No
Rabbitt	x	
Coursey	x	
Gore	absent	absent
Hopkins	x	
Hermosillo	x	

Title:

Public Financing Authority for the West Sonoma County Enhanced Infrastructure Financing District.
(Countywide)

Recommended Action:

- A) Adopt a Resolution Modifying the Resolution Of Intention To Establish The West Sonoma County Enhanced Infrastructure Financing District
- B) Appoint public members Pip Marquez De La Plata and Thai Hilton, and alternate public members Jennifer Roberts and Amy Talley, to the Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District.

Executive Summary:

An Enhanced Infrastructure Financing District (EIFD) is a type of special purpose financing district that utilizes a portion of incremental property tax revenues from new development and property value growth in a specifically defined area to finance public capital facilities or other specified projects of communitywide significance (e.g., infrastructure, public amenities).

On October 14, 2025, the Board adopted a Resolution of Intention to establish the West Sonoma County EIFD and directed the creation of its governing body, the Public Financing Authority (PFA). Consistent with State law, the PFA is responsible for developing and approving the Infrastructure Financing Plan, conducting required public hearings, and overseeing the EIFD's financing activities.

Because the County is the only affected taxing entity in the West County EIFD, the PFA consists of three Supervisors and two public members. Supervisors Hopkins, Hermosillo and Gore were appointed to the PFA on December 16, 2025 and Supervisor Coursey was appointed as the alternate member. This item modifies the Resolution of Intention the Board adopted on 10/14/2025 to allow an alternate for each of the public member appointees on the PFA and appoints public members Pip Marquez De La Plata and Thai Hilton, and alternate public members Jennifer Roberts and Amy Talley, respectively, to the Public Financing Authority for the West Sonoma County Enhanced Infrastructure Financing District.

Discussion:

An Enhanced Infrastructure Financing District (EIFD) is a type of special purpose financing district that utilizes a portion of incremental property tax revenues from new development and property value growth in a specifically defined area to finance public capital facilities or other specified projects of communitywide

Agenda Date: 1/27/2026

significance (e.g., infrastructure, public amenities). The California Legislature authorized the formation of EIFDs through Senate Bill 628 in 2014, which has since been amended and is codified in Chapter 2.99 of Part 1 of Division 2 of Title 5 of the California Government Code (53398.50 *et seq.*).

On October 14, 2025, the Board of Supervisors adopted a Resolution of Intention <<https://sonoma-county.legistar.com/LegislationDetail.aspx?ID=7694811&GUID=A7B0C478-74E0-4525-A4635FE0F79D8571&Options=&Search=>>> to establish the West Sonoma County EIFD and directed the creation of its governing body, the Public Financing Authority (PFA). The PFA is responsible for preparing and implementing the EIFD Infrastructure Financing Plan (IFP), conducting public hearings, and overseeing the financing of eligible public capital facilities and projects of community-wide significance through tax increment financing.

The IFP is the governing document for the EIFD and outlines the EIFD's investment program, the fiscal impacts to participating jurisdictions, project categories, and the assumed growth revenue. The IFP also includes a general description of projects and is subject to review and approval by resolution of the Board of Supervisors and adoption and implementation by the PFA following two public hearings. If the IFP is approved, the PFA will oversee EIFD finances and activities.

Pursuant to Government Code Section 53398.51.1, because the County is the only entity contributing tax increment to the EIFD and therefore the only affected taxing entity, the composition of the PFA is three members of the Board of Supervisors and two public members, all appointed by the Board. [On December 16, 2025, Supervisors Hopkins, Hermosillo and Gore were appointed to the PFA and Supervisor Coursey was appointed as the alternate](#) <<https://sonoma-county.legistar.com/LegislationDetail.aspx?ID=7777745&GUID=40FD7960-2590-4E3C-938D-944AB9345D56>>. The Resolution of Intention did not authorize alternate members for each of the public member appointees on the PFA. Accordingly, the Board is being asked to adopt a resolution modifying the Resolution of Intention to allow for alternates for each public member who may serve and vote in place of a member who is absent or disqualify themselves from participating in a meeting of the PFA.

Additionally, this item seeks the Boards approval of the Unincorporated Ad Hoc Committee Supervisors' (Chair Hermosillo and Supervisor Hopkins) recommendation to appoint Pip Marquez De La Plata and Thai Hilton as the public members on the PFA, and alternate public members Jennifer Roberts and Amy Talley, respectively, to the Public Financing Authority for the West Sonoma County Enhanced Infrastructure Financing District.

Was this item identified as an opportunity to apply the Racial Equity Toolkit?

No

Prior Board Actions:

12/16/2025 - Board appointed Chair Hopkins, Vice-Chair Hermosillo, Supervisor Gore to the West Sonoma County Enhanced Infrastructure Financing District Public Financing Authority. Supervisor Coursey was appointed as alternate member of the Public Financing Authority.

10/14/2025 - Board adopted the Resolution of Intention to establish the West Sonoma County EIFD and creation of the Public Financing Authority

FISCAL SUMMARY

Agenda Date: 1/27/2026

Narrative Explanation of Fiscal Impacts:

There are no fiscal impacts associated with these appointments. The Board will have the opportunity to review and approve the Infrastructure Financing Plan (IFP), which will include the proposed use of the County's taxing authority's future incremental property tax to be dedicated. Appointment of PFA members does not create any fiscal obligation.

Narrative Explanation of Staffing Impacts (If Required):

N/A

Attachments:

- A. Resolution Modifying the Resolution Of Intention To Establish The West Sonoma County Enhanced Infrastructure Financing District
- B. Recommended applications
- C. Applications not recommended

Related Items "On File" with the Clerk of the Board:

N/A

Application Form

Profile

Jennifer

First Name

Roberts

Last Name

[Redacted]
Email Address

[Redacted]
Primary Phone

Alternate Phone

[Redacted]
Home Address

[Redacted]
City

[Redacted]
State

[Redacted]
Postal Code

What Supervisory District do you live in? *

District 5 Supervisor Lynda Hopkins

Which Boards would you like to apply for?

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

I have a long history of service not only in the community of Occidental but also in the greater Sonoma County and sit on several boards and committees. Occidental Community Council, Occidental Business Alliance, Sutter Regional Hospital Philanthropy Board, UHCCF National Board. As a local resident, local business owner, and past healthcare executive, I am deeply committed to the needs and perspectives of our communities. Living, working, and volunteering here has given me first hand insight of the near and long term needs and wants of Occidental. I am interested in preserving the character of our community while supporting responsible growth, sustainable and equitable public investment. My professional back ground in healthcare and starting my own business have given me skills in planning, oversight, and overcoming obstacles.

Interests & Experiences

Jennifer Roberts

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

I am interested in serving my rural community on the PFA because I care deeply about the future of our rural community and want to make sure our voices are included in the decisions that shape West Sonoma County. Living and working here, I see every day how important it is that long-term investments support the realities of our rural lives. As a resident, business owner, and active member of Occidental Community Council. I am closely connected to the people and issues of our area. I listen to my neighbours, hear their concerns, and understand both the challenges and opportunities ahead. With my experience of sitting on other boards and committees I understand the structure and how to work together for common goals.

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Female

Ethnicity

White

Occupation

Winery/Vineyard Owner

Highest Level of Education. Select one of the following

College/University degree

Primary Language

English

Experience

Jennifer Roberts

Please list two local references below. Please provide their phone number and email address below.

Marv Szecsev- [REDACTED]

Fawn Nekton- [REDACTED]

Community Service Experience

Sutter Santa Rosa Regional Hospital Board Chair 5 years - board member total 12 years
Occidental Community Council 3 Years Occidental Business Alliance Under a year (New Committee)
UHCCF- National Board 4 years Regional Board 6 years

Education

San Jose State University, Environmental Studies BS

Employment

Arnot Roberts Winery: Owner

Commitment

Application Form

Profile

Pip Marquez De La Plata
First Name Last Name

[REDACTED]
Email Address

[REDACTED]
Primary Phone Alternate Phone

[REDACTED]
Home Address

[REDACTED] [REDACTED] [REDACTED]
City State Postal Code

What Supervisory District do you live in? *

District 5 Supervisor Lynda Hopkins

Which Boards would you like to apply for?

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

I bring a mix of community advisory experience and hands-on leadership. I've served on the Lower Russian River MAC for six years (this is my last year) and have been elected Chair for the past four. In that role, I've facilitated public meetings, worked closely with County staff and the Fifth District office, listened to a wide range of viewpoints, and helped turn community concerns into clear, practical recommendations. Outside of that, I'm the Executive Director of Forgotten Felines of Sonoma County, where I manage operations, budgets, people, and partnerships, and I'm used to following through. I was also just elected to the Russian River Chamber of Commerce, which keeps me connected to local businesses and regional priorities. Overall, I'm collaborative, organized, and focused on getting things done in a way that builds trust.

Interests & Experiences

Pip Marquez De La Plata

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

What interests me most is the opportunity to have genuine local input on decisions that affect our community on a day-to-day basis, and to have some resources behind those decisions, not just discussion. That's what drew me to the MAC in the first place, and it's still what motivates me. I'd bring practical experience running public meetings, listening across different viewpoints, and helping groups land on clear next steps. I also bring strong follow-through and organizational skills from leading a nonprofit budgeting, planning, building partnerships, and turning ideas into action.

[pip_resume_2025.docx](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Male

Ethnicity

Caucasion/Hispanic

Occupation

Non-Profit Executive Director

Highest Level of Education. Select one of the following

College/University degree

Primary Language

English

Experience

Pip Marquez De La Plata

Please list two local references below. Please provide their phone number and email address below.

Barb Lester. [REDACTED]

Community Service Experience

Lower Russian River Municipal Advisory Council (MAC) — 2019-Dec 2025 — Member; Chair (4 years)
Friends of Rio Nido — 2017-Present — Board Member; President (2020-Present)
Sweetwater Springs Water District — 2015-2018 — Board Director / Financial Coordinator
Russian River Chamber of Commerce — Elected Dec 2025; Term begins Jan 1, 2026 — Board Member

Education

California State University, B.A. Communications/Spanish

Employment

Forgotten Felines of Sonoma County Executive Director October 2016 to present

Commitment

Pip Marquez de la Plata

Public Member Candidate: Public Financing Authority (PFA), West Sonoma County Enhanced Infrastructure Financing District (EIFD)

SUMMARY

Community advisory and governance leader with experience overseeing budgets, capital planning, and public process. Six years on the Lower Russian River MAC (four as elected Chair), plus board-level financial oversight with a local water district. As Executive Director of Forgotten Felines of Sonoma County, I lead operations, partnerships, and fundraising—with a focus on clear communication and follow-through.

CORE STRENGTHS

Public meeting facilitation • Board governance • Budget oversight • Capital improvement planning • Community engagement • Stakeholder collaboration • Policy and staff report review • Partnership development • Communications

PUBLIC SERVICE & COMMUNITY LEADERSHIP

Chair (elected), Member — Lower Russian River Municipal Advisory Council (MAC, Sonoma County) | Sonoma County, CA | 2020–Dec 2025 (Chair 2022–Dec 2025)

- Facilitate public meetings and help create an organized, respectful process for public input and deliberation.
- Work with County staff and community members to surface issues, clarify options, and make recommendations.

*Board Member — Russian River Chamber of Commerce
Elected Dec 2025; term begins Jan 2026*

- Support efforts that strengthen local businesses, visitor economy, and community vitality across the Russian River area.

Board Director — Sweetwater Springs Water District | Guerneville, CA | 2015–2018

- Provide governance and financial oversight, including expenditures and capital improvement planning.
- Support transparent, accountable decision-making and long-range stewardship of district resources.

President — Friends of Rio Nido (501(c)(3)) | Rio Nido, CA | Board Member

2017–Present; President 2019–Present

- Secured funding for a \$1MM shaded fuel break to improve wildfire resilience in Rio Nido and surrounding communities.
- Led acquisition of the Rio Nido Fire Station from Sonoma County Fire District and supported its transformation into a community center and postal delivery point.

PROFESSIONAL EXPERIENCE

*Executive Director — Forgotten Felines of Sonoma County | Sonoma County, CA
Oct 31, 2016–Present*

- Grew the organization from 25 to 55 employees and more than doubled spay/neuter surgeries, medical cases served, and the foster/adoption program.
- Lead organizational operations, budgeting, fundraising, and partnerships with veterinarians, shelters, local agencies, and community stakeholders.
- Oversee staff and volunteer teams; set priorities and ensure safe, consistent service delivery.
- Developed Project Beacon, a highly uncommon approach in animal welfare: combining mapping, trend analysis, and outcome metrics to guide strategic planning and prove impact over time, not just count activity.

EARLIER CAREER

SVP Marketing, Meebo (acquired by Google); SVP Marketing, Fixya; VP Marketing & Brand Development, CBS Interactive (formerly CNET Networks).

EDUCATION

California State University, Sacramento — B.A., Communications

Application Form

Profile

Thai _____ **C** _____ **Hilton** _____
First Name Middle Initial Last Name

Email Address

Primary Phone

Alternate Phone

Home Address

City

State

Postal Code

What Supervisory District do you live in? *

District 5 Supervisor Lynda Hopkins

Which Boards would you like to apply for?

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

I bring nearly a decade of experience managing public funding and collaborative systems that support affordable housing, community infrastructure, and services for vulnerable populations in Sonoma County. In my current role with the Sonoma County Department of Health Services, I work extensively with local jurisdictions, housing authorities, nonprofit developers, and state and federal funders to design programs, secure competitive grant funding, and align investments with long-term community goals. This includes developing and implementing funding strategies that protect public resources while improving equity and outcomes for low-income households. A core part of my work involves community engagement with organizations that serve under-represented populations, including rural residents, seniors, Tribal communities, and individuals experiencing homelessness. In leading countywide system design efforts, I have facilitated stakeholder workgroups, supported policy development with community input, and built partnerships that reflect local priorities and community voices. These efforts required balancing financial feasibility with community benefit, an approach that aligns directly with the role of the Public Financing Authority. In addition to my professional experience, I serve on the Lower Russian River Municipal Advisory Council, where I work closely with residents, local advocates, business owners, and County staff on issues affecting the Lower Russian River. This role has given me a direct understanding of the distinct needs of West Sonoma County communities, including rural access challenges, infrastructure gaps, the impacts of climate-related emergencies, and the critical shortage of affordable housing. It has also allowed me to build strong relationships with community members and develop a grounded perspective on what investments are both feasible and genuinely beneficial to local residents. I believe this experience positions me to contribute meaningfully to the EIFD.

Interests & Experiences

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

I'm interested in serving on the Public Financing Authority because it presents a rare opportunity to make long-term, strategic investments in West Sonoma County, investments that reflect community priorities and address real infrastructure and housing needs. I value the approach of using existing resources to improve quality of life without creating new burdens for residents, especially in rural areas where essential services and affordable housing are already limited. I would bring a strong ability to evaluate funding proposals, design transparent public processes, and collaborate with diverse stakeholders to build consensus around shared goals. My experience administering public funding programs has taught me how to balance regulatory requirements with practical, community-centered solutions. In my work and through my service on the Lower Russian River Municipal Advisory Council, I have learned how to listen to community voices and translate them into policies and investments that are both realistic and responsive. I would aim to support the EIFD in advancing infrastructure and housing decisions that are equitable, durable, and aligned with the long-term well-being of West Sonoma County residents.

[Resume_2025.pdf](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Male

Ethnicity

white

Occupation

Analyst

Highest Level of Education. Select one of the following

Graduate degree

Primary Language

English

Experience

Please list two local references below. Please provide their phone number and email address below.

Christa Mone: [REDACTED] Vicki Clews: [REDACTED]

Community Service Experience

Lower Russian River Municipal Advisory Council, Forestville representative, January 2024-present

Education

Sonoma State University, Master of Public Administration

Employment

Sonoma County Department of Health Services, Analyst, Lead system-level planning, policy development, and redesign efforts for Sonoma County's homelessness response system, including Coordinated Entry, street outreach coordination, data initiatives, and supportive housing programs.

Commitment

Thai Hilton

SKILLS

- Bilingual English/Spanish
 - Proficient in Microsoft Office
-

RELEVANT EXPERIENCE

Department Analyst, Sonoma County Department of Health Services, March 2021-Present

- Lead system-level planning, policy development, and redesign efforts for Sonoma County's homelessness response system, including Coordinated Entry, street outreach coordination, data initiatives, and supportive housing programs.
- Manage complex cross-agency initiatives that involve local jurisdictions, service providers, funders, and housing authorities, ensuring alignment with federal, state, and local regulations.
- Serve as a key liaison to the Sonoma County Homeless Coalition Board and its committees, preparing staff reports, facilitating workgroups, and providing technical assistance to funded providers and community partners.

Health Program Manager. SOUL team (temporary), Sonoma County Department of Health Services, February 2025-April 2025

- Managed SOUL program which provides case management services for homeless individuals.
- Supervised a team of 4 substance use disorder case managers.
- Maintained partnership with Community Development Commission and The Human Services Department to provide services for clients.

Special Programs Coordinator, Sonoma County Housing Authority August 2018 – March 2021

- Coordination of eight rental-assistance programs designed to house homeless individuals.
- Development and maintenance of partnerships with numerous community partners to better serve clients.
- Responsible for all grant renewal applications and reporting of program progress and success to funders for all programs.

Program Manager, Catholic Charities Diocese of Santa Rosa June 2016 - August 2018

- Managed operations of 104-unit permanent supportive housing project.
- Responsible for a staff of 7 employees.
- Responsible for all property management duties.

EDUCATION/ TRAINING

- Sonoma State University, Rohnert Park, CA Master of Public Administration, May 2024.
- Salisbury University, Salisbury, MD Bachelor of Arts, May 2008 History major; Philosophy minor

Application Form

Profile

Amy _____ Talley _____
First Name Last Name

Email Address

Primary Phone

Alternate Phone

Home Address

City

State

Postal Code

What Supervisory District do you live in? *

District 5 Supervisor Lynda Hopkins

Which Boards would you like to apply for?

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing
District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

I am a dedicated rural Sonoma County community member who actively works to understand our community's complex needs. I have been a Sonoma County resident since January 2023, having previously resided in Sonoma County from 1995-2001. I am an active member of the Rio Nido community, currently serving as secretary on the Friends of Rio Nido board for over 1 year. I am also a Rio Nido homeowner and I have one child attending west county schools. I have worked as a public servant for over 10 years as a teacher and employee at the Sonoma County Sheriff's office, where I am currently working as an IT project coordinator. As an IT project coordinator, I manage projects from all aspects, including fiscal management. I am currently appointed as the Sonoma County Cal-ID Manager, which is a multi-million dollar vehicle license fee (VLF) fund used to procure all of the Sonoma County systems used for identification in law enforcement and public safety. In the Cal-ID manager position, I work closely with a sheriff analyst, the RAN Board, and BOS to negotiate and procure contracts for goods and services. In this role I must be diligent that all of the funds go to servicing the greater Sonoma County interests and the interests of all law enforcement agencies in Sonoma County. I actively work to understand the needs of each agency within Sonoma County. I am also tasked with negotiating fair and clear contracts that cut waste and improve efficacy. I am familiar with the process and pipeline for allocation of funds within our county government guidelines and practices.

Interests & Experiences

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

I believe that serving on the Public Financing Authority of West Sonoma County would allow me to serve my community in an impactful way, giving voice to the rural residents of West County. Specific skills I can offer are my IT and communication expertise to advise in a technical capacity for systems and infrastructures that may have technical pieces to them that would affect our rural community. Working for the Sheriff's Office and as the Sonoma County Cal-ID manager, I am familiar with how the county fiscal system works, including inter agency and BOS processes. I have successfully presented two major BOS items that were approved and I continue to work with many county agencies both law enforcement and otherwise. My work also includes understanding and analyzing contracts, service level agreements, and agency needs.

[AmyTalley_Resume_09_2025.pdf](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Female

Ethnicity

White

Occupation

Information Technology

Highest Level of Education. Select one of the following

College/University degree

Primary Language

English

Experience

Please list two local references below. Please provide their phone number and email address below.

Marsee Henon [REDACTED] Ingrid Emming [REDACTED]

Community Service Experience

Friends of Rio Nido July 2024 - PRESENT Board Secretary Berkeley Unified School District
School year 2013-2022 Front Desk - visitor management Teacher support Ventura County
School District School year 2001-2013 Teacher support Volunteer Coordinator Event
Coordinator

Education

Sonoma State University 2001 - Bachelors in Computer Science

Employment

Sonoma County Sheriff's Office Department Information Systems Coordinator Cal-ID program
manager - county wide biometrics program Serving 15 agencies and sites Implementation
and maintenance of mandated jail biometrics Centralized database of all biometrics data
Managing a \$3 million budget and multiple vendors RFP for replacement of the entire suite of
Cal-ID systems, including mobile ID, Livescan, mugshot, Web ID Maintain connection and
relationship with DOJ Livescan team. General project management Electronic scheduling
system implementation - jail and law enforcement New Coroner's building AV design and
installation for conference rooms Development and deployment of RFP for both small and
large projects Change management for all projects Working with vendors and maintaining
vendor relationships Creating partnerships with other California Sheriff and Law Enforcement
agencies Audit and compliance management Berkeley Unified School District 2018-2022
Computer Science and STEM teacher Oakland Unified School District 2016 - 2018 9th grade
computer science teacher

Commitment

Amy Talley

Education

- B.S. Computer Science, Sonoma State University - December 2001
 - A.A. Humanities, College of the Redwoods - May 1995
 - Preliminary DSCTE California Credential - expires 01/01/2028
 - Information and Communication Technologies
 - Education, Child Development, and Family Services
 - K-12 and Adult education
-

Experience

IT Project Coordinator, Sonoma County Sheriff's Department

Sonoma County - January 2023 to present

- Cal-ID program manager - county wide biometrics program
 - Serving 15 agencies and sites
 - Implementation and maintenance of mandated jail biometrics
 - Centralized database of all biometrics data
 - Managing a \$3 million budget and multiple vendors
 - RFP for replacement of the entire suite Cal-ID systems, including mobile ID, Livescan, mugshot, Web ID
 - Maintain connection and relationship with DOJ Livescan team.
- Project management
 - Electronic scheduling system implementation - jail and law enforcement
 - New Coroner's building
 - AV design and installation for conference rooms
- Development and deployment of RFP for both small and large projects
- Working with vendors and maintaining vendor relationships
- Creating partnerships with other California Sheriff and Law Enforcement agencies
- Audit and compliance management

Technical Support

Congregation Rodef Sholom - August 2022 to present

- Run and support Zoom and Facebook Live feeds for services and events
- Support audio visual services

Teacher - Computer Science & STEM, Berkeley Unified School District,

Martin Luther King, Jr. Middle School - August 2018 to December 2022

- 6/7/8 grade STEM & Computer Science
 - Serving a 150 students per year
- Curriculum development for BUSD district 6th grade STEM program
- Planning/execution of build out of new, on site Maker Space
 - Identified and managed technical and facilities needs
 - Liaison between facilities department and district offices

- Recruitment of girls and POC into STEM/CS program
- Documentation for district STEM & CS policies

District and site Technical Team Leader - 2018 - December 2022

- Liaison between site and district IT
- Staff training
- IT support for entire site
- Manage escalation to district IT
- Hardware implementation and management
- Pandemic site coordinator for online learning transition
 - Created a team to develop norms and practices for software
 - Staff IT support

Teacher - Computer Science, Oakland Unified School District, Oakland Technical High School - August 2016 to August 2018

- 9th grade computer science
 - Serving a 170 freshman cohort
- Curriculum development
 - Exploring Computer Science
 - Code.org
- Advisory curriculum development
 - SRA Hub - Students Rising Above
 - TAUPE program
- Advisor - Girls Who Code
- Faculty Council
- Mills Teacher Scholars - teacher led inquiry 2016/17, 2017/18

Substitute Teacher, Oakland Unified School District, Oakland High School - April 2016 to June 2016

- 30 day long term position at Oakland High School - chemistry/biology

Substitute Teacher, Berkeley Unified School District, Berkeley - September 2015 to June 2016

- 30 day long term position at Martin Luther King Middle School - literacy coach/math intervention
 - LLI system launch
 - Reading intervention groups
 - Student assessments
 - Math intervention and in-class support
- Regular, recurring substitute positions in mathematics, science, and AVID for Martin Luther King Middle School, Berkeley High School, Berkeley Technical High, Willard Middle School
- Substitute positions in K-5 at Rosa Parks, La Conte, Cragmont, Oxnard, Washington, and Jefferson

Clerical and Administrative Substitute, Berkeley Unified School District, Berkeley - February 2015 to present

- Administrative support as needed
- Student support as needed
- Data entry

IT Coordinator/Support, URJ Camp Newman, Santa Rosa - June 2014 to December 2017

- IT support for onsite systems for the entire Camp Newman campus, year round
- Facilitated full migration project to CampMinder camp management system, including registration and camper/ staff management
- Provided technical support, documentation, and training for CampMinder system
- Manage all parent questions and concerns by providing skilled interventions and crisis intervention support
- Manage the on-campus front office and mailroom
- Administrative support for offsite and onsite management

Technical Recruiter, Contract, Pyramidata, San Francisco - April 2015 to October 2015

- Advised for and constructed the recruiting platform for a start-up edtech
- Trained HR regarding use of recruiting platform
- Lead recruiter for in-house technical positions
 - Recruitment liaison:
 - Hired, Github, Guru
- Active recruitment for SPED positions, in-house and off-site

Department Information Specialist, Sonoma County Assessor, Santa Rosa, CA - 1997 to 2001

- Represented Assessor's office in county-wide network and system decision making processes
- Lead organization-wide platform conversion project from Mac OS to Windows
 - Project scope included software and OS training for all Assessor departments
- Facilitated user transition from in-house mainframe property program to vendor supplied Megabyte property systems
 - Liaison with vendor, County IT, and Assessor dept.
 - Worked directly with co-DIS to get department specific hardware to interface properly
- Maintained PC/Mac workstations and servers (hardware and software), printers and other imaging hardware
- Installed new/replacement hardware; installed and configured OS/software
- Maintained local and system backups
- Composed documentation for network, software, and hardware configurations
- Implementation of new hardware/software, including staff training, setup, and use
- Consulted with outside vendors and county Information Services Department for appropriate system enhancements

Network Technical Support, Sonoma State University Information Technology, Rohnert Park, CA – 1996 to 1997

- Assisted in writing an employee manual that outlined ever evolving IT policies
- Provided comprehensive network technical support in a multi-platform environment for faculty, staff, and students (Mac/PC)
- Diagnosed and repaired network, application and system problems over phone, on site, lab, and email
- Composed documentation for network, software, and hardware configurations
- Worked with Webmaster to publish general University Information on the web and in print
- Assisted campus network manager and backup specialist

Volunteer Experience

Friends of Rio Nido, Rio Nido, CA July 2024 - PRESENT

- Serve as Secretary for the Board.
- Work with the Board and community to identify and implement projects
- Develop fund raising strategies for FRN.

Berkeley Unified School District, Berkeley, CA 2013 - 2022

- Front desk volunteer for Berkeley High School

In class teacher support for grades K-5

Ventura County School District, Newbury Park, CA 2001-2013

- In class teacher support for grades K-5
- Provided teaching assistant support and development for science curricula in grades 2-5 at Walnut Elementary in the Ventura County School District in 2005/2006
- Coordinated school volunteers for large and small student and school events at the elementary and middle school levels
- Utilized VolunteerSpot.com, as well as spreadsheets, databases and Evite for all volunteer events

Coordinated monthly, large bake sale fundraisers for Sycamore Canyon band and orchestra, 2008-2012

Wright Elementary School District, Santa Rosa, CA 1999-2001

- Coordinated, built, and installed a full scale computer lab for Wright Elementary in 2000 using volunteers from the SSU CS program I was attending

Certifications/Conferences

- Mental Health First Aid certified through Berkeley City Mental Health – January 2015
- Beauty and Joy of Computing AP Computer Science Principles - Harvey Mudd - June 2017
- Mills Teacher Scholars certification - 2018
- Red Cross Adult and Pediatric First Aid/CPR/AED - Valid thru 4/2024

- 7th International Conference Together Against Stigma Each Mind Matters – San Francisco February 18 – 20, 2015
- 4th Annual Women in Tech Symposium Reimagining Cybersecurity For All - UC Berkeley - March 2020
- CSTA (Computer Science Teachers of America) Conference - Chicago 2022

Application Form

Profile

Michael

First Name

Frank

Last Name

[REDACTED]

Email Address

[REDACTED]

Primary Phone

[REDACTED]

Alternate Phone

[REDACTED]

Home Address

[REDACTED]

City

[REDACTED]

State

[REDACTED]

Postal Code

What Supervisory District do you live in? *

District 5 Supervisor Lynda Hopkins

Which Boards would you like to apply for?

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

My husband and I moved up to West County 6 years ago from Marin to our forever home. I was the City Manager of the City of Novato for 7 years. I have worked for 6 cities throughout the bay area including as Assistant City Manager/Chief Financial Officer of Santa Rosa. I have formed, overseen, and been intimately involved with numerous financing and other special districts including dealing with the dissolution of Redevelopment Agencies in the State and the aftermath. I retired 2 years ago. I have just taken on a part time consulting client (County of Marin) where I am project managing their revision of policies and regs related to septic systems. Most importantly, I am a team player that has worked well with many electeds and understand how to listen to constituents and balance different priorities. As a cyclist and explorer, I know West County intimately. I would be honored to participate on such a body and contribute to the betterment of West County.

Interests & Experiences

Michael Frank

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

See above.

[Michael_S._Frank_Resume_2025.pdf](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Male

Ethnicity

White

Occupation

Consultant/Retired

Highest Level of Education. Select one of the following

Graduate degree

Primary Language

English

Experience

Please list two local references below. Please provide their phone number and email address below.

Jo Ann Wexler, [REDACTED]
[REDACTED]
[REDACTED] Nicole Meeker, [REDACTED] [REDACTED]

Community Service Experience

Sandretto Road Association Board, November 2023 - present

Education

Wesleyan University, BA Yale University, MBA

Employment

1. Self/Mostly retired, Government Consulting; Currently leading a team to redo the County's septic system policies and regulations; 3months 2. Executive Officer, Marin General Services Authority; 7 years; Ran Joint Powers Authority of all the cities in Marin and the County of Marin 3. City Manager, City of Novato; 7 years 4. Assistant City Manager / CFO, City of Sant Rosa; 4 years Other positions...see resume

Commitment

MICHAEL S. FRANK



EDUCATION

International City Manager's Association Credentialed City Manager
Yale School of Management New Haven, CT; MBA
Coro Foundation Fellowship in Public Affairs San Francisco, CA
Wesleyan University Middletown, CT; BA, Psychology

EXPERIENCE

Marin General Services Authority

Executive Officer (February 2016 – February 2024)

The [Marin General Services Authority](#) (MGSA) was created in 2005 by the cities, towns and county of Marin to offer various public services effectively and efficiently throughout the county in a uniform manner with minimal overhead expense. Their ten programs run the gamut from Animal Care and Control to Streetlight Maintenance to the Marin Climate and Energy Partnership.

Financial and Organizational Consultant (January 2017 – present)

Client List: City of Menlo Park, City of Petaluma, College of Marin, and the Sonoma County Public Safety Consortium.

City of Novato, California (53,000 population)

City Manager (May 2009 – December 2016)

Accomplished Financial and Organizational Manager - Led a comprehensive deficit reduction process with extensive community outreach; including staffing reductions of 20%, organizational restructuring, employee concessions, and sales tax measures. Published a long-term Fiscal and Organizational Sustainability Plan as a result of budget and policy forums, town hall meetings, and an online budget option tool for the community. Fully funded ongoing infrastructure needs for the first time. Participated in a countywide effort on pension reform with other City Managers including issuing white paper and conducted forums with City Council and employees.

Proactive and Creative Leader - Proactively and aggressively dealt with State legislation and proposals to eliminate Redevelopment and was able to protect \$22 million from the State. Responsible for 33 acres of private property mired in litigation being transferred to open space. Orchestrated the city's crisis response to City levees leaking following Army Corps of Engineers creating an 8 foot deep pool on one side of the levee; included issue identification, strategy, agency coordination, and public communication. Developed creative solution and coordinated the imminent lifting of federal restrictions on 60 acres of City-owned former Army base property to

allow revitalization, eliminate blight, and generate revenue. After 50 years of controversial failed attempts, was successful in building City Administrative Offices in Downtown to rave reviews. Building on the success of the existing local biotech industry and the Novato-based Buck Institute, initiated and launched the North Bay Life Sciences Alliance; a four county recruitment campaign to create a Biotech hub and create high-paying jobs. Through organizational culture change and outreach turned the City's negative reputation in the business community completely around. Created a proactive problem solving Police Novato Response Team focused on cross disciplinary prevention and intervention.

Record of Improved Customer Service - During my tenure, significantly improved customer service; statistical survey showed those residents who are "very satisfied" with the provision of City services almost doubled from 22% to 43%. Significantly improved internal and external communication including citywide monthly e-newsletter, mailed quarterly newsletter, weekly confidential email to Council, new website, OpenNovato on-line public engagement platform, social media, and a comprehensive Communications Plan.

Experienced Executive - Navigated an update of two Housing Elements and a comprehensive rewrite of the City's General Plan along with numerous neighborhood and area studies. Reduced City's GHG emissions through energy efficiency measures including converting all City streetlights to LED and numerous solar installations. Completed State negotiations allowing the Bay Trail through Novato which had been stalled for 6 years prior to my arrival. Recruited and hired exceptional employees that have raised the bar for the entire organization as well as ensuring active employee management to improve performance and to transition some out of the organization. Instituted Labor/Management Team to provide opportunities for information exchange, sharing of interests, and education.

City of Santa Rosa, California (168,000 population)

Assistant City Manager/Administrative Services (January, 2006 – April, 2009)

Director of Administrative Services and CFO (December 2004 – January 2006)

City and County of San Francisco, California (800,000 population)

Director of Administration and Finance, Recreation and Parks Department (May 2002 – July 2004)

City of Fremont, California (214,000 population)

Senior Manager, City Manager's Office (1998–2002)

Budget Manager, Finance Department (1995 –1998)

City of Palo Alto, California (64,000 population)

Senior Analyst, Budget & Management Analysis Division (1992 –1995)

City of Hayward, California (144,000 population)

Administrative Analyst, Office of the City Manager (1990 – 1992)

Application Form**Profile**

Nicholas

First Name

Thayer

Last Name

Email Address

Primary Phone

Alternate Phone

Home Address

Guerneville

City

CA

State

95446

Postal Code

What Supervisory District do you live in? * District 5 Supervisor Lynda Hopkins**Which Boards would you like to apply for?**

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

I am not afraid to ask big questions or hear difficult answers. I am well accustomed to thinking critically about the world we live in, the systems and structures that constitute it, and how they can change to better serve people, communities, and the environment. I love the Russian River and all of West County, and I want to be part of protecting our many treasures here and empowering the people here to live just, enriching, and beautiful lives. I also love working with others to find common ground and make steady, lasting progress on important issues. I believe that there are many ways that, with the right leadership, the EIFD/PFA can meaningfully improve people's lives and the environment for generations to come. I am getting my Master's in environmental management, which I feel would be a valuable perspective to bring to the PFA. Recent and upcoming classes include environmental law, remote sensing and GIS, environmental policy and climate change mitigation, climate leadership, environmental chemistry, and stream & riparian ecology. I have experience, in and out of school, with finding solutions that are simultaneously ecologically, economically, and socially beneficial, instead of pitting those considerations against each other. I want to bring that type of thinking to decision-making and policy-making in West County. Finally, between serving on the Commission on Human Rights and the SCTCA's Climate Action Advisory Committee and participating in many meetings of the Lower Russian River MAC, Monte Rio RPD board, Friends of Rio Nido, and BoS, I have lots of experience with public meetings and with receiving input from the public on various issues.

Interests & Experiences

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

I have a vision for transitioning the economy of the Lower Russian River (LRR) away from one based on tourism (which is not sustainable in the long run, either economically or ecologically), starting with the transportation system. I am currently finishing up a 'comprehensive transportation plan' for the LRR for school (see title page appended to my resume), based on SCTCA's Comprehensive and Active Transportation Plans. If implemented, my LRR-CTP will achieve deep GHG emissions reductions, significant improvements to public health and safety, economic justice and reduction in cost of living (CoL), numerous other community and ecological benefits, and widespread increases in quality of life (QoL). Once the LRR-CTP implementation (mostly active transportation infrastructure) is underway and the CoL and QoL benefits begin to manifest for the public, the EIFD could work with the County to change the zoning codes in the LRR to allow more high-density, mixed-use development in certain areas. This would be a critical step towards creating 'complete communities' in the LRR, a well-studied and increasingly implemented concept in which transportation, land use, and community planning are integrated to ensure that all community members have easy, reliable ways to meet their regular basic needs (such as groceries, basic healthcare, clothing, childcare, community gathering spaces, public transit, tools for basic home or vehicle maintenance, etc). Further improvements in CoL and QoL would ensue, as people would be able to spend more time living their lives and being with their family and community and less time driving to the cities or working to pay for transportation costs. Complete communities would also be a big step towards a circular economy, as people would produce less waste of all kinds (land, time, GHG emissions, money) by design—a tenet of circular economics. The EIFD could also implement a form of urban growth boundary, which is a way to meaningfully slow and sometimes reverse urban sprawl and its many negative impacts, and also support the above circularity and CoL/QoL goals. The EIFD would be integral to these goals as a forum for working with the public and the County to develop beneficial policies and as an additional source of funding for transportation infrastructure projects (e.g., just implementing the active transportation projects in the LRR from SCTCA's Countywide ATP would likely cost over \$20 million). Local and small businesses would benefit greatly from higher-density development and a circularized economy, as both of these changes would increase revenue predictability, foot traffic, and community relationships. Residents would benefit from more community-oriented businesses and lower prices. Circularization would also be an effective way to keep more money in the LRR, increasing economic security, justice, and opportunity for all. In this scenario, additional revenue streams would develop in the future (e.g., bicycle sales & maintenance, ridesharing, e-bike and e-scooter rentals, sustainable building materials, ecotourism, and countless others), further supporting business activity and the general public, as long as they are integrated into the circular, community-focused, active transportation-supported economy. By facilitating these and other changes (e.g., public transit improvements), the EIFD could serve as a catalyst for transitioning the LRR's economy away from one reliant on tourism, which is transient, unreliable, and overall destructive to community and ecology. The economy of the LRR can and must become circular, resilient, healthful, equitable, person- and community-centered, beautiful—and above all, designed for the future.

[thayer_resume.pdf](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Nonbinary or third gender

Ethnicity

White

Occupation

Highest Level of Education. Select one of the following

College/University degree

Primary Language

English

Experience

Please list two local references below. Please provide their phone number and email address below.

Marina McTaggart [REDACTED] Steve Bromer

[REDACTED] (415) 399-8812

Community Service Experience

Curtain Call Theatre 2023 - 2025 Actor, lighting technician, painter, set builder, gardener; stopped due to starting grad school Friends of Rio Nido 2024 - present Assorted projects (e.g., helped organize a wildlife safety seminar, helped make float for 2025 Parade of Lights, running regular Climate Cafe meetings), attend and comment at most meetings SCTCA — Climate Action Advisory Committee October 2024 - present Committee member (5th district) Sonoma County Commission on Human Rights January 2025 - present Commissioner (5th district) Lower Russian River Municipal Advisory Council January 2026 Council member (Rio Nido)

Education

University of San Francisco M.S., Environmental Management Expected May 2027 California Naturalist and Climate Stewards Certificates Fall 2022 and Winter 2025 Reed College B.A., Biology May 2020

Employment

Monte Rio Recreation & Park District Maintenance Aide, Volunteer Coordinator

Commitment

NICHOLAS THAYER



EDUCATION

- University of San Francisco (San Francisco, CA)** expected May 2027
• Master of Science, Environmental Management
- Reed College (Portland, OR)** 2016 – 2020
• Bachelor of Arts, Biology

WORK EXPERIENCE

- Monte Rio Recreation & Park District (Monte Rio, CA)** July 2024 – present
Volunteer Coordinator, Maintenance Aide
• Restoring health & longevity of forest, riparian, grassland, and suburban ecosystems; exploring strategies to help people live sustainably and safely within nature; combatting invasive plants
• Started District's first Community Volunteer Program aimed at educating the public about how they can participate beneficially in their ecosystem
• Coordinated with Sonoma & Gold Ridge RCDs to bring targeted grazing to Monte Rio for first time; involved Monte Rio School and created a community "transhumance" event
- Russian River Recreation and Park District (Guerneville, CA)** Summer 2024
Seasonal Maintenance Aide
• Helped build summer dams; assisted with general parks maintenance
- United States Postal Service (Guerneville, CA)** 2023 – 2024
Clerk
• Sorted and delivered mail; served customers; provided operational support to other offices; inspected passport applications
- Phillips Academy Andover (Andover, MA)** 2020 – 2022
Teaching Fellow
• Taught 9th grade biology curriculum centered on equity, sustainability, and inquiry; coached squash; mentored students and student groups

PUBLIC SERVICE & VOLUNTEERING

- Lower Russian River Municipal Advisory Council** Beginning January 2026
- Sonoma County Commission on Human Rights** January 2025 – present
• Founded the Commission's first ad hoc committee on Environmental & Climate Rights
- Climate Action Advisory Committee, SCTCA (Sonoma County)** October 2024 – present
• Pushed for and secured implementation of attendance requirements for Committee leadership
- Friends of Rio Nido** Summer 2023 – present
• Attend all meetings; completed various projects of communitywide significance
- Curtain Call Theatre (Monte Rio, CA)** February 2023 – August 2025
• Actor, lighting technician, set builder, gardener/landscaper

SKILLS

- Academic:** scientific literature search; concise technical writing; science communication
Professional: active listening; interviewing; following instructions; project management
Political: public speaking; strategic & systems thinking; stakeholder engagement; compromise
Land stewardship/Gardening: landscape/garden design, implementation, and maintenance; invasive plant removal & monitoring; native habitat restoration
Languages: French (bilingual), Spanish (basic), Mandarin (basic)

Roads? Where We're Going, We Don't Need (These) Roads

Reimagining the transportation system in the Lower Russian River to support climate change mitigation, public health, economic justice, and socio-ecological flourishing

by Nick Thayer

Univ. of San Francisco, ENVM 667—Climate Change Mitigation

December 12, 2025

EXECUTIVE SUMMARY

The transportation system of the Lower Russian River (LRR) is outdated, unreliable, and built for another time and another economy. The LRR's roads are mostly either former logging roads or are built on top of former railroads. While efficient for their original purpose of moving lumber, they were never meant to serve residents of the region, particularly not a sizeable population of year-round residents. The roads are also highly vulnerable to sudden disruption and unadaptable to change.

The transportation system of the LRR is overall harmful to LRR residents. The current transportation system is expensive for households (owning and operating a car cost around 20-25% of the average household's income in 2019) and for the County (road maintenance alone is expected to cost \$1.5 billion countywide over the next 30 years). Our transportation system is also exacerbating climate change: 58% of Sonoma County's total emissions in 2022 were transportation-based. And vehicles have many other health and environmental impacts, including smog, particulate matter, a high rate of physical injury and financial impacts from accidents, roadkill, water pollution from motor oil leaks and tire particle shedding, noise and light pollution, VOC emissions from asphalt, and extreme heat and biodiversity loss from space used for parking and roads.

A new transportation system designed around walking, biking, rolling, and public transit would support public and environmental health & safety, a sustainable local economy, economic equity, and strong communities. Although such a person- and community-centered transportation system would improve the lives of thousands of people in the LRR, it would also lead to huge shifts in economic activity. This shift may entail lower profits for large corporations, and possibly lower economic activity as defined by GDP. But in our current moment of converging climate, biodiversity, energy, sociopolitical, and economic crises, we must ask ourselves, What is all of this "economic activity" for? Who benefits from this socioeconomic system driven by profits for the few and hardship for the masses? What do we truly value, and what have we merely been taught or forced to value? Is there really no better way to live?

This report details existing plans and opportunities to shift to a new, better transportation system.

Application Form

Profile

Robert

First Name

T

Middle
Initial

Gamble

Last Name

[REDACTED]
Email Address[REDACTED]
Primary Phone[REDACTED]
Alternate Phone[REDACTED]
Home Address[REDACTED]
City[REDACTED]
State[REDACTED]
Postal Code**What Supervisory District do you live in? *** District 5 Supervisor Lynda Hopkins**Which Boards would you like to apply for?**Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing
District: Submitted**Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.**

I have decades of experience in public finance as a public official and consultant in cities and other jurisdictions in CA. I have specific experience as a consultant on over ten EIFDs in the Bay Area, including several in San Francisco and the new downtown Santa Rosa EIFD. Other EIFD projects I have consulted on include Treasure Island, Mission Rock, Pier 70, Power Station, and 3333 California Street, all in San Francisco. I have managed the issuance of over \$10 billion of debt for public jurisdictions. I have served as a board member of several non-profits in the Bay Area and have been treasurer of several of those boards. I currently serve as president of the Campus Facility Improvement Agency, a conduit financing board supporting development of the UCSF campus. I would welcome an opportunity to work more in my local community to support its growth and development. I believe my board experience, public experience and public finance knowledge would be valuable in working with this new board.

Interests & Experiences

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

As a new public board working at the nexus of public policy and community development, there is an opportunity to support long-term public investment in the community that will strengthen our community over a long period. During my career over the last forty years working on public-private partnerships, I have seen the huge potential value of these efforts as well as the large effort necessary to make them successful. I also understand that failure is possible and persistence is important. I understand the need to work in close cooperation with fellow board members and staff in order to create the best possibility of success. I believe my experiences in complex public projects in roles as staff, board member, and consultant will enable me to provide strong support to this important new effort.

[Quals_24.pdf](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Male

Ethnicity

white

Occupation

public-private partnership consulting

Highest Level of Education. Select one of the following

Graduate degree

Primary Language

english

Experience

Please list two local references below. Please provide their phone number and email address below.

Scott Wagner, [REDACTED]
Gabe Osburn, [REDACTED]
[REDACTED]
[REDACTED]

Community Service Experience

SPUR (San Francisco). Board member for 16 years. Treasurer for 4 years. Chair of ballot analysis committee. SPUR is a public policy think tank and advocacy group. Campus Facility Improvement Association. UCSF. Board member for 15 years. 5 years as Treasurer, Currently President. CFIA is a conduit financing agency for the Mission Bay campus of UCSF. We have supported the issuance of \$1.5 billion of debt to build projects for UCSF. City of Santa Rosa. Community Budget Advisory Committee. This is a recently formed group of citizen advisors to the City to grapple with financial sustainability for the City. The Asheville School. Board of Trustee member and Treasurer. I served in this role for ten years for a private school in Asheville, North Carolina (I attended the School).

Education

Duke University. B.A. in Sociology University of California at Berkeley, Masters of Public Policy

Employment

Public Financial Management, San Francisco, CA. I was a Managing Director for the firm. I worked there from 2004 until my retirement in 2022. I managed a consulting practice in California for this national firm. My focus was on the use of public financing tools for economic development and public private partnerships. I currently maintain a small sole proprietorship working with a limited number of clients. The Goldman Fund. Deputy Director and Executive Director. I worked for this private family philanthropy for seven years advising on their grant-making, which had a focus on international environmental issues. The Fund also created the Goldman Prize, sometimes known as the Nobel Prize of the environment. From 1977 until 1995, I worked in a series of jobs for the City and County of San Francisco, including Budget Director (for Diane Feinstein), Deputy Chief Administrative Officer, and Deputy Executive Director of the Redevelopment Agency.

Commitment



Gamble Strategies

Bob Gamble, a former Managing Director at Public Financial Management, founded Gamble Strategies to continue his work on the development of real estate-based public private partnerships, and the use of public and private financing strategies necessary to support these projects. His decades of experience in this field have shown the importance of managing multiple streams of work- planning, environmental, engineering, finance, and legal – needed to achieve public goals. While Gamble’s focus has been on finance, he understands the need to dovetail these pieces of work over a long period, and to communicate clearly with clients and the public on complex matters. His experience has also shown the importance of customizing solutions to fit each context; there are no one-size-fits all solutions.

Recent projects include the City of Oakland’s effort to develop a new baseball park and related development at Howard Terminal; the development and financing of a renovated campus for the University of California Law School at San Francisco, Power Station development in San Francisco, 3333 California in San Francisco, multiple projects for the University of California at San Francisco medical school and the development of a financing district for downtown Santa Rosa.

His past projects include:

-Mission Rock in San Francisco. Housing, office and related uses on the former parking lot for the San Francisco Giants and City of San Francisco. Now under construction.

-Pier 70 in San Francisco. Developed public financing strategy for a large multi-use historic preservation project on the eastern waterfront.

-Central Mobility Hub in San Diego. Performed initial economic and financial analysis for the San Diego Association of Governments.

-Treasure Island in San Francisco. Served as financial advisor during early development through initial financing of public infrastructure for this multi-phased development of a new neighborhood. Now under construction.

-Yerba Buena Gardens in San Francisco. Developed and implemented public financing for this intensely developed arts and culture hub in downtown San Francisco.

- Sandler Neuroscience Building at UCSF Mission Bay. Developed and implemented a hybrid P3 financing for this project utilizing a conduit entity.

Prior to his tenure at Public Financial Management, Gamble served as Deputy Director of the San Francisco Redevelopment Agency, Director of the Goldman Fund (a private philanthropy), and Budget

Director for the City of San Francisco. He serves on multiple non-profit boards. He graduated from Duke University and received his Master's of Public Policy from the University of California at Berkeley.

Application Form

Profile

Scott _____ E _____ Foster _____
First Name Middle Initial Last Name

Email Address

Primary Phone

Alternate Phone

Home Address

Jenner _____ CA _____ 95450 _____
City State Postal Code

What Supervisory District do you live in? *

District 5 Supervisor Lynda Hopkins

Which Boards would you like to apply for?

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

Our coastal community needs experienced and effective representation on the Public Financing Authority. I bring to the challenge a career in government financial administration, at both the local and federal level, and particularly in policy and resource management. My experience includes board service on local, municipal, national, educational and not-for-profit institutions. Now representing Timber Cove on the Coast MAC.

Interests & Experiences

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

The several unique and geographically distant communities on the coast all have needs for infrastructure development. As the CMAC representative for Timber Cove (and currently Chair), I have focused each meeting on local issues and concerns as the meetings move up and down the coast. This has given me an understanding and appreciation for each community's needs and desires. With an extensive career in long-range programming and budgeting for government projects--both military and civilian--I believe I could contribute to structuring a fair and open plan for coastal infrastructure development and execution.

[Foster Resume Nov 2025.pdf](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Male

Ethnicity

White

Occupation

Retired

Highest Level of Education. Select one of the following

Graduate degree

Primary Language

English

Experience

Scott E Foster

Please list two local references below. Please provide their phone number and email address below.

Che Casul [REDACTED] Magaret Grahame

Community Service Experience

Please see resume for an extensive list of my community service. My entire career has been in public service, focusing on resources and programming.

Education

Reed College, BA Biology Washington University Medical School, Masters in Health Administration Naval Postgraduate School, MS Information Systems

Employment

Retired

Commitment

Scott E. Foster, MS, MHA, FACHE

Career Summary:

Dual master's prepared, board-certified health care executive with over 30 years of experience and extensive success leading rural EMS systems, military health care systems financial planning and execution, and corporate staff operations worldwide. Recognized by peers and the profession as a proven leader in imparting creative vision, effecting positive organizational change, and inspiring peak team performance.

Professional Experience:

- **Captain**, Timber Cove Fire Protection District, Volunteer Fire Department 2006-2023
- **District Administrator, Coast Life Support District**, Gualala, California 2008-15
- **Senior Navy Manpower Policy Director, Quadrennial Defense Review, Chief of Naval Operations**, The Pentagon, Washington DC, 2004-06
- **Director for Strategic Planning, Office of the Assistant Secretary of Defense (Health Affairs)**, The Pentagon, Washington DC; 2004
- **Chief Financial Officer**, Naval Medical Center San Diego, California; 2001-2004
- **Director of Medical Strategy, Planning, Programming, and Budgeting, Chief of Naval Operations, The Pentagon**, Arlington, Virginia, 1998-01
- **Fellow in Health Care Economics, Office of the Secretary of Defense, The Pentagon**, Arlington, Virginia 1997-1998.
- **Director of Medical Operations**, Indian Ocean, Naval Support Base, Diego Garcia, 1996-1997

Professional Affiliations and Qualifications:

American College of Healthcare Executives

- Board of Governors, 2003-2005
- Board Certified in Healthcare Management, 1989, Fellowship granted 1992

Emergency Medical Systems Management & Rural Community Advocacy

- Chair, Sonoma Coast Municipal Advisory Council 2025-present
- Board of Directors, Mendonoma Health Alliance 2017-2025
- Vice President, Sonoma County Fire Services Advisory Board, 2016-2018
- Treasurer, Board of Directors, Coast Life Support District 2006-08
- President, Board of Directors, Redwood Empire Dispatch Communications 2012-13
- Volunteer Firefighter Engineer and EMT, Timber Cove Fire Protection District 2006-2022

Education:

- Bachelor of Arts, Biology, Reed College, Portland, Oregon 1977
- Master of Health Care Administration, Washington University School of Medicine, St. Louis, MO 1984
- Master of Science, Information Systems Mgmt., Naval Postgraduate School, Monterey, CA 1992

Recognition:

- Federal Healthcare Excellence in Leadership Award, *Federal Healthcare Executive of the Year*, American College of Healthcare Executives, 2005
- President, Reed College Alumni Association, 2014-15
- Publication: "Surplus Value in Organizational Communication," with K.L. Terasawa *et al*, presented at the Western International Economics Conference, 1992
- Boy Scouts of America. Eagle Scout!

Application Form

Profile

Maxwell

First Name

A

Middle Initial

Wilmarth

Last Name

[Redacted]

Email Address

[Redacted]

Primary Phone

Alternate Phone

[Redacted]

Home Address

[Redacted]

City

[Redacted]

State

[Redacted]

Postal Code

What Supervisory District do you live in? *

District 5 Supervisor Lynda Hopkins

Which Boards would you like to apply for?

Public Financing Authority of the West Sonoma County Enhanced Infrastructure Financing District: Submitted

Please describe your relevant experience/expertise that you believe would make you a valuable member of this body.

I am a geologist and 20 year veteran of the geothermal energy industry, which is the dominant electricity source for Sonoma County (sourced from The Geysers). I have deep understanding of power plant and transmission systems. I also am experienced in groundwater and hydrology, with understanding of Sonoma County aquifers, water wells, and water transport systems. I have been on the board of the Graton Community Services District for four years and understand sewer collections systems, wastewater management, and sewer plant operations. I have been working on the planned sewer connection from Graton to Occidental and I understand the issues involved in a project of this magnitude.

Interests & Experiences

Maxwell A Wilmarth

What interests you most about this agency? What skills or experience would you bring to best support the work of this agency?

This is an exciting opportunity to help intelligently build Sonoma County's future physical infrastructure. I am a 4th generation Gratonian and I want to make Sonoma County a sustainable and desirable place to live for generations to come. In my work on the GCSD board, I have been deeply involved in the acquisition, design, planning and construction of the Graton Town Square. Parks and Recreation have to be a priority in the infrastructure conversation. <https://www.pressdemocrat.com/2025/11/17/after-2-years-gratons-future-town-square-is-now-fully-owned-by-the-community-the-next-step-is-building-it/>

[Maxwell_Wilmarth_CV_21-Nov-2025.docx](#)

Upload a Resume

Please Agree with the Following Statement

You agree that the following information provided above is truthful.

I Agree

Demographics

Gender

Male

Ethnicity

White

Occupation

Geologist

Highest Level of Education. Select one of the following

Graduate degree

Primary Language

English

Experience

Maxwell A Wilmarth

Please list two local references below. Please provide their phone number and email address below.

Lvnda Hopkins, [REDACTED]
[REDACTED]
[REDACTED]

Community Service Experience

Director Graton Community Services District (GCSD) Graton Community Services District (GCSD) Jul 2021 - Present Elected director to board providing oversight to the special district which provides services, including operating the wastewater collection system and treatment plant, for the unincorporated town of Graton, California. Oversight of town square development, solar power installation, interconnection with neighboring wastewater districts, and General Manager recruitment. Chairman Ridgway Historic Neighborhood Association (RHNA) Sep 2012 - Dec 2018 Served on the City of Santa Rosa's Ridgway Historic Neighborhood Association board and elected Chair in 2017 and 2018. Presided over quarterly Association meetings, represented the neighborhood to City government, liaised with City police, fire department, and other agencies in matters affecting the neighborhood. Provided organizational support during the emergency response to the Tubbs wildfire in 2017. President of the Associated Student Body El Molino High School Jun 1996 - Jun 1997 Education Education Elected President of the Associated Student Body for El Molino High School and served as head of the student government. Worked with school administration on student issues and inter-district programs with neighboring school districts.

Education

UC Berkeley, B.A. Geology (2002) UC Berkeley, M.A. Geology (2003)

Employment

Maxwell Geothermal (Geothermal Energy technical and strategic consulting) President and CEO My private practice consultancy. I provide expert geothermal advice to clients worldwide.

Commitment

Maxwell Wilmarth

Geologist & Executive Leader

United States [REDACTED]
[REDACTED]
[REDACTED]

Professional Summary

Geologist and executive leader with 20+ years of global geothermal experience across six continents. Proven expertise in exploration, development, and operations, with a strong record in technical team management, investment decision support, and strategic project oversight. Accomplished instructor, published researcher, and conference presenter.

Core Competencies

- Geothermal Exploration & Resource Management
- Geochemical Sampling, Geological Mapping, Airborne MT Interpretation
- Strategic Planning & Project Scoping
- Financial Oversight, Budgeting & Proposal Development
- Governance & Compliance (California Government Code, Brown Act, Ethics)
- Technical Writing, Reporting & Capacity Estimation
- Community Engagement & Public Briefings

Professional Experience

MAXWELL GEOTHERMAL — President & CEO

March 2025 - Present

- Lead geothermal exploration, evaluation, and development strategy for public and private clients
- Oversee project scopes, budgets, permitting, and financing
- Deliver technical reporting, conceptual models, MT interpretation, and stakeholder briefings
- Provide governance guidance, including Brown Act compliance and community transparency

Baseload Power US — Director of Exploration & Resource Management

April 2023 - March 2025

- Led national geothermal exploration portfolio
- Managed multidisciplinary teams and investment-critical resource assessments
- Oversaw data acquisition, modeling workflows, and reservoir evaluation

University of Nevada, Reno — Faculty Research Scientist

February 2023 - January 2024

- Conducted geothermal resource capacity research
- Supported academic/industry collaborations
- Taught and mentored students

Jacobs (Indonesia) — Geoscience Manager

September 2018 - March 2023

- Led geoscience programs for major Indonesian geothermal fields
- Oversaw field surveys, MT acquisition, geochemistry, and modeling
- Engaged government partners and international developers

Geologica Geothermal Group — Vice President of Science

September 2015 - September 2018

- Directed scientific programs for global geothermal projects
- Managed technical reporting and investment-driven evaluations

Mighty River Power (Mercury) — Project Geologist (Ngatamariki, Kawerau, Mokai)

August 2013 - September 2015

- Conducted field and reservoir assessments for major geothermal projects in New Zealand
- Supported development planning and well targeting

GeoGlobal Energy — Geologist

September 2008 - August 2013

- Performed geothermal exploration globally
- Field surveys, mapping, and geochemical analysis

Nevada Geothermal Power — Geologist

April 2008 - September 2008

- Contributed to exploration activities and early-stage evaluations

EBA Engineering — Geologist

February 2005 - April 2008

- Environmental and geothermal-related geoscience projects across California

Environmental Labs (LA & Berkeley) — Geologist

July 2003 - January 2005

- Laboratory geoscience, sampling programs, and analytical review

Education

M.A., Geology — University of California, Berkeley (2002-2003)

B.A., Geology — University of California, Berkeley (1997-2002)

Languages

- Bahasa Indonesia (Elementary)
- Spanish (Limited Working)

Professional Affiliations & Publications

- Publications listed on Google Scholar
 - <https://scholar.google.com/citations?user=Q-jCkgEAAAAJ&hl=en>
- Reviewer for Department of Energy's Geothermal Technical Office (GTO) Grant Applications
- Contributor to geothermal technical and policy discussions
- Regular instructor for geothermal courses and workshops

Alignment with PFA Responsibilities

- Elected Director on board of Graton Community Services District
- Deeply involved in Graton's sewer collection system, wastewater processing plant, and Town Square development
- Preparation of Infrastructure Financing Plans (technical scopes + financing pathways)
- Public hearings, community briefings, and transparent stakeholder communication
- Financial oversight: budgeting, reporting, regulatory compliance

- Commitment to transparency, Brown Act adherence, and ethical governance
- Support for community-wide infrastructure efforts enhancing economic vitality